

## Morning

8:30 – 9:00am	Registration, Breakfast and Product Booths	
9:00 – 9:10am	Welcome	Samir Shah, Novartis Global Head Investor Relations; Karen King, Alcon Global Head IR & Communications
9:10 – 10:00am	<b>Morning Session 1:</b>	
	Progress Report	Mike Ball, Chairman-Designate
	Strategy	David Endicott, CEO
10:00 – 10:30am	Q&A on Morning Session 1	
10:30 – 10:50am	BREAK / Visit Product Booths	
10:50 – 12:20pm	<b>Morning Session 2:</b>	
	Surgical	Michael Onuscheck, President, Global Business & Innovation
	Vision Care	Andy Pawson, President & GM Global Vision Care
	Q&A on Morning Session 2	

## Afternoon

12:20 – 1:30pm	Lunch with Management & Product Booths	
1:30 – 2:30pm	<b>Afternoon Session 1:</b>	
	Innovation	Franck Leveiller, Senior Vice President, Head of Global R&D
	Finance	David Murray, CFO
2:30 – 3:00pm	Transaction Overview	David Endicott, CEO
	Final Q&A	
3:00pm	Meeting concludes	