



Meet Novartis Management

Agenda for webcast May 23, 2019 (Eastern Time)

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| 08:00 – 08:45 | Introduction by CEO (please use first webcast link) |
| 09:00 – 09:45 | Novartis Group (please use second webcast link for all further sessions) |
| 10:00 – 10:45 | Pharmaceuticals |
| 11:00 – 11:45 | Oncology |
| 12:00 – 12:45 | Sandoz |
| 12:45 – 14:00 | Lunch break |
| 14:00 – 14:45 | Development |
| 15:00 – 15:45 | Research |