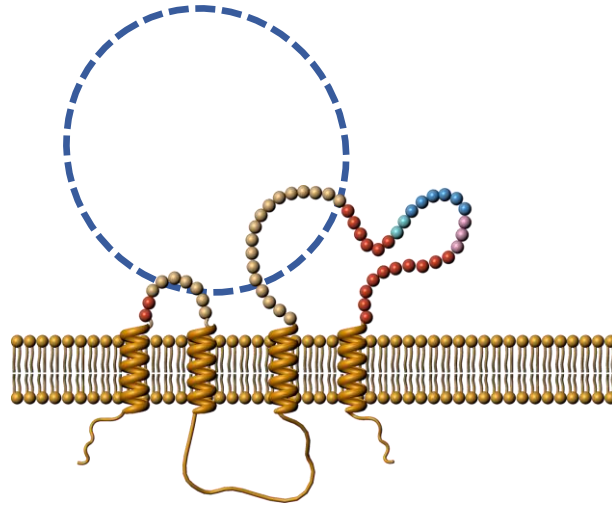


ASCLEPIOS

Novartis AG
Investor Relations



Ofatumumab (OMB157) / ECTRIMS Data Investor Call

September 16, 2019

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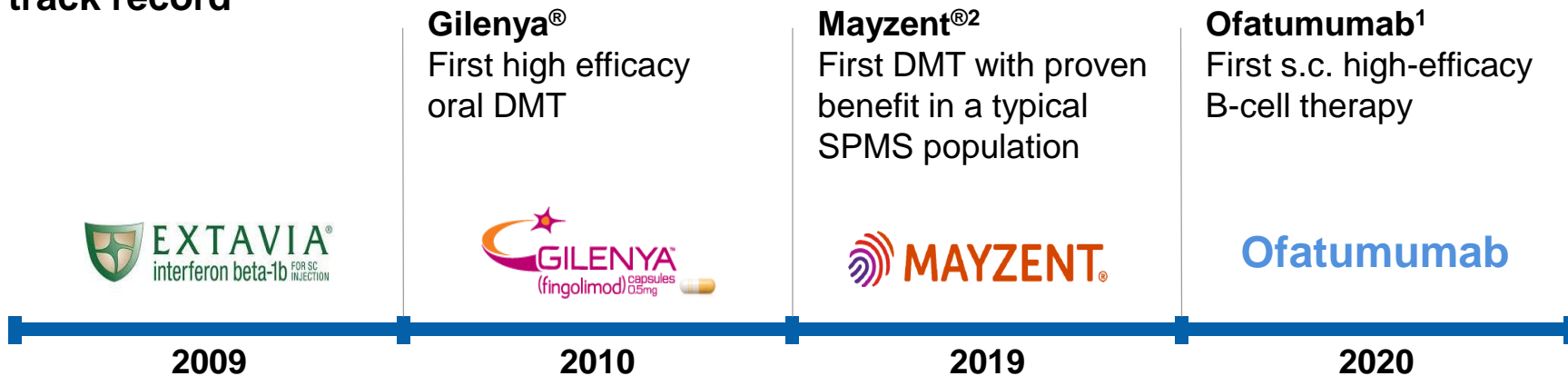
Marie-France Tschudin

President of Novartis Pharmaceuticals



Ofatumumab – potentially adding high-efficacy B-cell therapy to the Novartis leading MS portfolio

Proven innovation track record



Leading presence

Established commercial infrastructure
Deep understanding of customer needs

1. Not yet approved 2. Approved in US

Danny Bar Zohar

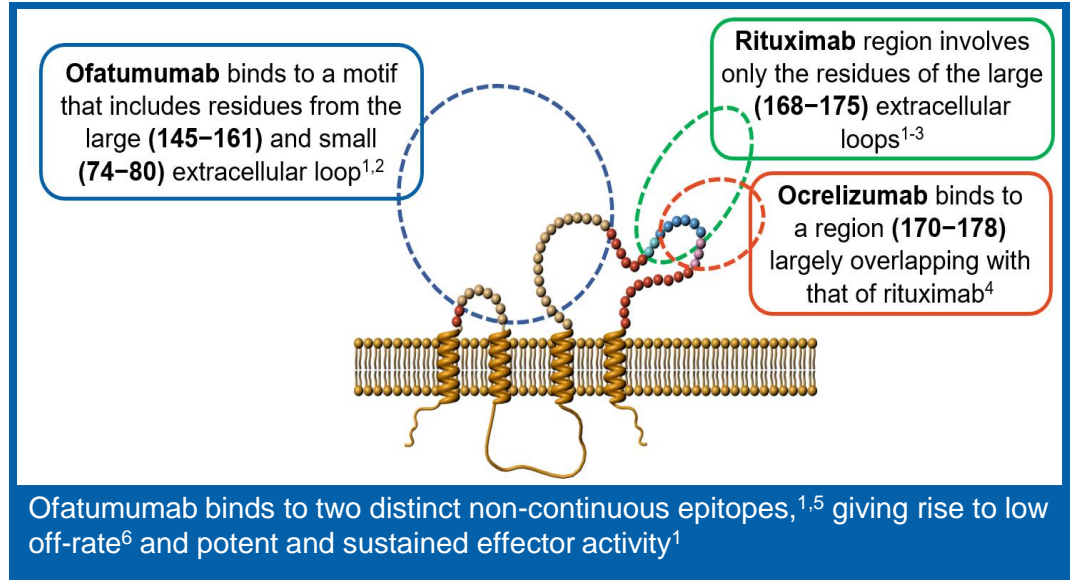
Head of Clinical Development and Analytics



Ofatumumab

Anti-CD20 therapy in MS

- Ofatumumab the 1st fully human anti-CD20 monoclonal antibody, administered with a monthly 20 mg s.c. dosing regimen¹
- Phase 2b MIRROR study: ≥90% reduction in Gd+ T1 lesions vs. placebo at week 12 for all cumulative ofatumumab doses ≥30 mg over 12 weeks⁷

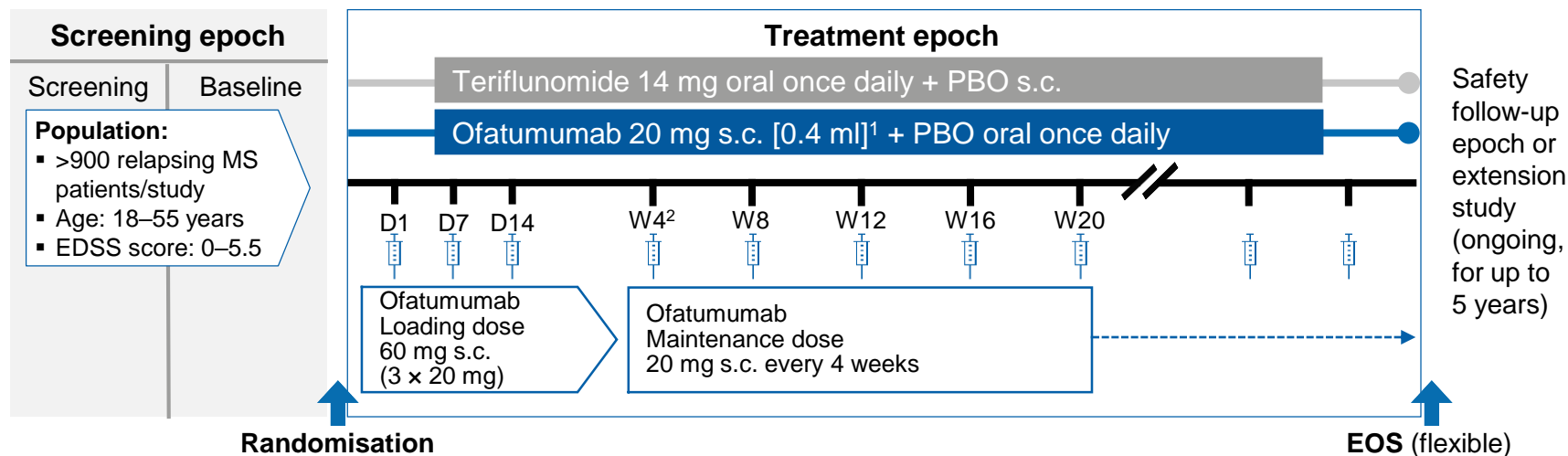


Gd+, gadolinium-enhancing; MS, multiple sclerosis; RMS, relapsing MS, s.c., subcutaneous 1. Smith P, et al. Presented atECTRIMS 2016;P1143. 2. Teeling JL, et al. J Immunol. 2006;177:362–371. 3. Ruuls SR, et al. Biotechnol J. 2008;3:1157–1171. 4. Genovese MC, et al. Arthritis Rheum. 2008;58:2652–2661. 5. Klein C, et al. MAbs. 2013;5:22–33. 6. Pacheco-Fernandez T, et al. AAN 2018;S52.003. 7. Bar-Or A, et al. Neurology. 2018;90:e1805–e1814.

ASCLEPIOS I and II: Study design

Identical study designs, conducted in parallel

Double-blind, double-dummy, active comparator-controlled, parallel-group, multi-centre adaptive and flexible duration design trials (maximum duration for up to 30 months)



1. 20 mg of ofatumumab was administered in an injection volume of 0.4 ml; 2. Week 4 (Month 1) and every 4 weeks thereafter. D, day; EDSS, Expanded Disability Status Scale; EOS, end of study; MS, multiple sclerosis; PBO, placebo; s.c., subcutaneous; W, week

ASCLEPIOS I and II

Study objective and key endpoints

Objective: To evaluate the efficacy and safety of ofatumumab compared with teriflunomide in patients with relapsing multiple sclerosis

Study endpoints

Primary endpoint within each study	Annualised relapse rate (ARR) number of confirmed multiple sclerosis relapses in a year	
Key secondary endpoints	Pre-specified pooled analysis <ul style="list-style-type: none">3-month confirmed disability worsening (CDW)*6-month CDW*6-month confirmed disability improvement (CDI)	By individual study <ul style="list-style-type: none">Gadolinium-enhancing T1 lesionsNew or enlarging T2 lesionsSerum neurofilament light chain levelsBrain volume loss

*CDW, confirmed disability worsening and CDP, confirmed disability progression are interchangeable terms, defined by an increase ≥ 1.5 EDSS points for patients with baseline EDSS of 0, increase of ≥ 1.0 EDSS points patients with baseline EDSS of 1.0-5.0 and increase of ≥ 0.5 EDSS points for patients with baseline EDSS of 5.5

Demographics and baseline characteristics

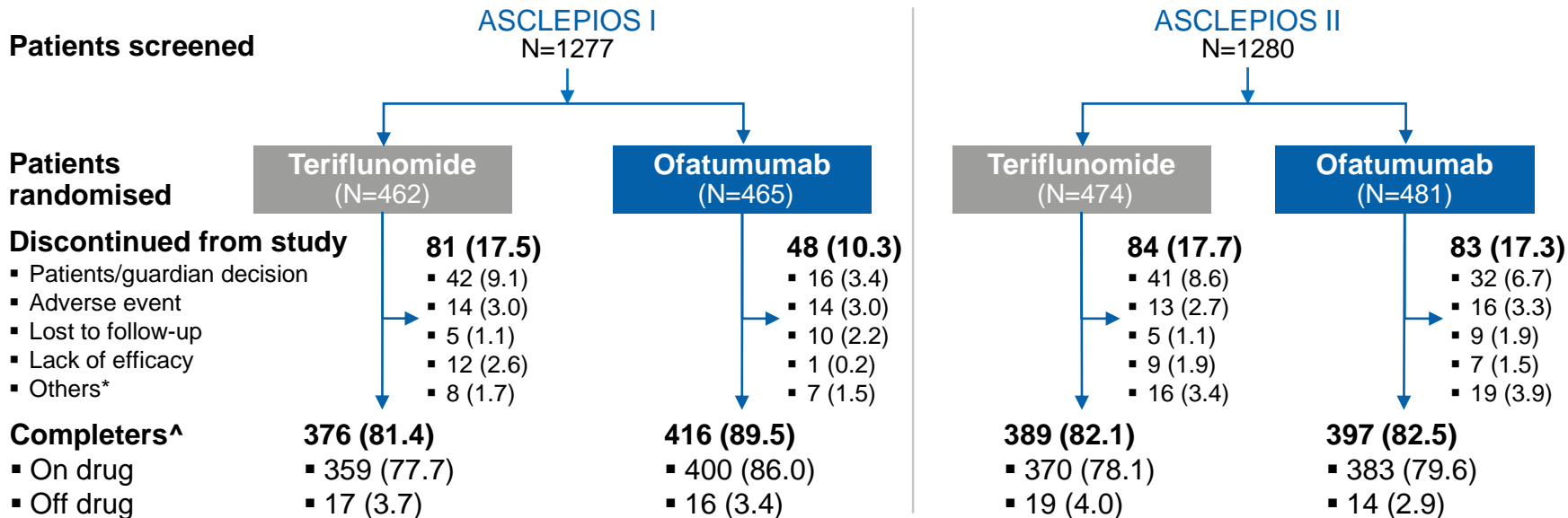
ASCLEPIOS I and II populations are similar and treatment arms are balanced

Characteristics	ASCLEPIOS I (N=927)		ASCLEPIOS II (N=955)	
	Teriflunomide (N=462)	Ofatumumab (N=465)	Teriflunomide (N=474)	Ofatumumab (N=481)
Mean±standard deviation or n (%)				
Age (years)	37.8±9.0	38.9±8.8	38.2±9.5	38.0±9.3
Sex, Female, n (%)	317 (68.6)	318 (68.4)	319 (67.3)	319 (66.3)
Weight (kg)	75.47±20.0	74.8±19.9	73.97±17.9	73.62±19.0
Duration of MS since first symptoms (years)	8.18±7.2	8.36±6.8	8.19±7.4	8.2±7.4
Previously treated with DMTs, n (%)	280 (60.6)	274 (58.9)	293 (61.8)	286 (59.5)
Number of relapses in last 12 months	1.3±0.69	1.2±0.63	1.3±0.73	1.3±0.74
EDSS score	2.94±1.4	2.97±1.4	2.86±1.4	2.90±1.3
T2 lesion volume (cm³)	13.1±14.6	13.2±13.3	12.0±13.0	14.3±14.2
Patients free of Gd+ T1 lesions, n (%)	293 (63.4)	291 (62.6)	291 (61.4)	270 (56.1)
Number of Gd+ T1 lesions	1.2±2.6	1.7±4.9	1.5±4.1	1.6±4.1

Full analysis set. DMT, disease-modifying therapy; EDSS, Expanded Disability Status Scale; Gd+, gadolinium-enhancing

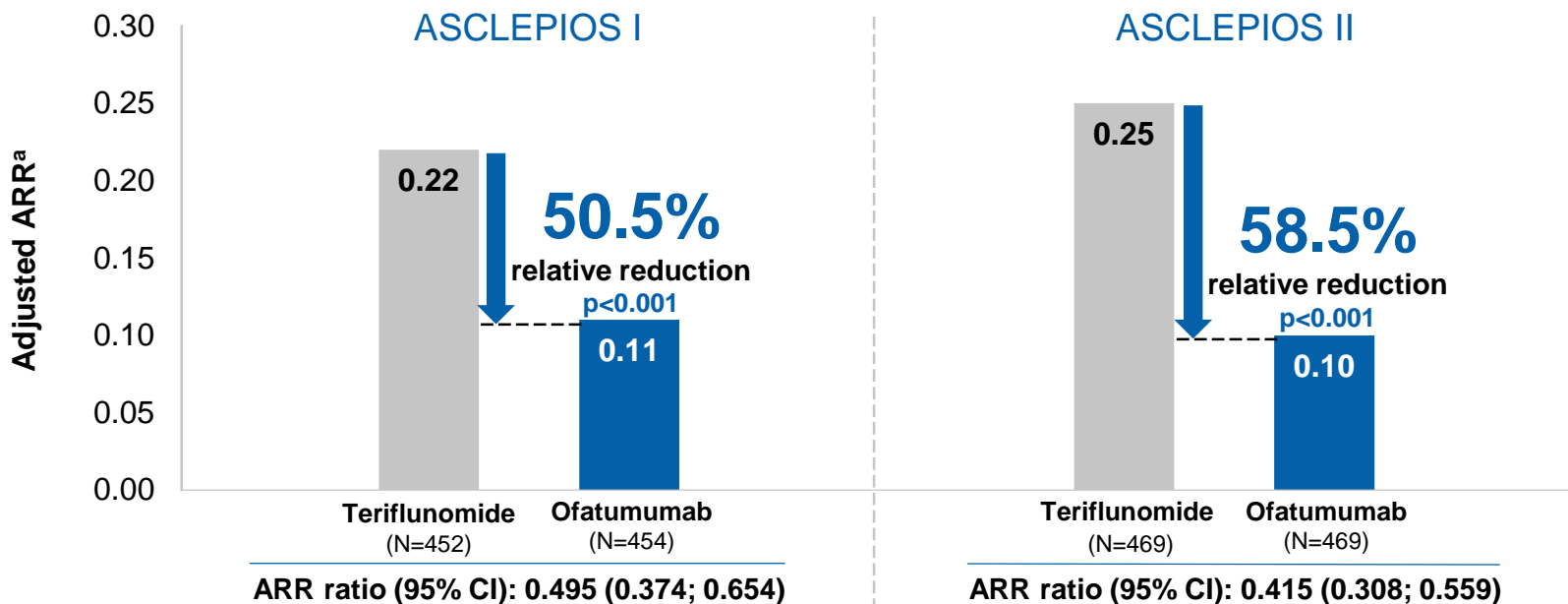
ASCLEPIOS I and II

Patient disposition and analysis population



Data are represented as n (%). *Others include: Physician decision, protocol deviation, new therapy for study indication, non-compliance with study treatment, pregnancy and technical problems. On study drug: Patients who took study drug until the treatment epoch completion. Off study drug: Patients who completed the treatment epoch but discontinued study drug prematurely. [^]In ASCLEPIOS I, 6 patients and ASCLEPIOS II, 2 patients were considered ongoing[^] at the time of data cut-off date

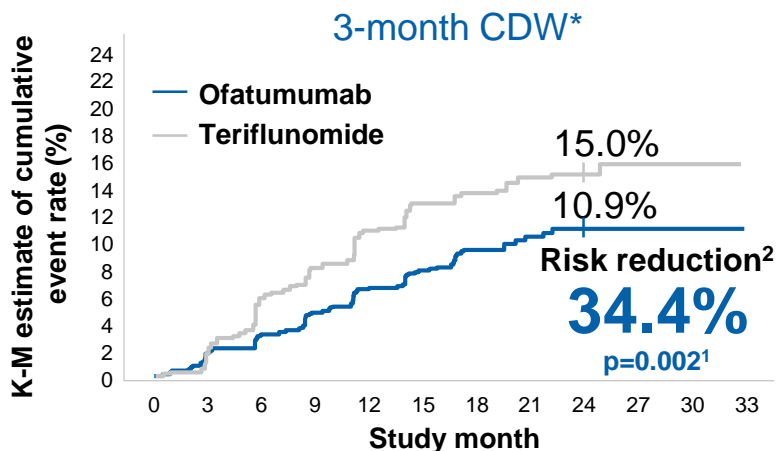
Primary endpoint: ofatumumab demonstrated significant reductions in ARR



Full analysis set. Primary endpoint ^a Negative binomial regression model N, Total number of patients included in the analysis. ARR, annualised relapse rate; CI, confidence interval

Ofatumumab showed significant reductions in 3- and 6-month CDW*

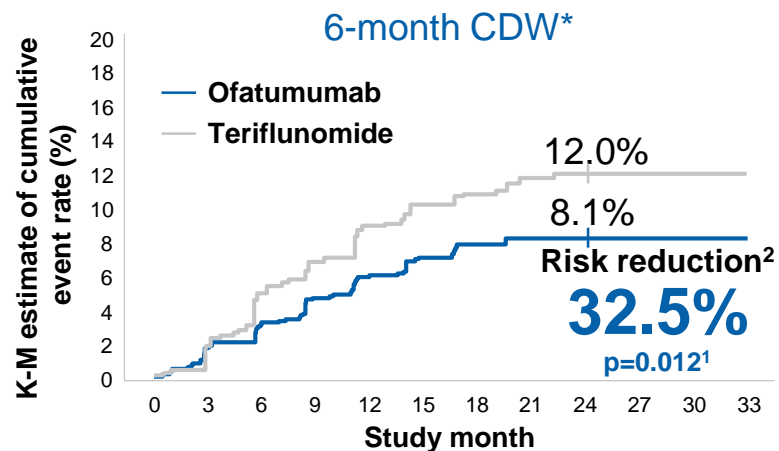
Pre-specified pooled analyses



Number of patients at risk

Ofatumumab	944	908	878	844	810	784	534	319	176	49	1	0
Teriflunomide	932	901	841	804	756	718	478	298	146	41	1	0

Hazard ratio (95% CI): 0.656 (0.499; 0.862)



Number of patients at risk

Ofatumumab	944	908	878	845	815	791	544	324	180	50	1	0
Teriflunomide	932	902	849	812	769	734	487	305	151	43	1	0

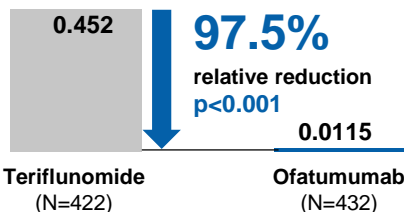
Hazard ratio (95% CI): 0.675 (0.498; 0.916)

Full analysis set. Secondary endpoints *CDW, confirmed disability worsening and CDP, confirmed disability progression are interchangeable terms, defined by an increase ≥ 1.5 EDSS points for patients with baseline EDSS of 0, increase of ≥ 1.0 EDSS points patients with baseline EDSS of 1.0-5.0 and increase of $t \geq 0.5$ EDSS points for patients with baseline EDSS of 5.5 ¹. Indicates statistical significance (2-sided) at the 0.04875 level. ². Cox regression model. CDP, confirmed disease progression/worsening; CI, confidence interval

Ofatumumab showed significant reductions in acute focal MRI activity (Gd+ T1 and new/enlarging T2 lesions)

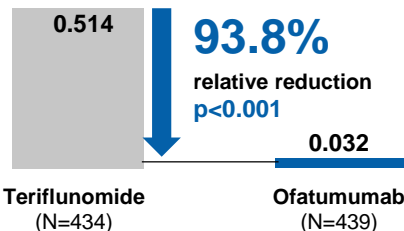
Number of Gd+ T1 lesions per scan

ASCLEPIOS I



Rate ratio (95% CI): 0.025 (0.013; 0.049)

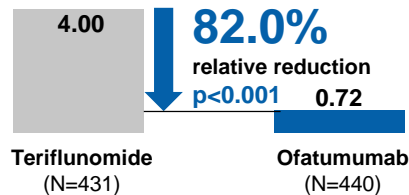
ASCLEPIOS II



Rate ratio (95% CI): 0.062 (0.037; 0.101)

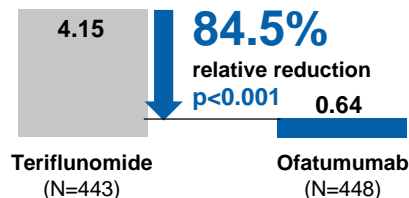
Number of new / enlarging T2 lesions per scan

ASCLEPIOS I



Rate ratio (95% CI): 0.18 (0.15; 0.22)

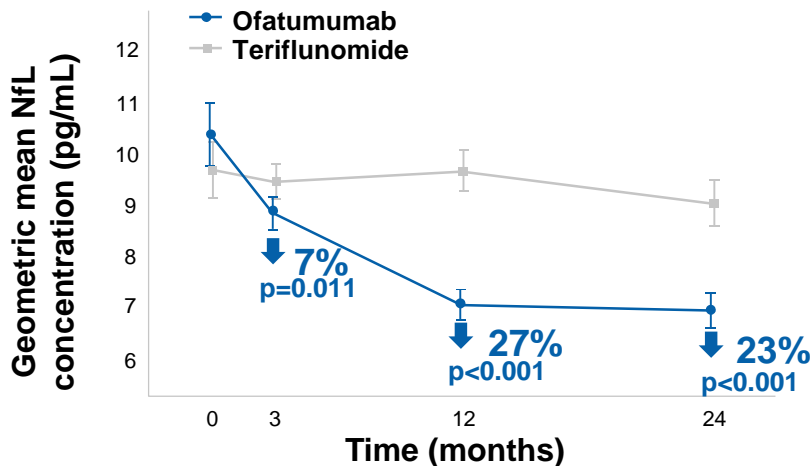
ASCLEPIOS II



Rate ratio (95% CI): 0.15 (0.13; 0.19)

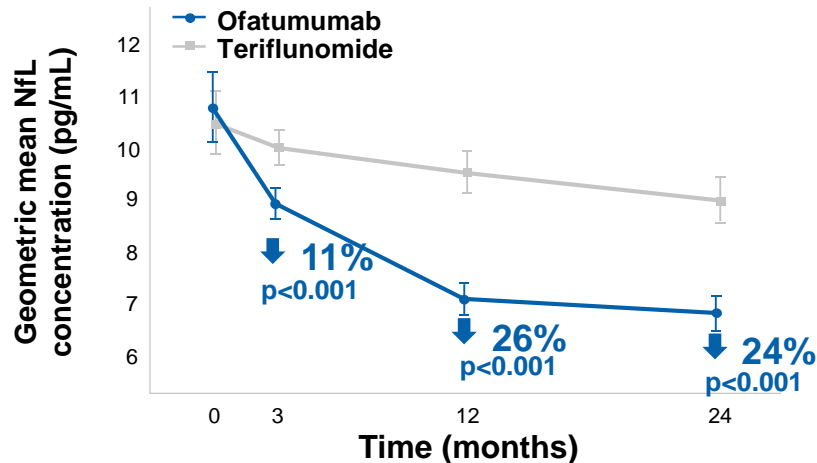
Ofatumumab showed significant & consistent reductions in serum NfL levels from 1st assessment at month 3

ASCLEPIOS I



Geometric mean ratio at Month 3 (95% CI):
0.93 (0.89; 0.98; p=0.011)

ASCLEPIOS II



Geometric mean ratio at Month 3 (95% CI):
0.89 (0.85; 0.93; p<0.001)

Full analysis set. Secondary endpoint. Repeated measures model. CI, confidence interval; NfL, neurofilament light chain

Summary of efficacy endpoints

ASCLEPIOS I

End point	OMB.	TER.	RRR ^c	p value
Annualized relapse rate	0.11	0.22	50.5%	<0.001
Gd+ T1 lesions per scan	0.01	0.45	97.5%	<0.001
New or enlarging T2 lesions per year	0.72	4.00	82.0%	<0.001
Serum NfL levels at month 3 ^a	8.8	9.41	7% ^c	0.011
Brain volume loss ^b	-0.28	-0.35	0.07	0.116

ASCLEPIOS II

End point	OMB.	TER.	RRR ^c	p value
Annualized relapse rate	0.1	0.25	58.5%	<0.001
Gd+ T1 lesions per scan	0.03	0.51	93.8%	<0.001
New or enlarging T2 lesions per year	0.64	4.15	84.5%	<0.001
Serum NfL levels at month 3 ^a	8.92	10.02	11% ^c	<0.001
Brain volume loss ^b	-0.29	-0.35	0.07	0.129

PRE-SPECIFIED COMBINED ANALYSIS OF ASCLEPIOS I & II

End point	OMB.	TER.	RRR ^c	p value
3-month CDW*	10.9%	15.0%	34.4%	0.002
6-month CDW*	8.1%	12.0%	32.5%	0.012
6-month CDI	11.0%	8.1%	-35.2%	0.094

*CDW, confirmed disability worsening and CDP, confirmed disability progression are interchangeable terms, defined by an increase ≥ 1.5 EDSS points for patients with baseline EDSS of 0, increase of ≥ 1.0 EDSS points patients with baseline EDSS of 1.0-5.0 and increase of ≥ 0.5 EDSS points for patients with baseline EDSS of 5.5 ^a NfL levels at month three measured as adjusted geometric mean levels and difference is geometric mean ratio (GMR) ^b Brain volume loss is measured as difference in slope between 12 and 24 months, difference measured as adjusted mean difference in slope ^c RRR is relative risk reduction and in cases where it is different- highlighted in footnote

AEs were balanced between groups; no unexpected safety findings

Safety events, n (%)	Teriflunomide (N=936)	Ofatumumab (N=946)
Any adverse events (AEs)	788 (84.2)	791 (83.6)
Any serious AEs	74 (7.9)	86 (9.1)
Most common AEs (≥5% in any treatment group, preferred term)		
Injection-related reaction	143 (15.3)	195 (20.6)
Nasopharyngitis	156 (16.7)	170 (18.0)
Headache	116 (12.4)	126 (13.3)
Injection-site reaction	52 (5.6)	103 (10.9)
Upper respiratory tract infection	120 (12.8)	97 (10.3)
Urinary tract infection	78 (8.3)	97 (10.3)
Back pain	58 (6.2)	72 (7.6)
Fatigue	72 (7.7)	71 (7.5)
Influenza	59 (6.3)	62 (6.6)
Nausea	64 (6.8)	61 (6.4)
Blood immunoglobulin M decreased	21 (2.2)	56 (5.9)
Alopecia	138 (14.7)	54 (5.7)
Arthralgia	44 (4.7)	49 (5.2)
Diarrhoea	111 (11.9)	49 (5.2)
Pain in extremity	66 (7.1)	46 (4.9)
Depression	48 (5.1)	45 (4.8)
Hypertension	55 (5.9)	35 (3.7)
Paraesthesia	52 (5.6)	27 (2.9)

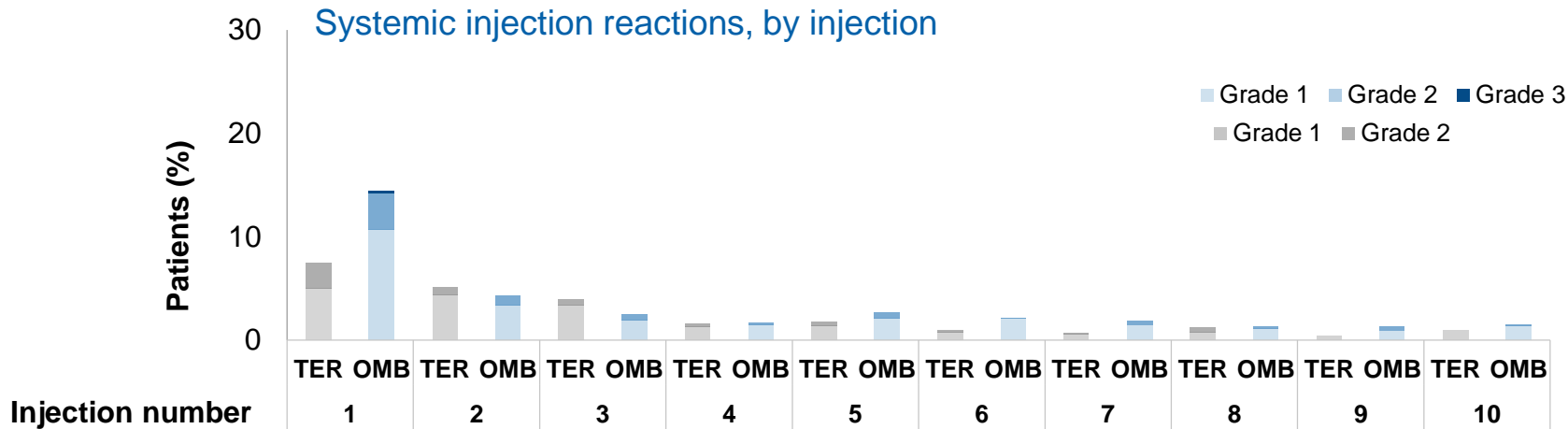
Serious adverse events: overall, low rates, no new signals

Safety events, n (%)	Teriflunomide (N=936)	Ofatumumab (N=946)
Any serious AEs	74 (7.9)	86 (9.1)
Most common SAEs (≥1% in any treatment group, by Primary system organ class)		
Infections and infestations	17 (1.8)	24 (2.5)
Injury, poisoning and procedural complications	9 (1.0)	13 (1.4)
Neoplasms benign, malignant and unspecified (incl cysts and polyps)	4 (0.4)	9 (1.0)
Malignancies	3 (0.3)	5 (0.5)
Nervous system disorders	15 (1.6)	7 (0.7)
Psychiatric disorders	2 (0.2)	10 (1.1)

During ASCLEPIOS I and II studies, one death occurred in the teriflunomide arm (fatal aortic hemorrhage)

AEs, adverse events; SAEs, serious adverse events

In patients who reported systemic injection reactions, 99% were mild to moderate



- Imbalance in systemic injection reactions with ofatumumab compared to sham appears to be limited to the 1st injection
- No Grade 4 injections reactions on ofatumumab. A single grade 3 reported at 1st dose
- Ofatumumab group: only 1 patient (0.1%) with non-serious injection reaction discontinued the study due to an injection reaction

OMB, ofatumumab; TER, teriflunomide

Summary and conclusion

ASCLEPIOS I and II studies in a broad RMS population successfully demonstrated that ofatumumab (vs. teriflunomide) showed

- ✓ Superior efficacy in lowering relapse rates and MRI activity
- ✓ Substantial and significant reductions in 3- and 6-month confirmed disability progression
- ✓ Lower levels of NfL (marker of neuronal damage) already at month 3 and at all subsequent visits
- ✓ Favorable safety profile with no unexpected safety signals; no imbalance in rates of infections or malignancies (low on both arms)

Ofatumumab with monthly 20 mg s.c.* dosing regimen, demonstrated high efficacy and a favorable safety profile

*20 mg of ofatumumab was administered in an injection volume of 0.4 ml; Gd+, gadolinium-enhancing; MRI, magnetic resonance imaging; NfL, neurofilament light chain; RMS, relapsing multiple sclerosis

Paul Spittle

Head of Global Product &
Portfolio Strategy Pharma



Significant potential for up to 700k patients living with relapsing MS in US and EU5 alone

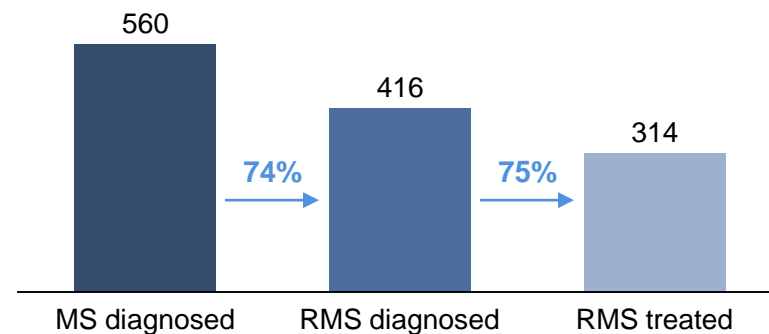
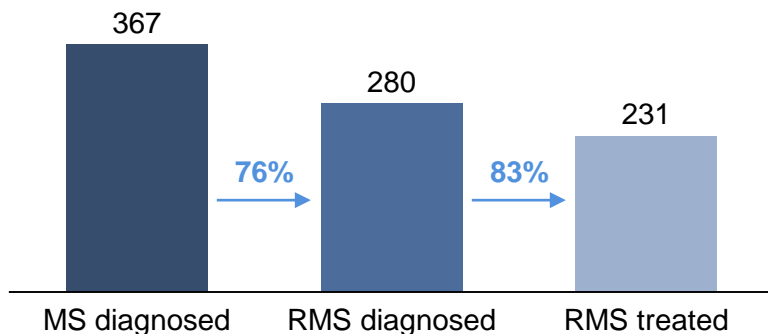
MS patient population



US



EU5



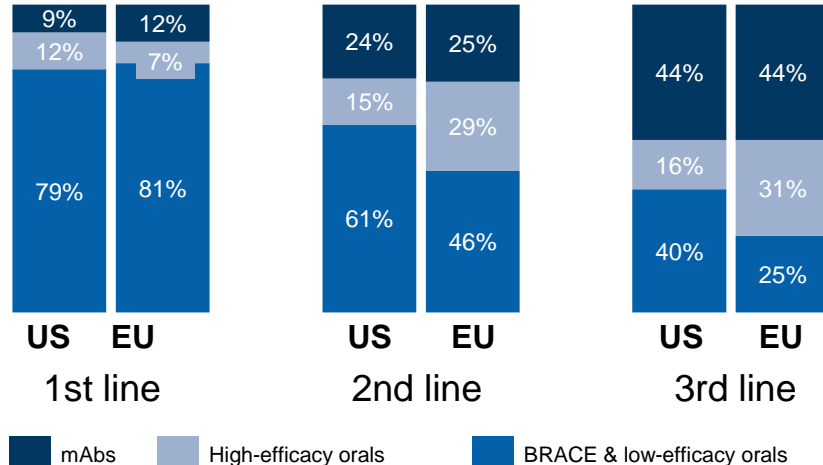
Frequent switching among classes and brands

Sources: Calculated based on actual IQVIA SU data validated through DRG Epi database and secondary research



Despite many available treatments, unmet need for better efficacy and safety remains

Use of disease-modifying treatments in RMS²



Even with all DMTs available to patients today, 44% of people with MS aren't satisfied with today's treatments¹

44%
not satisfied

Due to

- Lack of efficacy
- Safety concerns
- Side-effects/
tolerability issues

1. EU5 IPSOS Monitos Q2 2019 (Patients dissatisfied with current Oral, Injectables, and IV medications). 2. US Physician ATU, June 2019, EU5 IPSOS monitor Q2 2019.

If approved, ofatumumab could address need for higher efficacy therapy for a broad population

Unmet need

Ofatumumab advantages

Higher efficacy



Highly efficacious on key measures of disease activity

No safety compromises



Depletes B-cells in a targeted way; can be stopped any time

Convenient option



Can be used at-home; no need for infusion center

Conclusion

- ✓ Strong and robust efficacy
- ✓ Favorable safety profile
- ✓ High expectations in large and dynamic patient pool
- ✓ Expected to have convenient dosing and home use
- ✓ Global regulatory submission to start end 2019

BACKUP

ASCLEPIOS I and II

Study population

Key inclusion criteria

- Male or female patients aged 18 to 55 years
- Diagnosis of MS according to the 2010 Revised McDonald criteria¹
- Relapsing form of MS: RRMS or SPMS with disease activity as defined by Lublin et al. 2014²
- EDSS score of 0 to 5.5
- Documented one of the following
 - ≥2 relapses in the 2 years before screening
 - ≥1 relapse in the year before screening
 - A positive T1 Gd+ scan during the year before randomisation
- Neurologically stable within 1 month prior to randomisation

Key exclusion criteria

- Patients with primary progressive MS or SPMS without disease activity
- Patients meeting criteria for neuromyelitis optica
- Disease duration of >10 years with an EDSS score of ≤2.0
- Patients with active chronic disease of immune system other than MS or immunodeficiency syndrome
- Patients with neurological findings consistent or confirmed with PML
- Patients at risk of developing or history of syphilis, tuberculosis or hepatitis
- Have received any live/live-attenuated vaccines in 2 months prior to randomisation

EDSS, Expanded Disability Status Scale; Gd+, gadolinium-enhancing; MRI, magnetic resonance imaging; MS, multiple sclerosis; PML, progressive multifocal leukoencephalopathy; RRMS, relapsing-remitting MS; SPMS, secondary progressive MS 1. Kappos L et al, Presented at ECTRIMS 2018. P965. 2. Lublin FD, et al. *Neurology*. 2014;83:278–286.