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Q12023 Results Investor presentation

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Disclaimer

This presentation contains forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995, that can generally be identified by words such as "potential," "expected," "will," "planned," "pipeline," "outlook," or similar expressions, or by express or implied discussions regarding potential new products, potential new indications for existing products, potential product launches, or regarding potential future revenues from any such products; or regarding potential future, pending or announced transactions; or regarding the research collaboration with Bicycle Therapeutics; or regarding potential future sales or earnings of the Group or any of its divisions; or regarding discussions of strategy, priorities, plans, expectations or intentions, including our transforming into a "pure-play" Innovative Medicines business; or regarding the Group's liquidity or cash flow positions and its ability to meet its ongoing financial obligations and operational needs; or regarding our planned spin-off of Sandoz. Such forward-looking statements are based on the current beliefs and expectations of management regarding future events and are subject to significant known and unknown risks and uncertainties. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements. You should not place undue reliance on these statements. In particular, our expectations could be affected by, among other things; liquidity or cash flow disruptions affecting our ability to meet our ongoing financial obligations and to support our ongoing business activities; the impact of a partial or complete failure of the return to normal global healthcare systems including prescription dynamics; global trends toward healthcare cost containment, including ongoing government, paver and general public pricing and reimbursement pressures and requirements for increased pricing transparency; uncertainties regarding potential significant breaches of data security or data privacy, or disruptions of our information technology systems; regulatory actions or delays or government regulation generally, including potential regulatory actions or delays with respect to the development of the products described in this presentation: the potential that the benefits and opportunities expected from our planned spin-off of Sandoz may not be realized or may be more difficult or take longer to realize than expected; the uncertainties in the research and development of new healthcare products, including clinical trial results and additional analysis of existing clinical data; our ability to obtain or maintain proprietary intellectual property protection, including the ultimate extent of the impact on Novartis of the loss of patent protection and exclusivity on key products; safety, quality, data integrity, or manufacturing issues; uncertainties involved in the development or adoption of potentially transformational technologies and business models; uncertainties regarding actual or potential legal proceedings, investigations or disputes; our performance on environmental, social and governance measures; general political, economic and business conditions, including the effects of and efforts to mitigate pandemic diseases such as COVID-19; uncertainties regarding future global exchange rates; uncertainties regarding future demand for our products; and other risks and factors referred to in Novartis AG's current Form 20-F on file with the US Securities and Exchange Commission. Novartis is providing the information in this presentation as of this date and does not undertake any obligation to update any forward-looking statements as a result of new information, future events or otherwise

Bicycle® is a registered trademark of Bicycle Therapeutics Limited.



Vas Narasimhan, M.D.

Chief Executive Officer

Company overview



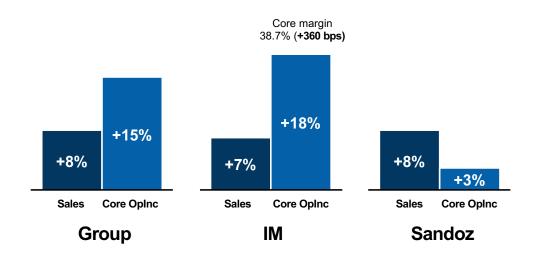
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Q1 SUMMARY

Novartis delivers strong sales growth, robust margin expansion and major innovation milestones; raising FY 2023 guidance

Growth and Productivity

Q1, % cc



Innovation

Kisqali[®] NATALEE Ph3 met primary endpoint in broad early breast cancer population

Cosentyx[®] demonstrated durable efficacy up to 52 weeks in Hidradenitis suppurativa (HS)

Entresto® positive CHMP opinion in pediatric HF

RLT platform i) Acquisition of FAP-targeting asset¹ and ii) research collaboration on bicyclic peptides²

Operations

Millburn and Zaragoza approved for Pluvicto®

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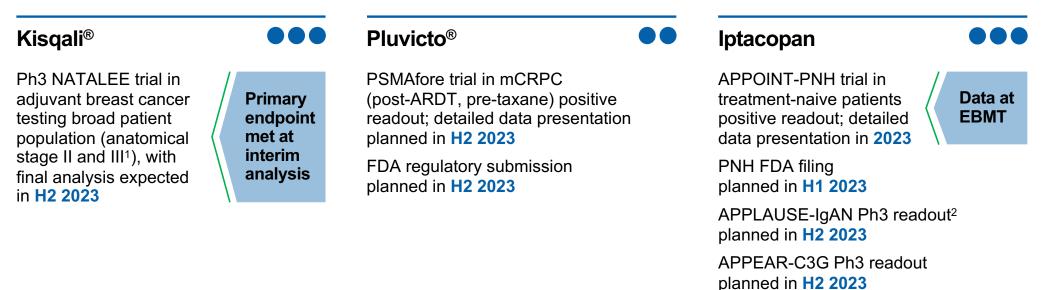
Constant currencies (cc), core results are non-IFRS measures; explanation can be found on page 35 of Condensed Interim Financial Report. Unless otherwise noted, all growth rates refer to same period in PY. Oplnc – operating income. IM – Innovative Medicines division. LMIC – low and middle income countries. HIC – high income countries. CHMP – Committee for Human Medicinal Products. HF –heart failure. FAP – fibroblast activation protein. 1. Clovis Oncology. 2. Bicycle Therapeutics.

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INNOVATION

Key 2023 readouts for high-value medicines on track

Key assets* with submission enabling readouts in 2023



*Unprobabilized peak sales of all asset indications in late-stage development: > USD 1bn > USD 2bn > USD 2bn

mCRPC - metastatic castration resistant prostate cancer. ARDT - androgen receptor directed therapy. 1. Based on AJCC prognostic staging. 2.9 months analysis potentially supporting US Subpart H filing.

Submission enabling readouts expected to increase in 2024-2025 timeframe

Selected key assets* with submission enabling readouts in 2024-2025

Pluvicto® Pelacarsen Remibrutinib CSU mHSPC **CVRR** Primary analysis¹ in H2 2023 Readout and submission in 2024 Readout and submission in 2025 Final (52 weeks) readout and submission in 2024 **OAV-101** lanalumab SMA IT 1L and 2L ITP readouts in 2025 **Scemblix**[®] Readout in 2024; submission in 2025 with submission in 2026 1L CML-CP Additional hematology and Accelerated Readout and submission immunology indications 2026+ timeline submission in 2024 Iptacopan Additional readouts/submissions in 2025/2026+ *Unprobabilized peak sales of all asset indications in late-stage development: 🌑 > USD 1bn 🛛 🔵 🔵 > USD 2bn 🖉 🔵 🔵 > USD 3bn

1. Double blind treatment period of 24 weeks with primary analysis at 12 weeks.

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Kisqali[®] NATALEE study met its primary endpoint demonstrating clinically meaningful iDFS benefit in broad eBC population

Kisqali [®] (400mg) plus ET significantly
reduced the risk of disease
recurrence (vs. standard ET alone)

Data to be presented at an **upcoming medical meeting**

30-60% of people with stage II and III eBC treated with ET alone **remain at risk of BC recurrence**

Consistent benefit in a broad population of stage II and III eBC patients at risk of recurrence, including those with no nodal involvement Worldwide regulatory submissions on track for H2 2023

400mg dose used to **reduce dose-dependent AEs** given **tolerability** profile of treatment is **critical in early breast cancer**

eBC – early breast cancer. ET – endocrine therapy. iDFS – invasive disease free survival.



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Kisqali[®] NATALEE unique in covering a broad population of eBC

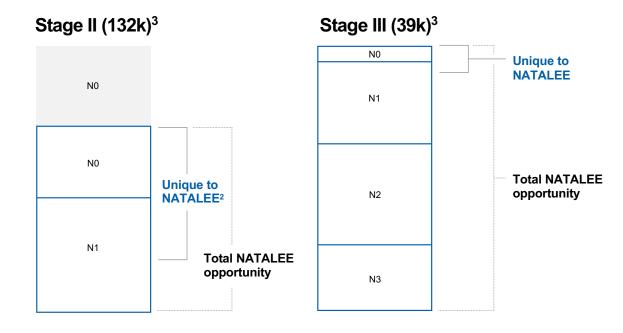
Kisqali eBC opportunity Multibillion USD ¹					
Incident population (estin	mated) ³				
	US	EU5			
Stage II	66k	66k			
Stage III	15k	24k			
Stage IV (metastatic)	32k	32k			

5

NATALEE population

Covers ~70% of Stage II, 100% of Stage III ~2-3x patient opportunity vs. monarchE



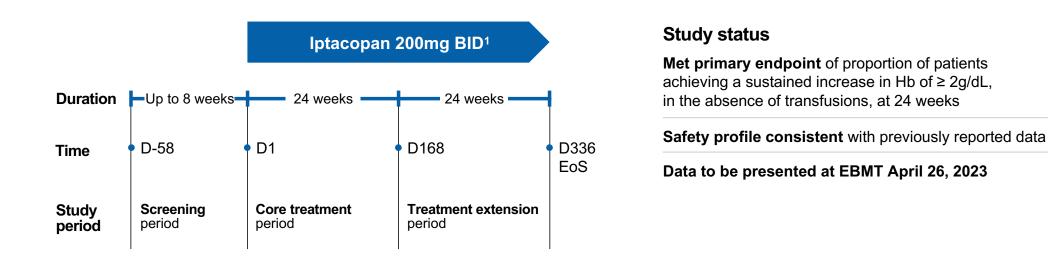


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eBC – early breast cancer. ET – endocrine therapy. iDFS – invasive disease-free survival. 1. Unprobabilized peak sales. 2. Under stage II: N0, T0N1 is excluded; T2N0 only if G3, or G2 with Ki67 ≥ 20% or high risk on Oncotype DX / Prosigna / MammaPrint / EndoPredict. 3. Estimated incidence US + EU5. Sources: DRG (US) and Kantar (EU5). TNM and grade information based on SEER AJCC 8th Incidence Report.

Iptacopan APPOINT-PNH data showed clinically meaningful increases in Hb levels for treatment-naive adult patients with PNH

APPOINT-PNH: Single-arm Ph3 trial in adult patients with PNH with hemolysis (LDH > 1.5x ULN) and anemia (Hb < 10g/dL) naive to complement inhibitors



Hb – hemoglobin. LDH – lactate dehydrogenase. ULN – upper limit of normal. PNH – paroxysmal nocturnal hemoglobinuria. EBMT – European society for blood and marrow transplantation. 1. BID – twice daily.



Strengthening radioligand therapy pipeline; advancing multiple assets in clinical development

Recent business development in RLT

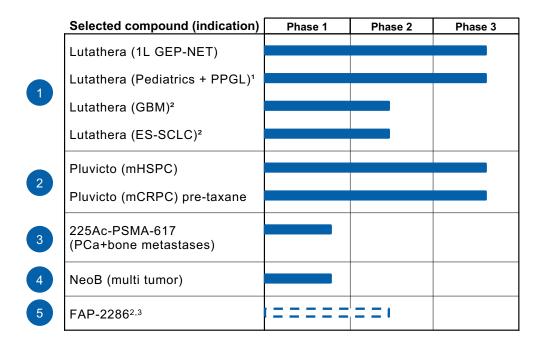
Discovery collaboration with Bicycle Therapeutics

- Bicycle[®] platform employs constrained cyclic peptides
 - Provides variety of structural shapes/chemical diversity
 - May broaden the tractable target space (key differentiator from other peptide platforms)
- Supplements our existing vector discovery platforms

Acquisition of FAP-2286 (Clovis Oncology)

- Fibroblast Activation Protein (FAP) represents a promising RLT target in PDAC, CRC, BC, NSCLC
 - Frequently expressed on cancer-associated fibroblasts across cancers
- FAP-2286, currently developed in Ph1/2
 - Showed first signs of efficacy/favorable safety profile
- Potential to be first-in-class, transformative RLT

Current RLT pipeline



PDAC – pancreatic ductal adenocarcinoma. CRC – colorectal cancer. BC – breast cancer. NSCLC – non-small cell lung cancer. GEP-NET – gastroenteropancreatic neuroendocrine tumor. ES-SCLC – extensive stage small cell lung cancer. mHSPC – metastatic hormone sensitive prostate cancer. mCRPC – metastatic castration resistant prostate cancer. 1. PPGL, pheochromocytomas and paragangliomas, are an exploratory cohort of NETTER-P. 2. Phase 1/2. 3. Being integrated in the NVS pipeline.



GROWTH

Q1 growth driven by strong performance from Entresto[®], Pluvicto[®], Kesimpta[®] and Kisqali[®]

Q1 sales

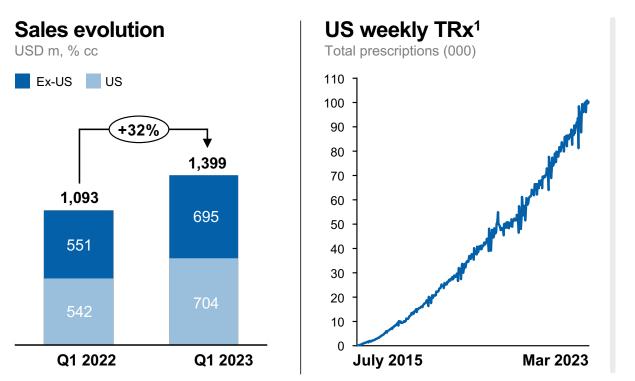
	Sales USD million	Growth vs. PY USD million		Growth v	
Entresto" sacubitril/valsartan	1,399			306 32%	
[©]PLUVICTO™	211		209	nm	
(ofatumumab)	384		189	100%	Strong growth
KISQALI °	415		176	81%	(+67% cc); expected to continue
SCEMBLIX* (asciminib) #p. dog skills	76	51		202%	
S LEQVIO	64	50		nm	
Erromacta °	547	56		15%	
Tafinlar. + Mekinist.	458	55		18%	
(canakinumab)	328	43		19%	
Electronic (alpelisiti) tables	116	43		61%	
	414	25		13%	

Constant currencies (cc) is a non-IFRS measure; explanation of non-IFRS measures can be found on page 35 of Condensed Interim Financial Report. Unless otherwise noted, all growth rates refer to same period in PY. nm – not meaningful.

GROWTH

Entresto

Entresto[®] delivering strong double-digit growth in all geographies



Strong Q1 momentum, outpacing market²

US: NBRx +30% vs PY, ~1.3m TRx in Q1¹
EU: Continued growth in HFrEF
China/Japan: Significant contribution from HTN³

Confidence in future growth⁴

Expect **further penetration** in HFrEF (2/3 eligible patients still on prior SoC) Robust guideline position⁵ **(US/EU) CHMP** positive opinion for pediatric HF⁶ **China/Japan**: Launch momentum in HTN, inclusion in 2023 China HTN guideline as 1L option

TRx – total prescriptions. NBRx – new to brand prescriptions. HFrEF – heart failure with reduced ejection fraction. HF – heart failure. HTN – hypertension. SOC – standard of care. 1. IQVIA National Prescription Audit. 2. CHF market basket includes ACEi, ARB, SGLT2i, Entresto. Data refers to US. 3. Approved indications differ by geography. Examples include "indicated to reduce the risk of cardiovascular death and hospitalization for HF in adult patients with CHF. Benefits are most clearly evident in patients with LVEF below normal." (US), HFrEF (EU), HFrEF and HTN (China) and CHF and HTN (JP). HTN is not an approved indication in the US. 4. For forecasting purposes, we assume no generic entry in US before 2025. 5. AHA/ACC/HFSA/ESC. 6. If approved, pediatric indication would support extension of the regulatory data protection to November 2026 in EU.

Company overview

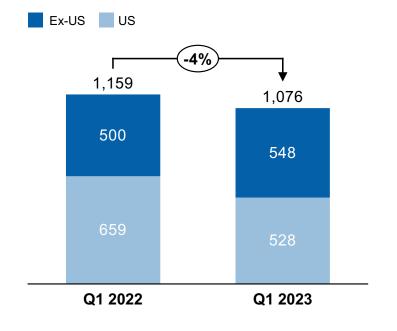
GROWTH

Cosentyx[®] ex-US growth offset by US decline. Global FY sales expected broadly in line with PY

*Cosentyx[®]

Sales evolution

USD m, % cc



Q1 performance

US: Demand growth offset by revenue deductions (incl. PY base impact) Ex-US: Strong growth in core indications

China: Outperforming market with double-digit growth post-COVID

2023: Expect FY sales broadly in line with PY (H1 decline and H2 growth)

Future growth mainly driven by life cycle management

EU: CHMP opinion for HS expected Q2 US: HS/ IV approvals expected H2 Lupus Nephritis and Giant Cell Arthritis Phase 3 trials **on track New Phase 3 trials initiated** in Polymyalgia Rheumatica and Rotator Cuff Tendinopathy

CHMP - Committee for Human Medicinal Products. HS - hidradenitis suppurativa. IV - intravenous.



GROWTH

*****Cosentyx

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Cosentyx[®] HS demonstrated durable efficacy, sustained up to 1 year

HS unmet need

Lesions and abscesses in sensitive areas of the body

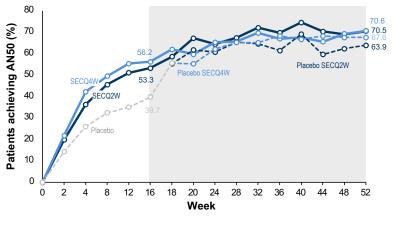
- ~97% patients suffer from pain¹
- ~95% eligible patients not on biologic²
- ~50% biologic treated patients lose response³

Cosentyx opportunity

~400k addressable patients in US and EU⁴

Cosentyx Ph3 data**

Durable efficacy sustained to 1 year



>70% with at least a 50% reduction in total abscess & inflammatory nodule count⁵

≥70% flare free⁵

>65% with pain relief⁶

Fast and lasting **QoL** improvement⁵

Safety consistent with well-established* profile7,5

Well	Infrequent	Candidiasis	Low
tolerated	SAEs	uncommon ⁸	immunogenicity

See page 94 for references 1-8. HS – hidradenitis suppurativa. QoL – quality of life. SAE – serious adverse event. *Refers to approved indications. **HS indication currently under regulatory review.

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GROWTH

💫 Kesimpta[.]

Kesimpta[®] continues strong launch trajectory doubling sales vs. PY

Sales evolution US weekly NBRx¹ USD m, % cc 350 US Ex-US 300 +100% 250 384 my m 89 200 150 195 100 172 50 0 Mar 2023 Q1 2022 Q1 2023 Sept 2020

See page 94 for references 1-7. TRx – total prescriptions. NBRx – new to brand prescription.

Global sales +100% (cc)²

US: Growing faster than market^{1,2} TRx +89% vs. PY (market +1%) NBRx +60% vs. PY (market -8%) B-cell NBRx share ~50% of MS market Kesimpta[®] NBRx share ~14% of MS market

Europe: Strong launch momentum³

65% of population with access to Kesimpta >18k patients treated, thereof >1/3 naive patients

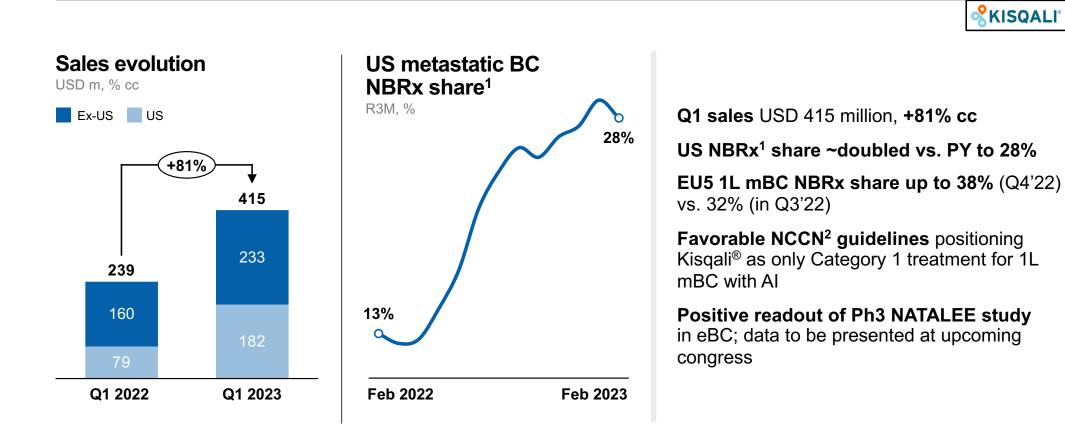
Confident in future growth

Significant room to grow: only 40% of MS patients on B-Cell therapy in $US^{1,2}$

Compelling product profile: 1 minute a month dosing from home/anywhere⁴; 5 year efficacy⁵ and safety data^{6,7}



Kisqali[®] gaining momentum globally, with increasing recognition of its differentiated profile



mBC – metastatic breast cancer. NBRx – new to brand prescription. R3M – rolling 3 months. eBC – early breast cancer. NCCN – national comprehensive cancer network. AI – aromatase inhibitor. 1. Of CDK4/6 mBC market, US Q1 R3M. 2. NCCN Guidelines updated as of 27-Jan-2023.

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GROWTH

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Leqvio[®] adoption expanding as we progress the launch

Addressing non-clinical barriers in US US Leqvio[®] launch tracking Entresto[®] **Adoption** Adoption US sales evolution Facilities¹ having ordered Legvio® HCPs² with Legvio[®] experience USD m 50 40 30 **Entresto**® 20 Leqvio® 2,200 9,600 10 1,700 7,200 1.400 4.800 0 12 18 24 30 36 Q3 2022 Q4 2022 Q4 2022 Q1 2023 Q3 2022 Q1 2023 Months since launch Global sales evolution **Adherence** Access USD m Patients covered Patients coming for 64 at or near label³ 2nd dose* within Fx-US US 76% 75% 42 <95 davs⁴ 34 22 14 Q1 2022 Q2 2022 Q3 2022 Q4 2022 Q1 2023

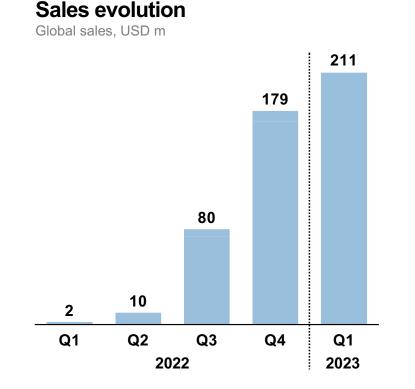
HCP – healthcare professional. 1. Either an alternate site of care or a physician practice. 2. Either prescribe Leqvio[®] to a patient based on service center data, data on file or have ordered through Free Trial Offer program. 3. As of April 10, 2023. 4. Refers to average duration in between doses. Based on IQVIA and data shared by infusion management and ambulatory infusion center companies. *Leqvio[®] is administered initially, again at 3 months, and then once every 6 months. Novartis has obtained global rights to develop, manufacture and commercialize Leqvio[®] under a license agreement with Alnylam Pharmaceuticals.

17 Investor Relations | Q1 2023 Results



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Pluvicto[®] uptake reflects strong benefit/risk profile and unmet need in post-taxane mCRPC



Q1 sales USD 211 million (mostly US)
Q2 sales expected broadly in line with Q1
200 unique accounts in US currently treating with Pluvicto[®]
PSMAfore pre-taxane study (which met its primary endpoint of rPFS) expected to be presented in H2 2023
FDA submission for PSMAfore including OS data is planned for H2 2023 as aligned with FDA
Millburn facility approved to support US launch; Zaragoza approved for EU

mCRPC – metastatic castration-resistant prostate cancer. rPFS – radiographic progression free survival. OS – overall survival

Company overview

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GROWTH

GROWTH

Millburn approved for Pluvicto[®] commercial supply in US; Zaragoza approved for EU

Expected commercial coverage by end 2023

Manufacturing site:	lvrea	Millburn	Indianapolis	Zaragoza
US	✓ Approved	✓ Approved	FDA filing in preparation	-
EU	✓ Approved	-	-	✓ Approved
ROW	✓ Approved ¹	✓ Approved ²	In preparation ²	In preparation

Millburn to ramp up gradually; expected to contribute meaningfully to supply and sales in Q3 after anticipated approval of additional lines Ivrea will continue to supply the US market in addition to EU

Zaragoza also approved to supply EU

Targeting capacity of at least 250k doses annually for 2024+³

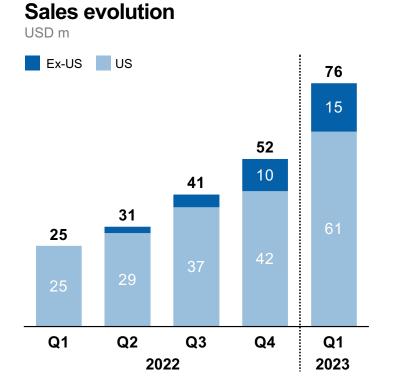
1. Currently approved for Canada, Switzerland and UK; further ROW submissions ongoing. 2. Canada. 3. Total production across all RLTs.



GROWTH

(asciminib) 20 mg, 40 mg tabl

Scemblix[®] maintains strong launch momentum



Q1 sales USD 76 million; US NBRx share at 32%¹

Sales driven by patients resistant/intolerant to other TKIs

Global rollout ongoing with approval in 46 countries; access pathways in 19, negotiations ongoing in 30+

Increasing recognition of **efficacy and tolerability benefit:** G-BA granted the highest ever rating for a medicine in CML

ASC4FIRST (1L registrational study) completed enrollment ahead of plan, readout and filing expected 2024

TKI – tyrosine kinase inhibitor. NBRx – new to brand prescription. G-BA – German national payer (Gemeinsamer Bundesausschuss). 1. IQVIA: US Jan 2023 rolling three months 3L+ new patient start share.



Company overview	Financial review	Conclusions	Appendix	References	

Harry Kirsch

Chief Financial Officer

Financial review and 2023 guidance



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Strong top and bottom line growth in Q1

Group ¹	Q1	Change	e vs. PY
USD million	2023	% USD	% сс
Net Sales	12,953	3	8
Core Operating income	4,413	8	15
Operating income	2,856	0	9
Net income	2,294	3	14
Core EPS (USD)	1.71	17	25
EPS (USD)	1.09	9	20
Free Cash Flow	2,720	95	

1. Core results, constant currencies and free cash flow are non-IFRS measures. Further details regarding non-IFRS measures can be found starting on page 35 of the Condensed Interim Financial Report.

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Continuing core margin improvements for Group driven by IM

	Q1 2023			
	Net sales change vs. PY ¹ % cc	Core operating income change vs. PY ¹ % cc	Core margin ¹ %	Core margin change vs. PY ¹ %pts cc
Innovative Medicines	7	18	38.7	3.6
Sandoz	8	3	21.1	-1.0
Group	8	15	34.1	2.2

1. Constant currencies (cc), core results are non-IFRS measures. An explanation of non-IFRS measures can be found on page 35 of the Condensed Interim Financial Report.

Raising 2023 guidance for Novartis excluding and including Sandoz

Expected, barring unforeseen events; growth vs. PY in cc

		Previous guidance
Innovative Medicines	Sales expected to grow mid single digit	(from low-to-mid)
(IM)	Core OpInc expected to grow high single digit to low double digit	(from mid-to-high)
Novartis ex. Sandoz	Sales expected to grow mid single digit	(from low-to-mid)
(IM + Corporate)	Core OpInc expected to grow high single digit to low double digit	(from mid-to-high)
Novartis incl. Sandoz	Sales expected to grow mid single digit	(from low-to-mid)
(IM + Sandoz + Corporate) ¹	Core OpInc expected to grow high single digit	(from mid)

Key assumptions:

- Our guidance assumes that no Sandostatin[®] LAR generics enter in the US in 2023
- We continue to expect that the planned Sandoz spin-off is completed in H2 2023

1. Novartis Group guidance, assuming Sandoz would remain within the Group for the entire FY 2023.

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Raising Sandoz 2023 top line guidance

Expected, barring unforeseen events; growth vs. PY in cc

		Previous guidance	
	Sales expected to grow mid single digit	(Low-to-mid)	
2023 Core OpInc expected to decline low double digit reflecting required stand-up investr transition Sandoz to a separate company and continued inflationary pressures			
Mid-term	Sales expected to grow low-to-mid single digit CAGR Core OpInc margin expected to expand to mid 20s , continuously progress from the low 2023 base driven by continued sales growth and operational e	•	

Key assumptions:

We continue to expect that the planned Sandoz spin-off is completed in H2 2023

Note: after completion of planned Sandoz spin-off, Core OpInc guidance will be expressed in terms of core EBITDA.



Sandoz well positioned in a growing market; planned spin-off on track for H2

Q1 performance¹

Sales USD 2.4bn (+8%)

Biopharma grew 17%; Retail 6%

Strong ex-US sales growth:

- EU: USD 1.4bn (+16%)
- RoW: USD 0.6bn (+4%)
- US: USD 0.4bn (-7%)

Core OpInc (+3%)

Continuing to deliver on biosimilar promise

Adalimumab HCF approved in US, Europe; launch starting in H2

Denosumab filing accepted (US)

Aflibercept Ph3 readout in H2

Announced **USD 400 million investment** for new biologics plant (Slovenia)

On track for planned Sandoz spin-off² in H2 2023

Capital Markets Day – June 8 (NYC) and June 12 (London)

Gilbert Ghostine appointed as Sandoz Chairman-Designate

Expected tax neutral for Novartis and majority of shareholders

HCF - high concentration formulation. 1. All growth rates in constant currencies (cc). 2. Transaction requires Novartis BoD and shareholder approval

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Group Core OpInc to grow high single digit driven by business momentum and Pluvicto[®] manufacturing capacity expansion

2023 key drivers of core operating income (Group)

Vs. PY (cc) Illustrative

- In-market growth drivers to continue growing strongly
- Recent launches to further accelerate, Pluvicto[®] benefiting from manufacturing capacity expansion
- + China growth expected to accelerate benefiting from return to normal in H2
- + Simplified organizational model to deliver continued SG&A savings
- + Ongoing productivity programs

- Impact of inflation expected to continue
- Gx erosion expected to increase due to Gilenya[®] US and Lucentis[®] EU
- Stand-up investments to transition
 Sandoz to a standalone company

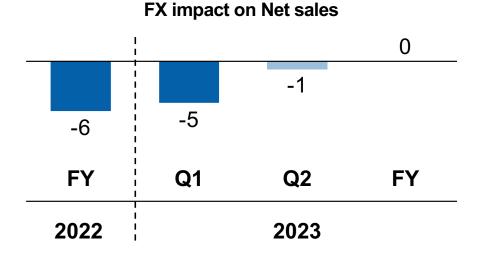
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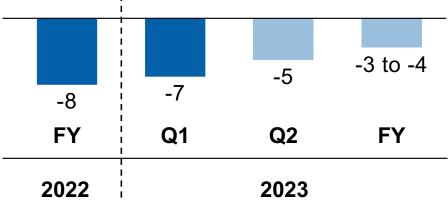
Expected currency impact for full year 2023

Currency impact vs. PY

%pts, assuming late-April exchange rates prevail in 2023



FX impact on Core operating income



Actual Simulation

Vas Narasimhan, M.D.

Chief Executive Officer



Company overview	Financial review	Conclusions	Appendix	References	A

Conclusions

Strong start to 2023: Growth particularly driven by Entresto[®], Kisqali[®] and Kesimpta[®]

Launches: Pluvicto[®] and Scemblix[®] continue strong trajectory, Leqvio[®] progresses steadily

Confidence in near- to mid-term growth: NATALEE Phase 3 positive readout, upcoming iptacopan data, and Pluvicto[®] in earlier lines of therapy

Raising guidance: Strong start and confidence in growth drivers allow to raise FY 2023 guidance

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Innovation: Pipeline overview Financial p		performance	Innovation: Clinical trials	Abbreviations		

Appendix

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Innovation: Pipeline overview Financial		performance	Innovation: Clinical trials	Abbreviations	

2023 expected key events

		H1 2023	H2 2023	Status update – as of end Q1
Regulatory	Cosentyx [®] HS	EU	US	
decisions	Cosentyx [®] 2ml Al	US		
	Cosentyx [®] IV		US	
	Leqvio [®] Hypercholesterolemia		JP, China	
Submissions	Iptacopan PNH (US/EU/JP)	US/EU	JP	
	Kisqali [®] HR+/HER2- BC (adj)		US	Filing expected in H2
	Pluvicto [®] mCRPC, pre-taxane (US)		US	
Readouts	Kisqali [®] HR+/HER2- BC (adj)		NATALEE Ph3 FIR	Primary endpoint met at interim analysis
	Iptacopan IgAN Ph3		APPLAUSE-IgAN Ph3	
	Iptacopan C3G Ph3		APPEAR-C3G Ph3	
Ph3 starts	Iptacopan in IC-MPGN		Ph3	
	Leqvio [®] CVRR primary prevention	Ph3		VICTORION-1P initiated
	lanalumab in immune thrombocytopenia	Ph3		1L (VAYHIT1) and 2L (VAYHIT2) initiated
	lanalumab in systemic lupus erythematosus	Ph3		SIRIUS-SLE 1 and 2 initiated

HS – hidradenitis suppurativa. PNH – paroxysmal nocturnal hemoglobinuria. mCRPC – metastatic castration-resistant prostate cancer. FIR – first interpretable results. IgAN – immunoglobulin A nephropathy. C3G – complement 3 Glomerulopathy. IC-MPGN – immune complex membranoproliferative glomerulonephritis.

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Innovation: Pipeline overvie	Innovation: Pipeline overview Financial performance		performance	Innovation: Clinical trials	Abbreviations	

Our pipeline projects at a glance

		Phase 1/2	Phase 3	Registration	Total
Innovative medicines		81	46	7	134
Solid Tumors		15	15	2	32
Hematology		18	8	0	26
Immunology		20	10	4	34
Neuroscience		5	5	0	10
Cardiovascular		6	6	1	13
Others		17	2	0	19
Ophthalmology		4	1	0	5
Respiratory & Allergy		3	0	0	3
Global Health		10	1	0	11
Biosimilars ¹		n/a	2	0	2
	Total	81	48	7	136

1. Selected disclosed, internal projects. Biosimilar pre-Phase 3 are not disclosed.

Company overview	Fir	nancial review	Conclusions	Appendix	References	
Innovation: Pipeline overview Financial performa		performance	Innovation: Clinical trials	Abbreviations		

UNOVARTIS | Reimagining Medicine

Continuing refinement of R&D portfolio to prioritize high-value transformative medicines

~10%		136	Focused portfolio allows
Total projects in clinical development decreased by ~10% in Q1 2023 as part of comprehensive portfolio review		Current clinical- stage projects in Novartis pipeline	 greater resource allocation to priority projects
			 earlier expansion for high value assets
Prioritization	strategic fit (within 5 core TAs)	asset value	
based on	commercial potential	competitive landscape	

Company overview	Fi	nancial review	Conclusions	Appendix	References	
Innovation: Pipeline overvi	Innovation: Pipeline overview Financial p		performance	Innovation: Clinical trials	Abbreviations	

Lead indication

20 lead indications

Novartis pipeline in Phase 1

Solid tumors								
Code	Name	Mechanism	Indication(s)					
AAA603	¹⁷⁷ Lu-NeoB	Radioligand therapy target GRPR	Multiple solid tumors					
AAA817	²²⁵ Ac-PSMA-617	Radioligand therapy target PSMA	Metastatic castration-resistant prostate cancer					
DFF332	DFF332	HIF2A inhibitor	Renal cell carcinoma					
IAG933	IAG933	-	Mesothelioma					
KAZ954	KAZ954	-	Solid tumors					
KFA115	KFA115	Novel immunomodulatory Agent	Solid tumors					
MGY825	MGY825	-	NSCLC					
NIR178	NIR178	Ad2AR inhibitor	Cancers					
NZV930	NZV930, spartalizumab, NIR178	CD73 antagonist	Solid tumors					

Hemato	Name	Mechanism	Indication(s)
HDM201	HDM201 (combos)	MDM2 inhibitor	Hematological malignancy
JBH492	JBH492	-	Hematological malignancy
MBG453	sabatolimab	TIM3 antagonist	Low risk myelodysplastic syndrome
MIK665	MIK665	MCL1 inhibitor	Hematological malignancies
PIT565	PIT565	-	B-cell malignancies
VAY736	ianalumab + ibrutinib	BAFF-R inhibitor	Hematological malignancy (combo)
			Diffuse large B-cell lymphoma
VOB560	VOB560	-	Cancers
YTB323	rapcabtagene autoleucel	CD19 CAR-T	Adult ALL

Immunology						
Code	Name	Mechanism	Indication(s)			
MHV370	MHV370	-	Systemic lupus erythematosus			
NGI226	NGI226	-	Tendinopathy			

Code	Name	Mechanism	Indication(s)
XXB750	XXB750	NPR1 agonist	Cardiovascular diseases

th	re
uı	15

• •		.	
Code	Name	Mechanism	Indication(s)
Global Hea	alth		
EDI048	EDI048	CpPI(4)K inhibitor	Cryptosporidiosis
EYU688	EYU688	NS4B inhibitor	Dengue
KAF156	ganaplacide	Non-artemisinin plasmodium falciparum inhibitor	Malaria prophylaxis
INE963	INE963	-	Malaria, uncomplicated
Ophthalmo	ology		
MHU650	MHU650	-	Diabetic eye diseases

Neurosc	ience		
Code	Name	Mechanism	Indication(s)
NIO752	NIO752	Tau antagonist	Alzheimer's disease
			Progressive supranuclear palsy

Company overview	Fi	nancial review	Conclusions	Appendix	References	
Innovation: Pipeline overvie	W	Financial p	performance	Innovation: Clinical trials	Abbreviations	

Novartis pipeline in Phase 2

Solid 7	Tumors		
Code	Name	Mechanism	Indication(s)
AAA601	Lutathera®	0 17 0	GEPNET, pediatrics 1L ES-SCLC Glioblastoma
JDQ443	JDQ443	KRAS inhibitor	NSCLC and CRC (mono and/or combo)
NIS793	niseovkitug	TGFB inhibitor	1L metastatic colorectal cancer
TNO155	TNO155	SHP2 inhibitor	Solid tumors

Code	Name	Mechanism	Indication(s)
CFZ533	iscalimab	CD40 inhibitor	Sjögren's
			Hidradenitis suppurativa
CMK389	CMK389	IL-18 inhibitor	Atopic dermatitis
DFV890	DFV890 DFV890	NLRP3 inhibitor	Knee osteoarthritis
			Familial cold auto-inflammatory syndrome
LNA043	LNA043	ANGPTL3 agonist	Knee osteoarthritis
			Osteoarthritis (combos)
LOU064	remibrutinib	BTK inhibitor	Food allergy
			Hidradenitis suppurativa
			Sjögren's
LRX712	LRX712	-	Osteoarthritis
MAS825	MAS825	-	NLRC4-GOF indications
			Hidradenitis suppurativa
MHV370	MHV370	-	Sjögren's
			Mixed connective tissue disease
QUC398	QUC398	ADAMTS5 inhibitor	Osteoarthritis
VAY736	ianalumab	BAFF-R inhibitor	Autoimmune hepatitis
YTB323	rapcabtagene autoleucel	CD19 CAR-T	Lupus Nephritis

Neuro	science		
Code	Name	Mechanism	Indication(s)
BLZ945	sotuletinib	CSF-1R inhibitor	Amyotrophic lateral sclerosis
DLX3131	minzasolmin	Alpha-synuclein Inhibitor	Parkinson's disease
MIJ821	onfasprodil	NR2B negative allosteric modulator	Major depressive disorder with acute suicidal ideation or behavior
1. DLX31	3 is the Novartis compo	ound code for UCB0599.	2. Gyroscope acquisition.

поппа	itology			
Code	Name	Mechanism	Indication(s)	
ABL001	Scemblix®	BCR-ABL inhibitor	Chronic myeloid leukemia, 2L, pediatrics	
INC424	Jakavi®	JAK1/2 inhibitor	Acute GVHD, pediatrics	
			Chronic GVHD, pediatrics	
LNP023	iptacopan	CFB inhibitor	Immune thrombocytopenia	
MBG453	sabatolimab	TIM3 antagonist	Unfit acute myeloid leukemia	
			Acute myeloid leukemia, maintenance	
PHE885	PHE885	BCMA cell therapy	4L multiple myeloma	
PKC412	Rydapt [®]	Multi-targeted kinase inhibitor	Acute myeloid leukemia, pediatrics	
YTB323	rapcabtagene autoleucel	CD19 CAR-T	1L high-risk large B-cell lymphoma	
Cardio	ovascular			
Code	Name	Mechanism	Indication(s)	
CFZ533	iscalimab	CD40 inhibitor	Lupus nephritis	
LNP023	iptacopan	CFB inhibitor	Lupus nephritis	
MBL949	MBL949	-	Obesity related diseases	
TIN816	TIN816	ATP modulator	Acute kidney injury	
VVD7EO	V/VD750	NDD1 anamiat		
	XXB750	NPR1 agonist	Hypertension	
Other Code		NPK Fagonist	Hypertension	on(s)
Other	S Name	NPRT agonist		on(s)
Code	S Name Health	PfATP4 inhibitor		on(s)
Other ^{Code} Global	S Name		Mechanism Indicati	on(s)
Other Code Global KAE609	S Name Health		Mechanism Indicati Malaria, severe	on(s)
Other ^{Code} Global	S Name Health cipargamin Ganaplacide +	PfATP4 inhibitor Non-artemisinin plasmodium	Mechanism Indicati Malaria, severe Malaria, uncomplicated	on(s)
Other Code Global KAE609 KLU156	S Name Health cipargamin Ganaplacide + lumefantrine LXE408	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor	Mechanism Indication Malaria, severe Malaria, uncomplicated Malaria, uncomplicated	on(s)
Other Code Global KAE609 KLU156 LXE408	S Name Health cipargamin Ganaplacide + lumefantrine LXE408	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura®	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Asthma, pediatrics Status	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakveo® atory & Allergy	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Asthma, pediatrics Status	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101 Respir a	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakveo® atory & Allergy	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo P-selectin inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Asthma, pediatrics Sickle cell disease, pediatrics	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101 Respira CMK389	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakveo® atory & Allergy CMK389	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo P-selectin inhibitor IL-18 inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Asthma, pediatrics Sickle cell disease, pediatrics Pulmonary sarcoidosis Pulmonary sarcoidosis	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101 Respira CMK389 LTP001	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakveo® atory & Allergy CMK389	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo P-selectin inhibitor IL-18 inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Visceral leishmaniasis Asthma, pediatrics Sickle cell disease, pediatrics Pulmonary sarcoidosis Pulmonary arterial hypertension Pulmonary arterial hypertension	on(s)
Other Code Global KAE609 KLU156 LXE408 QMF149 SEG101 Respira CMK389 LTP001	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakveo® atory & Allergy CMK389 LTP001	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo P-selectin inhibitor IL-18 inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Visceral leishmaniasis Asthma, pediatrics Sickle cell disease, pediatrics Pulmonary sarcoidosis Pulmonary arterial hypertension Pulmonary arterial hypertension	on(s)
Other Global KAE609 KLU156 LXE408 QMF149 SEG101 Respira CMK389 LTP001 Ophtha LNP023	S Name Health cipargamin Ganaplacide + lumefantrine LXE408 Atectura® Adakve® atory & Allergy CMK389 LTP001 almology	PfATP4 inhibitor Non-artemisinin plasmodium falciparum inhibitor Proteasome inhibitor Combo P-selectin inhibitor IL-18 inhibitor SMURF1 inhibitor	Mechanism Indicati Malaria, severe Malaria, uncomplicated Malaria, uncomplicated Malaria, uncomplicated Visceral leishmaniasis Asthma, pediatrics Sickle cell disease, pediatrics Sickle cell disease, pediatrics Pulmonary sarcoidosis Pulmonary arterial hypertension Idiopathic pulmonary fibrosis Idiopathic pulmonary fibrosis	on(s)

23 lead indications

Lead indication

Company overview	Company overview Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial performance			Innovation: Clinical trials	Abbreviations	

Lead indication

8 lead indications

Novartis pipeline in Phase 3

Solid Tumors							
Code	Name	Mechanism	Indication(s)				
AAA617	Pluvicto™	Radioligand therapy target PSMA	mCRPC, pre-taxane				
			Metastatic hormone sensitive prostate cancer (mHSPC)				
AAA6011	Lutathera®	Radioligand therapy target SSTR	Gastroenteropancreatic neuroendocrine tumors, 1st line in G2/3 tumors (GEP-NET 1L G3)				
BYL719	Piqray≋	PI3Ka inhibitor	Ovarian cancer				
JDQ443	JDQ443	KRAS inhibitor	2/3L Non-small cell lung cancer				
LEE011	Kisqali≋	CDK4/6 Inhibitor	HR+/HER2- BC (adj)				
NIS793	niseovkitug	TGFB1 inhibitor	1L Metastatic pancreatic ductal add	enocarcinoma			
VDT482	tislelizumab	PD1 inhibitor	1L Nasopharyngeal Carcinoma	Adj/Neo adj. NSCLC			
			1L ESCC	1L Gastric cancer			
			1L Hepatocellular Carcinoma	Localized ESCC			
			1L Urothelial Cell Carcinoma	1L Small Cell Lung Cance			

Code	Name	Mechanism	Indication(s)
AIN457	Cosentyx®	IL17A inhibitor	Lupus Nephritis
			Giant cell arteritis
			Polymyalgia rheumatica
			Rotator cuff tendinopathy
IGE025	Xolair®	IgE inhibitor	Food allergy
LOU064	remibrutinib	BTK inhibitor	Chronic spontaneous urticaria
QGE031	ligelizumab	IgE inhibitor	Food allergy
VAY736	ianalumab	BAFF-R inhibitor	Sjögren's
			Lupus Nephritis
			Systemic lupus erythematosus

Neuroscience						
Code	Name	Mechanism	Indication(s)			
AMG334	Aimovig®	CGRPR antagonist	Migraine, pediatrics			
BAF312	Mayzent [®]	S1P1,5 receptor modulator	Multiple sclerosis, pediatrics			
LOU064	remibrutinib	BTK inhibitor	Multiple sclerosis			
OAV101	AVXS-101	SMN1 gene replacement therapy	SMA IT administration			
OMB157	Kesimpta®	CD20 Antagonist	Multiple sclerosis, pediatrics			

1. ¹⁷⁷Lu-dotatate in US.

Hemat	ology		
Code	Name	Mechanism	Indication(s)
ABL001	Scemblix®	BCR-ABL inhibitor	Chronic myeloid leukemia, 1st line
ETB115	Promacta®	Thrombopoietin receptor (TPO-R) agonist	Radiation sickness syndrome
LNP023	iptacopan	CFB inhibitor	Paroxysmal nocturnal hemoglobinuria
			Atypical hemolytic uraemic syndrome
MBG453	sabatolimab	TIM3 antagonist	Myelodysplastic syndrome
VAY736	ianalumab	BAFF-R inhibitor	1L Immune Thrombocytopenia
			2L Immune Thrombocytopenia
			warm Autoimmune Hemolytic Anemia

Cardiovascular							
Code	Name	Mechanism	Indication(s)				
KJX839	Leqvio®	siRNA (regulation of LDL-C)	CVRR-LDLC				
			Primary prevention				
			Hyperlipidemia, pediatrics				
LNP023	iptacopan	CFB inhibitor	IgA nephropathy				
			C3 glomerulopathy				
TQJ230	pelacarsen	ASO targeting Lp(a)	Secondary prevention of cardiovascular events in patients with elevated levels of lipoprotein (a) (CVRR-Lp(a))				
Code	Name	Mechanism	Indication(s)				
Code	Name	Mechanism	Indication(s)				
^{Code} Global	Name	Mechanism PGH-1 (artemisinin combination therapy)	Indication(s) Malaria, uncomplicated (<5kg patients)				
Code Global COA566	Name Health	PGH-1 (artemisinin combination					
Code Global COA566	Name Health Coartem® Ilmology	PGH-1 (artemisinin combination					
Code Global COA566 Ophtha RTH258	Name Health Coartem® Ilmology Beovu®	PGH-1 (artemisinin combination therapy)	Malaria, uncomplicated (<5kg patients)				
Code Global COA566 Ophtha RTH258 Biosir	Name Health Coartem® Imology Beovu® milars	PGH-1 (artemisinin combination therapy) VEGF inhibitor	Malaria, uncomplicated (<5kg patients) Diabetic retinopathy				
Code Global COA566 Ophtha RTH258 Biosir Code	Name Health Coartem® Ilmology Beovu® milars Name	PGH-1 (artemisinin combination therapy) VEGF inhibitor Mechanism	Malaria, uncomplicated (<5kg patients) Diabetic retinopathy Indication(s)				
Code Global COA566 Ophtha RTH258 Biosir	Name Health Coartem® Imology Beovu® milars	PGH-1 (artemisinin combination therapy) VEGF inhibitor	Malaria, uncomplicated (<5kg patients) Diabetic retinopathy				

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Company overview Financ		nancial review	Conclusions		Appendix	References	f
Innovation: Pipeline overview		Financial performance		Innovation: Clinical trials	Abbreviations		

Novartis pipeline in registration

1 lead indication

Lead indication

Solid Tumors					
Code	Name	Mechanism	Indication(s)		
VDT482	tislelizumab	PD1 inhibitor	2L ESCC		
			Non-small cell lung cancer		

Cardio	ovascular		
Code	Name	Mechanism	Indication(s)
LCZ696	Entresto®	Angiotensin receptor/neprilysin inhibitor	Chronic heart failure, pediatrics1

Immu	nology		
Code	Name	Mechanism	Indication(s)
AIN457	Cosentyx®	IL17A inhibitor	Hidradenitis suppurativa Psoriatic arthritis (IV formulation) Axial SpA (IV formulation)
IGE025	Xolair®	IgE inhibitor	Auto-injector

1. Approved in US.



Company overview	Financial review	Conclusions	Appendix	References	f
Innovation: Pipeline overviev	v Financial	performance	Innovation: Clinical trials	Abbreviations	

UNOVARTIS | Reimagining Medicine

Novartis submission schedule

New Molecular Entities: Lead and supplementary indications

			Cardiovascular	Market Market Market Contraction	Reuroscience	lid tumors 🔘 Hematology	Non-core TA project
	2023	2024	2025		≥2	026	
	INP023 PNH	JDQ443 JDQ443 2/3L NSCLC (mono)	Niseovkitug NIS793 1L Pancreatic cancer	177Lu-NeoB AAA603 Multiple Solid Tumors	iscalimab CFZ533 Sjögren's syndrome	MIJ821 Acute depression	TNO155 Solid tumors
		remibrutinib LOU064 CSU	pelacarsen TQJ230 CVRR-Lp(a)	ianalumab VAY736 2L Immune Thrombocytopenia	ligelizumab QGE031 Food allergy	rapcabtagene autoleucel YTB323 High-risk large B-cell lymphoma	XXB750 Hypertension
Lead		Sabatolimab MBG453 HR-MDS			LNA043 Knee osteoarthritis		
				cipargamin KAE609 Malaria severe	libvatrep SAF312 COSP	LXE408 Visceral leishmaniasis	PPY988 ¹ Geographic atrophy
				ganaplacide/lumefantrine KLU156 Malaria uncomplicated			
	Pluvicto® AAA617 mCRPC, Pre-taxane	iptacopan LNP023 C3G		ianalumab VAY736 1L Immune Thrombocytopenia	ianalumab VAY736 Lupus Nephritis	rapcabtagene autoleucel YTB323 Lupus Nephritis	Sabatolimab MBG453 Unfit AML
ntary	tislelizumab VDT482 1L Gastric Cancer	iptacopan LNP023 IgAN		ianalumab VAY736 WAIHA	ianalumab VAY736 SLE	remibrutinib LOU064 Multiple sclerosis	tislelizumab VDT482 Adj/Neo adj NSCLC
upplementary	tislelizumab VDT482 1L ESCC	Pluvicto® AAA617 mHSPC		ianalumab VAY736 AlH	iptacopan LNP023 aHUS	remibrutinib LOU064 Sjögren's syndrome	tislelizumab VDT482 1L Urothelial Cell Carcinoma
Supp	tislelizumab VDT482 1L Hepatocellular Carcinoma	tislelizumab VDI1482 1L Small Cell Lung Cancer		ianalumab VAY736 Sjögren's syndrome	JDQ443 JDQ443 NSCLC (combo)		
	tislelizumab Itislelizumab VDT482 VDT482 1L Nasopharyngeal cancer Itislelizumab	tislelizumab VDT482 Localized ESCC		cipargamin KAE609 Malaria uncomplicated			

1. Gyroscope acquisition.

Company overview	Fir	nancial review	Conclusions	Appendix	References	A
Innovation: Pipeline overview		Financial p	berformance	Innovation: Clinical trials	Abbreviations	

UNOVARTIS | Reimagining Medicine

Novartis submission schedule

Supplementary indications for existing brands

				U Cardiovascula	r 🍸 Immunology	Reuroscience	ర్లో Solid tumors	O Hematolog	y Non-core TA project
	2023		2024	2025			≥2026		
	Kisqali [®] ribociclib, LEE011 HR+/HER2- BC (adj)	źŻż	Jakavi® ruxolitinib, INC424 Pediatrics Acute GVHD	Cosentyx® secukinumab, AlN457 GCA	Aimovig® erenumab, AMG334 Pediatric Migraine	Cosentyx [®] secukinumab, AIN457 Polymyalgia rheumatica	KJX839 Primary prev		Rydapt® midostaurin, PKC412 Acute myeloid leukemia, pediatrics
	Lutathera® ¹⁷⁷ Lu-oxodotreotide ¹ GEP-NET 1L G3	ર્ટ્રેટ્ર	Jakavi® ruxolitinib, INC424 Pediatrics Chronic GVHD	Leqvio® KJX839 Ped Hyperlipidemia	Cosentyx® secukinumab, AIN457 Lupus Nephritis	Kesimpta ^{® 2} ofatumumab Multiple sclerosis, pediatrics	Representation of the second s	© 2 AF312 osis, pediatrics	Scemblix® ABL001 CML, 2L, pediatrics
	Xolair [®] omalizumab, IGE025 Food allergy	¥	Scemblix® ABL001 CML 1L	Zolgensma® AVXS-101 OAV101 SMA IT	Cosentyx® secukinumab, AIN457 Tendinopathy	Leqvio [®] KJX839 CVRR-LDLC	U		
2	Piqray [®] alpelisib, BYL719 Ovarian cancer	ર્ટ્રેટ્રેટ							
	denosumab GP2411 anti RANKL mAb	BioS	Adakveo SEG101 Sickle cell disease, pediatrics	Beovu® brolucizumab, RTH258 Diabetic retinopathy	Atectura [®] indacaterol + mometasone, QMF149 Asthma, pediatrics				
			aflibercept BioS SOK583 Neovascular age-related macular degeneration	Promacta® eltrombopag, ETB115 Radiation sickness syndrome					
			Coartem® artemether + lumefantrine, COA566 Malaria uncompl., formula for <5kg						

1. ¹⁷⁷Lu-dotatate in US. 2. Kesimpta and Mayzent: Pediatric study in multiple sclerosis run in conjunction (NEOS).

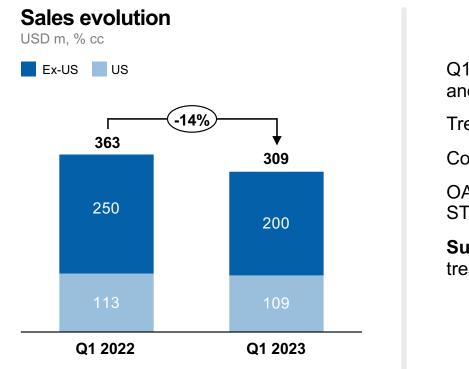


GROWTH

²zolgensma®</sup>

Zolgensma[®] sales declined mainly due to pricing dynamics

Maintaining leading share in US in <2 years¹; new data demonstrates durability of effect up to 7.5 years^{2,3}



Q1 sales dynamics driven by one-time reimbursement events in PY and ongoing pricing mix dynamics

Treatment mainly in incident patients; maintaining >90% share in US¹

Continued geographic expansion² and access expansion to label

OAV101 **IT development on track** (Ph 3 STEER and STRENGTH trials)

Sustained durability up to 7.5 years (data at MDA)³: 25/25 children treated prior to SMA symptom onset achieved walking alone^{4,5}

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See page 94 for references 1-5. SMA – spinal muscular atrophy. IT – intrathecal. MDA – muscular dystrophy association.

Company overview	Fi	nancial review	Conclusions	Appendix	References	
Innovation: Pipeline overview		Financial p	performance	Innovation: Clinical trials	Abbreviations	

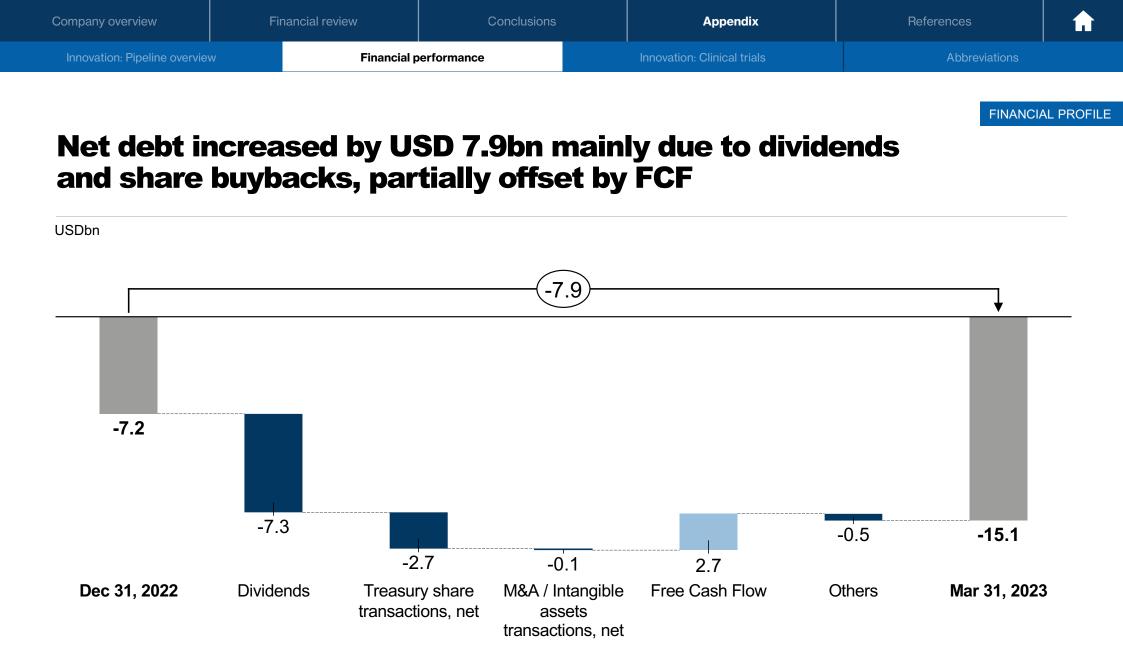
FINANCIAL PROFILE

FY 2023 guidance on other financial KPIs

Barring unforeseen events; (in cc)

Group | Full year guidance

Core Net	Expenses expected to decrease by around 0.1bn vs. 2022
Financial Result	(revised from broadly in line vs. 2022)
Core Tax Rate	Expected to be broadly in line vs. 2022



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UNOVARTIS | Reimagining Medicine

Company overview	Fir	Financial review		Conclusions		Appendix		References	f
Innovation: Pipeline overview		Financial p	berformance		Innovation: Clinical trials			Abbreviations	
Cardiovascular		Immunology Neurosc		science	ience Oncology			Other	

Clinical Trials Update

Includes selected ongoing or recently concluded global trials of Novartis development programs/products which are in confirmatory development or marketed (typically Phase 2b or later).

For further information on all Novartis clinical trials, please visit: www.novartisclinicaltrials.com

Company overview	Fii	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial p	performance	Inno	ovation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	science	Oncology	Other	

Cardiovascular



Company overview	Financial review		Conclusions	Conclusions		References	
Innovation: Pipeline overviev		Financial p	Financial performance		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

iptacopan - CFB inhibitor

NCT04578834 APPLAUSE-IgAN (CLNP023A2301)

Indication	IgA nephropathy
Phase	Phase 3
Patients	450
Primary Outcome	Ratio to baseline in urine protein to creatinine ratio (sampled from 24h urine collection) at 9 months
Measures	Annualized total estimated Glomerular Filtration Rate (eGFR) slope estimated over 24 months
Arms	Arm 1 - LNP023 200mg BID
Intervention	Arm 2 - Placebo BID
Target Patients	Primary IgA Nephropathy patients
Readout Milestone(s)	2023 (primary endpoint for US initial submission, 9 months UPCR) 2025 (24 months)
Publication	Perkovic et al. 2021, Nephrology Dialysis Transplantation, Vol. 36, Suppl. 1: Study Design



Company overview	Fir	nancial review	Conclusions Appendix		References	f		
Innovation: Pipeline overview		Financial pe	erformance	Ir	nnovation: C	Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience		Oncology	Other	

iptacopan - CFB inhibitor

iptacopan - CFB inhibitor

NCT03955445 (CLNP023B12001B)

Indication	C3 glomerulopathy (C3G)
Phase	Phase 2
Patients	27 patients from ongoing Ph2 (sample size from Ph3 pending HA discussions Q1 2021), total patients for this study will increase
Primary Outcome Measures	Characterize the effect of LNP023 treatment on a composite renal response endpoint at 9 months (1. a stable or improved eGFR and, 2. a reduction in proteinuria and 3. an increase in C3 compared to the CLNP023X2202 baseline visit)
Arms Intervention	Open-label LNP023 200mg bid
Target Patients	Patients with C3 glomerulopathy
Readout Milestone(s)	2025
Publication	Wong et al 2021 Nephrology, Dialysis and Transplantation Vol. 36, Suppl. 1: eGFR trajectory

NCT04817618 APPEAR-C3G (CLNP023B12301)

Indication	C3 glomerulopathy
Phase	Phase 3
Patients	68
Primary Outcome Measures	Log-transformed ratio to baseline in UPCR (sampled from a 24 hour urine collection)
Arms Intervention	Experimental: iptacopan 200mg b.i.d. Placebo Comparator: Placebo to iptacopan 200mg b.i.d.
Target Patients	Patients with native C3G
Readout Milestone(s)	2023
Publication	TBD

UNOVARTIS | Reimagining Medicine

Company overview	Fi	nancial review	Conclusions		Appendix		References	f	
Innovation: Pipeline overviev		Financial pe	erformance	Ir	Innovat	ion: Clinical trials	Abbreviations		
Cardiovascular		Immunology	Neuros	cience		Oncology		Other	

Leqvio[®] - siRNA (regulation of LDL-C)

Leqvio[®] - siRNA (regulation of LDL-C)

NCT03705234 ORION-4 (CKJX839B12301)

Indication	Hypercholesterolemia inc. Heterozygous Familial Hypercholesterolaemia (HeFH)	Indication	Hyperchole (HeFH) an
Phase	Phase 3		. ,
Patients	15000	Phase	Phase 3
Primary	A composite of major adverse cardiovascular events, defined as:	Patients	3275
Outcome	Coronary heart disease (CHD) death;	Primary	Proportion
Measures	Myocardial infarction;	Outcome Measures	(LDL-C) ta Safety and
	Fatal or non-fatal ischaemic stroke; or	Arms	Inclisiran s
	Urgent coronary revascularization procedure	Intervention	of 3 years
Arms	Arm 1: every 6 month treatment Inclisiran sodium 300mg (given by	Target	Patients v
Intervention	subcutaneous injection on the day of randomization, at 3 months and then every 6-months) for a planned median duration of about 5 years	Patients	(ASCVD)
	Arm 2: matching placebo (given bysubcutaneous injection on the day of		(patients fr
	randomization, at 3 months and then every 6-	Readout Milestone(s)	2023
	months) for a planned median duration of about 5 years.		
Target Patients	Patient population with mean baseline LDL-C ≥ 100mg/dL	Publication	A pooled s 10,000 per
Readout Milestone(s)	2026		Mar-2023
Publication	TBD		

NCT03814187 ORION-8 (CKJX839A12305B)

Indication	Hypercholesterolemia inc. Heterozygous Familial Hypercholesterolaemia (HeFH) and Homozygous Familial Hypercholesterolemia (HoFH)
Phase	Phase 3
Patients	3275
Primary Outcome Measures	Proportion of subjects achieving prespecified low density lipoprotein cholesterol (LDL-C) targets at end of study Safety and tolerability profile of long-term use of inclisiran
Arms Intervention	Inclisiran sodium 300mg on Day 90 and every 180 days for a planned duration of 3 years
Target Patients	Patients with HeFH or pre-existing atherosclerotic cardiovascular disease (ASCVD) on background statin +/- ezetimibe therapy and risk equivalents (patients from ORION 3, 9, 10 & 11 studies)
Readout Milestone(s)	2023
Publication	A pooled safety analysis of inclisiran in 3576 patients with approximately 10,000 person-years of exposure from seven trials; oral presentation; ACC 2-4 Mar-2023 ORION-8 Primary data publication in 2023

Company overview	Financial review		Conclusions		Appendix		References	
Innovation: Pipeline overview		Financial pe	performance Innovation: Clinical trials		Abbreviations			
Cardiovascular Immunology		Neuroscience		Oncology		Other		

Leqvio[®] - siRNA (regulation of LDL-C)

Leqvio[®] - siRNA (regulation of LDL-C)

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NCT04652726 ORION-16 (CKJX839C12301)

Indication	Hyperlipidemia, pediatrics	Indication	Hyperlipidemia, pediatrics		
Phase	Phase 3	Phase	Phase 3		
Patients	141	Patients	13		
Primary Outcome Measures	Percentage (%) change in low-density lipoprotein cholesterol (LDL-C) from baseline to Day 330	Primary Outcome Measures	Percentage (%) change in low-density lipoprotein cholesterol (LDL-C) from baseline to day 330		
Arms Intervention	Group 1: Inclisiran sodium 300mg on Days 1, 90, 270, placebo on Day 360, inclisiran sodium 300mg on Days 450 and 630	Arms Intervention	Group 1: Inclisiran sodium 300mg on Days 1, 90, 270, placebo on Day 360, inclisiran sodium 300mg on Days 450 and 630.		
	Group 2: Placebo on Days 1, 90, 270, inclisiran sodium 300mg on Days 360, 450 and 630.		Group 2: Placebo on Days 1, 90, 270, inclisiran sodium 300mg on Days 360, 450 and 630.		
Target Patients	Adolescents (12 to less than 18 years) with heterozygous familial hypercholesterolemia (HeFH) and elevated low density lipoprotein cholesterol (LDL-C)	Target Patients	Adolescents (12 to less than 18 years) with homozygous familial hypercholesterolemia (HoFH) and elevated low density lipoprotein cholesterol (LDL-C)		
Readout Milestone(s)	2025	Readout Milestone(s)	2025		
Publication	Design publication (O-16/-13) in Eur. J. Prev. Cardiol. Vol. 29, Feb. 2022 (actual) Presentation at EAS May-2022 on O-13/-16 study design (actual)	Publication	Design publication (O-16/-13) in Eur. J. Prev. Cardiol. Vol. 29, Feb. 2022 (actual) Presentation at EAS May-2022 on O-13/-16 study design (actual)		

NCT04659863 ORION-13 (CKJX839C12302)

Company overview	Financial review		Conclusions		Appendix		References	f
Innovation: Pipeline overview		Financial pe	performance Innovation: Clinical trials		Abbreviations			
Cardiovascular Immunology		Neuroscience		Oncology		Other		

Leqvio[®] - siRNA (regulation of LDL-C)

Leqvio[®] - siRNA (regulation of LDL-C)

NCT05030428 VICTORION-2P (CKJX839B12302)

Indication	Secondary prevention of cardiovascular events in patients with elevated levels of LDL-C
Phase	Phase 3
Patients	15000
Primary Outcome Measures	1. Time to First Occurrence of 3P-MACE (3-Point Major Adverse Cardiovascular Events)
Arms Intervention	Arm 1: Experimental Inclisiran sodium, Subcutaneous injection Arm 2: Placebo Comparator, Placebo Subcutaneous injection
Target Patients	Participants with established cardiovascular disease (CVD)
Readout Milestone(s)	2027
Publication	TBD

NCT05739383 VICTORION-1P (CKJX839D12302)

Indication	CVRR (Primary prevention)
Phase	Phase 3
Patients	14000
Primary Outcome Measures	Time to the first occurrence of 4P-MACE 4-Point-Major Adverse Cardiovascular Events (4P-MACE): composite of cardiovascular death, non-fatal myocardial infarction, non-fatal ischemic stroke, and urgent coronary revascularization
Arms Intervention	Arm 1 Experimental: Inclisiran Sodium 300mg, subcutaneous injection in pre-filled syringe
	Arm 2 Placebo
Target Patients	High-risk primary prevention patients
Readout Milestone(s)	2029
Publication	TBD

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Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial p	performance Innovation: Clinical trials		Abbreviations		
Cardiovascular Immunology		Neuroscience		Oncology	Other		

pelacarsen - Antisense oligonucleotide (ASO) targeting Lp(a)

NCT04023552 Lp(a)HORIZON (CTQJ230A12301)

Indication	Secondary prevention of cardiovascular events in patients with elevated levels of lipoprotein(a)
Phase	Phase 3
Patients	8323
Primary Outcome Measures	Time to the first occurrence of MACE (cardiovascular death, non-fatal MI, non-fatal stroke and urgent coronary re-vascularization)
Arms Intervention	TQJ230 80 mg injected monthly subcutaneously or matched placebo
Target Patients	Patients with a history of Myocardial infarction or Ischemic Stroke, or a clinically significant symptomatic Peripheral Artery Disease, and $Lp(a) \ge 70 \text{ mg/dL}$
Readout Milestone(s)	2025
Publication	TBD



Company overview	Fii	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	Financial performance		ation: Clinical trials	Abbreviations	
Cardiovascular Immunology		Neuroscience		Oncology		Other	

XXB750 - NPR1 agonist

NCT05562934 (CXXB750B12201)

Indication	Hypertension
Phase	Phase 2b
Patients	170
Primary Outcome Measures	Change from baseline in mean 24hr ambulatory systolic blood pressure at week 12
Arms Intervention	Arm 1 experimental: Dose 1 Arm 2 experimental: Dose 2 Arm 3 experimental: Dose 3 Arm 4 experimental: Dose 4 Arm 5 placebo comparator
Target Patients	Resistant Hypertension Patients
Readout Milestone(s)	2024
Publication	TBD



Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial performance		Innovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	science	Oncology	Other	

Immunology



Company overview	Fir	nancial review	Conclusions		Appendix	References	f
Innovation: Pipeline overview		Financial p	erformance	Inno	ovation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuroscience		Oncology	Other	

Cosentyx[®] - IL-17A inhibitor

Cosentyx[®] - IL-17A inhibitor

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NCT04181762 SELUNE (CAIN457Q12301)

NCT04181762	SELUNE (CAIN457Q12301)	NCT04930094 GCAPTAIN (CAIN457R12301)				
Indication	Lupus Nephritis	Indication	Giant cell arteritis			
Phase	Phase 3	Phase	Phase 3			
Patients	460	Patients	348			
Primary Outcome Measures	Proportion of subjects achieving protocol-defined CRR	Primary Outcome Measures	Number of participants with sustained remission			
Arms Intervention	Secukinumab 300 mg s.c. Placebo s.c.	Arms Intervention	Experimental: Secukinumab 300 mg Placebo Comparator: Placebo			
Target Patients	Patients with active lupus nephritis (ISN/RPS Class III or IV, with or without co-existing class V features)	Target Patients	Patients with Giant Cell Arteritis (GCA)			
Readout Milestone(s)	2025	Readout Milestone(s)	Primary 2025 Final 2026			
Publication	TBD	Publication	TBD			

Company overview	Fir	nancial review	Conclusions		Appendix		References	f
Innovation: Pipeline overview		Financial p	erformance	Inne	ovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuroscience		ce Oncology		Other	

Cosentyx[®] - IL-17A inhibitor

Cosentyx[®] - IL-17A inhibitor

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NCT05758415 (CAIN457O12302)

NCT05722522 (CAIN457O12301)

Indication	Rotator cuff tendinopathy	Indication	Rotator cuff tendinopathy			
Phase	Phase 3	Phase	Phase 3			
Patients	234	Patients	234			
Primary Outcome Measures	Change from BSL in in the Western Ontario Rotator Cuff Index (WORC) Physical Symptom Domain (PSD) score [Time Frame: At Week 16]: - Improving physical shoulder symptoms in participants with moderate to severe RCT at Week 16	Primary Outcome Measures	Change from BSL in in the Western Ontario Rotator Cuff Index (WORC) Physical Symptom Domain (PSD) score [Time Frame: At Week 16]: - Change in physical shoulder symptoms in participants with moderate to severe RCT at Week 16			
Arms Intervention	Arm 1: Secukinumab 2 X 150 mg / 1 mL, subcutaneous (s.c.) injection, randomized in a 1:1 ratio	Arms Intervention	Arm 1 experimental: Secukinumab 2 X 150 mg / 1 mL, subcutaneous (s.c.) injection, randomized in a 1:1 ratio			
	Arm 2: Placebo 2X 1 mL, subcutaneous (s.c.) injection, randomized in a 1:1 ratio		Arm 2 placebo: 2 X 1 mL, subcutaneous (s.c.) injection, randomized in a 1:1 ratio			
Target Patients	Patients with moderate-severe Rotator Cuff Tendinopathy	Target Patients	Patients with moderate-severe Rotator Cuff Tendinopathy			
Readout Milestone(s)	2025	Readout Milestone(s)	2025			
Publication	TBD	Publication	TBD			

Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	erformance	Innova	ation: Clinical trials	Abbrev	viations
Cardiovascular		Immunology	Neuros	cience	Oncology		Other

$Cosentyx^{\mathbb{R}}$ - IL-17A inhibitor

NCT05767034 REPLENISH (CAIN457C22301)

Indication	Polymyalgia rheumatica
Phase	Phase 3
Patients	360
Primary Outcome Measures	Proportion of participants achieving sustained remission
Arms Intervention	Arm 1 Experimental: Secukinumab 300 mg, randomized in 1:1:1 ratio every 4 weeks Arm 2 Experimental: Secukinumab 150 mg, randomized in 1:1:1 ratio every 4 weeks Arm 3 Placebo : randomized in 1:1:1 ratio every 4 weeks
Target Patients	Adult patients with PMR who have recently relapsed
Readout Milestone(s)	2025
Publication	TBD



Company overview	Fir	nancial review	Conclusions			Appendix	References	f
Innovation: Pipeline overview		Financial pe	erformance	li	Innovat	ion: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience		Oncology	Other	

ianalumab - BAFF-R inhibitor

NCT05126277 SIRIUS-LN (CVAY736K12301)

NCT03217422 AMBER (CVAY736B2201)

Indication	Autoimmune hepatitis	Indication	Lupus Nephritis
Phase	Phase 2	Phase	Phase 3
Patients	65	Patients	420
Primary Outcome Measures	Alanine aminotransferase (ALT) normalization	Primary Outcome Measures	Frequency and percentage of participants achieving complete renal response (CRR) [Time Frame: week 72]
Arms Intervention	VAY736 Placebo control with conversion to active VAY736	Arms Intervention	Arm 1: Experimental - ianalumab s.c. q4w in addition to standard of care (SoC) Arm 2: Experiemental - ianalumab s.c. q12w in addition to SoC Arm 3: Placebo comparator - Placebo s.c. q4w in addition to SoC
Target Patients	Autoimmune hepatitis patients with incomplete response or intolerant to standard treatment of care	Target — Patients	Patients with active Lupus Nephritis
Readout Milestone(s)	2024	Readout — Milestone(s)	Primary 2027
Publication	TBD	- Publication	TBD

Company overview	Fir	nancial review	Conclusions			Appendix	References	f
Innovation: Pipeline overview		Financial pe	erformance	li	Innovat	ion: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience		Oncology	Other	

ianalumab - BAFF-R inhibitor

NCT05350072 NEPTUNUS-1 (CVAY736A2301)

NCT05349214 NEPTUNUS-2 (CVAY736A2302)

			· · · · · · · · · · · · · · · · · · ·
ndication	Sjögren's syndrome	Indication	Sjögren's syndrome
Phase	Phase 3	Phase	Phase 3
Patients	489	Patients	285
Primary Outcome Measures	Change from baseline in EULAR Sjögren Syndrome Disease Activity Index (ESSDAI) score at Week 48 as compared to placebo	Primary Outcome Measures	Change from baseline in EULAR Sjögren Syndrome Disease Activity Index (ESSDAI) score at Week 48 as compared to placebo
Arms Intervention	Arm 1: Experimental - ianalumab exposure level 1 Arm 2: Experimental - ianalumab exposure level 2	Arms Intervention	Arm 1: Experimental - ianalumab Arm 2: Placebo comparator
Target	Arm 3: Placebo comparator Patients with active Sjogren's syndrome	_ Target Patients	Patients with active Sjogren's syndrome
Patients		_ Readout	Primary 2026
Readout Milestone(s)	Primary 2026	Milestone(s) Publication	TBD
Publication	TBD		

Company overview	Fir	nancial review	Conclusions			Appendix	References	f
Innovation: Pipeline overview		Financial pe	erformance	li	Innovat	ion: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience		Oncology	Other	

ianalumab - BAFF-R inhibitor

NCT05624749 SIRIUS-SLE 2 (CVAY736F12302)

NCT05639114 SIRIUS-SLE 1 (CVAY736F12301)

Indication	Systemic lupus erythematosus	Indication	Systemic lupus erythematosus
Phase	Phase 3	Phase	Phase 3
Patients	406	Patients	280
Primary Outcome Measures	Proportion of participants on monthly ianalumab achieving Systemic Lupus Erythematosus Responder Index -4 (SRI-4) [Time Frame: Week 60]	Primary Outcome Measures	Proportion of participants achieving Systemic Lupus Erythematosus Responder Index -4 (SRI-4) [Time Frame: Week 60]
Arms Intervention	Experimental: lanalumab s.c. monthly Experimental: lanalumab s.c. quarterly	Arms Intervention	Experimental: ianalumab s.c. monthly Placebo Comparator: placebo s.c. monthly
Target	Placebo Comparator: Placebo s.c. monthly Patients with active systemic lupus erythematosus (SLE)	Target Patients	Patients with active systemic lupus erythematosus (SLE)
Patients		Readout	2027
Readout	2027	Milestone(s)	
Milestone(s)		_ Publication	TBD
Publication	TBD		

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Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	formance Innc		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology Neurosci		cience	Oncology	Other	

ligelizumab - IgE Inhibitor

NCT04984876 (CQGE031G12301)

Indication	Food allergy
Phase	Phase 3
Patients	486
Primary Outcome Measures	 Proportion of participants who can tolerate a single dose of ≥ 600 mg (1044 mg cumulative tolerated dose) of peanut protein without dose-limiting symptoms at Week 12
Arms Intervention	Arm 1: ligelizumab 240 mg subcutaneous injection for 52 weeks Arm 2: ligelizumab 120 mg subcutaneous injection for 52 weeks
	Arm 3: Placebo subcutaneous injection for first 8 weeks and ligelizumab 120 mg subcutaneous injection for 44 weeks
	Arm 4: Placebo 16 weeks and ligelizumab 120 mg/240 mg subcutaneous injection for 36 weeks
	Arm 5: Placebo subcutaneous injection for first 8 weeks and ligelizumab 240 mg subcutaneous injection for 44 weeks
Target Patients	Participants with a medically confirmed diagnosis of IgE-mediated peanut allergy
Readout Milestone(s)	2025
Publication	TBD

Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial pe	berformance Inne		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Othe	r

LNA043 - ANGPTL3 agonist

NCT04864392 ONWARDS (CLNA043A12202)

Indication	Knee osteoarthritis
Phase	Phase 2
Patients	550
Primary Outcome Measures	Change from baseline in the cartilage thickness of the medial compartment of the knee as assessed by imaging
Arms Intervention	LNA043 injection to the knee with dosing regimen A LNA043 injection to the knee with dosing regimen B LNA043 injection to the knee with dosing regimen C LNA043 injection to the knee with dosing regimen D Placebo injection to the knee
Target Patients	Patients with Symptomatic knee osteoarthritis
Readout Milestone(s)	Primary 2024
Publication	TBD

Company overview	Financial review		Conclusions			Appendix	References	f
Innovation: Pipeline overview		Financial pe	erformance Innov		Innovatio	on: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	science		Oncology	Other	

remibrutinib - BTK inhibitor

remibrutinib - BTK inhibitor

NCT05030311 REMIX-1 (CLOU064A2301)

Indication	Chronic spontaneous urticaria
Phase	Phase 3
Patients	450
Primary Outcome Measures	Change from baseline in UAS7 (Scenario 1 with UAS7 as primary efficacy endpoint)
Arms Intervention	Arm 1: LOU064 (blinded) LOU064 (blinded) taken orally for 24 weeks, followed by LOU064 (open-label) taken orally open label for 28 weeks. Randomized in a 2:1 ratio (arm 1:arm 2) Arm 2: LOU064 placebo (blinded) LOU064 placebo (blinded) taken orally for 24 weeks, followed by LOU064 (open-label) taken orally for 28 weeks. Randomized in a 2:1 ratio (arm 1:arm 2)
Target Patients	Adult Chronic Spontaneous Urticaria (CSU) patients inadequately controlled by H1-antihistamines
Readout Milestone(s)	2024 (Final)
Publication	TBD

NCT05032157 REMIX-2 (CLOU064A2302)

Indication	Chronic spontaneous urticaria
Phase	Phase 3
Patients	450
Primary Outcome	1. Change from baseline in UAS7 (Scenario 1 with UAS7 as primary efficacy endpoint)
Measures	2. Absolute change in ISS7 an absolute change in HSS7 (Scenario 2 with ISS7 and HSS7 as co-primary efficacy endpoints)
Arms Intervention	Arm 1: LOU064 (blinded) LOU064A (blinded) taken orally b.i.d. for 24 weeks, followed by LOU064 (open- label) taken orally open label for 28 weeks Arm 2: LOU064 placebo (blinded) LOU064A placebo (blinded) taken orally for 24 weeks, followed by LOU064 (open-label) taken orally open label for 28 weeks Eligible participants randomized to the treatment arms in a 2:1 ratio (arm 1: arm 2)
Target Patients	Adult participants suffering from chronic spontaneous urticaria (CSU) inadequately controlled by H1-antihistamines in comparison to placebo
Readout Milestone(s)	2024 (Final)
Publication	TBD

Company overview	Financial review		Conclusions		Appendix	Refere	nces	A
Innovation: Pipeline overviev		Financial performance		Innovation: Clinical trials		Abbreviations		
Cardiovascular		Immunology	nunology Neuroso		Oncology	Other		

Neuroscience

Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial per	erformance Inno		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology Neur		cience	Oncology	Othe	r

Mayzent[®] - S1P1,5 receptor modulator

NCT04926818 NEOS (CBAF312D2301)

Indication	Multiple sclerosis, pediatrics
Phase	Phase 3
Patients	180
Primary Outcome Measures	Annualized relapse rate (ARR) in target pediatric participants
Arms Intervention	Arm 1: Experimental ofatumumab - 20 mg injection/ placebo Arm 2: Experimental siponimod - 0.5 mg, 1 mg or 2 mg/ placebo Arm 3: Active Comparator fingolimod - 0.5 mg or 0.25 mg/ placebo
Target Patients	Children/adolescent patients aged 10-17 years old with Multiple Sclerosis (MS). The targeted enrollment is 180 participants with multiple sclerosis which will include at least 5 participants with body weight (BW) ≤40 kg and at least 5 participants with age 10 to 12 years in each of the ofatumumab and siponimod arms. There is a minimum 6 month follow up period for all participants (core and extension). Total duration of the study could be up to 7 years.
Readout Milestone(s)	2026
Publication	TBD

Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	ncial performance Innovation: Clinical trials		Abbreviations		
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

MIJ821 - NR2B negative allosteric modulator (NAM)

NCT04722666 (CMIJ821A12201)

Indication	Major depressiv disorder with acute suicidal ideation or behavior
Phase	Phase 2
Patients	195
Primary Outcome Measures	Change from baseline to 24 hours in the total score of the Montgomery Åsberg Depression Rating Scale (MADRS)
Arms Intervention	 MIJ821 (mg/kg) very low dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) low dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) high dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) very high dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) high dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) high dose for 40 minutes IV infusion on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 15 and Day 29 MIJ821 (mg/kg) very high dose for 40 minutes IV infusion on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1 followed by Placebo
Target Patients	40 minutes IV infusion of 0.9% sodium chloride on Day 15 and Day 29 Participants who have suicidal ideation with intent
Readout Milestone(s)	2023 (interim)
Publication	TBD

Company overview	Fi	nancial review	Conclusions			Appendix		References	f
Innovation: Pipeline overview		Financial pe	rformance	In	Innovat	tion: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	science Oncology		Other			

remibrutinib - BTK inhibitor

remibrutinib - BTK inhibitor

NCT05147220 REMODEL-1 (CLOU064C12301)

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Indication	Multiple sclerosis				
Phase	Phase 3				
Patients	800				
Primary Outcome Measures	Annualized relapse rate (ARR) of confirmed relapses [Core Part]. ARR is the average number of confirmed MS relapses in a year				
Arms Intervention	Arm 1: Experimental; Remibrutinib - Core (Remibrutinib tablet and matching placebo of teriflunomide capsule)				
	Arm 2: Active Comparator; Teriflunomide - Core (Teriflunomide capsule and matching placebo remibrutinib tablet)				
	Arm 3: Experimental; Remibrutinib - Extension (Participants on remibrutinib in Core will continue on remibrutinib tablet)				
	Arm 4: Experimental; Remibrutinib - Extension (on teriflunomide in Core) (Participants on teriflunomide in Core will switch to remibrutinib tablet)				
Target Patients	Patients with relapsing Multiple Sclerosis				
Readout Milestone(s)	Estimated primary completion 2026				
Publication	TBD				

NCT05156281 REMODEL-2 (CLOU064C12302)

Indication	Multiple sclerosis			
Phase	Phase 3			
Patients	800			
Primary Outcome Measures	Annualized relapse rate (ARR) of confirmed relapses			
Arms Intervention	Arm 1: Experimental; Remibrutinib – Core Remibrutinib tablet and matching placebo of teriflunomide capsule			
	Arm 2: Active Comparator; Teriflunomide – Core Teriflunomide capsule and matching placebo remibrutinib tablet			
	Arm 3: Experimental: Remibrutinib – Extension Participants on remibrutinib in Core will continue on remibrutinib tablet			
	Arm 4: Experimental: Remibrutinib - Extension (on teriflunomide in Core) Participants on teriflunomide in Core will switch to remibrutinib tablet			
Target Patients	Patients with relapsing Multiple Sclerosis			
Readout Milestone(s)	Estimated primary completion 2026			
Publication	TBD			

Company overview	Fir	nancial review	Conclusions		Appendix		References	f
Innovation: Pipeline overview		Financial pe	rformance	Inno	ovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other		

Zolgensma[®] - SMN1 gene replacement therapy

Zolgensma[®] - SMN1 gene replacement therapy

NCT05089656 STEER (COAV101B12301)

Indication	Spinal muscular atrophy (IT administration)	Indication	Spinal muscular atrophy (IT administration)	
Phase	Phase 3	Phase	Phase 3B	
Patients	125	Patients	28	
Primary Outcome Measures	1. Change from baseline in Hammersmith functional motor scale - Expanded (HFMSE) total score at the end of follow-up period 1 in treated patients compared to sham controls in the ≥ 2 to < 18 years age group	Primary Outcome Measures	Number and percentage of participants reporting AEs, related AEs, SAEs, and AESIs [Time Frame: 52 weeks]	
Arms Intervention	Arm 1: Experimental OAV101. Administered as a single, one-time intrathecal dose	Arms Intervention	Experimental: OAV-101 Single intrathecal administration of OAV101 at a dose of 1.2 x 10^14 vector	
	Arm 2: Sham Comparator: Sham control. A skin prick in the lumbar region		genomes	
	without any medication.	Target	Participants with SMA who discontinued treatment With Nusinersen or	
Target	Patients Type 2 Spinal Muscular Atrophy (SMA) who are ≥ 2 to < 18 years of	Patients	Risdiplam (STRENGTH)	
Patients	age, treatment naive, sitting, and never ambulatory	Readout	2024	
Readout	2024	Milestone(s)		
Milestone(s)		Publication	TBD	
Publication	TBD			

NCT05386680 STRENGTH (COAV101B12302)

Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial p	erformance	ance Innovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	science	Oncology	Other	

Oncology



Company overview	Fir	nancial review	Conclusions		Appendix	References	f
Innovation: Pipeline overviev		Financial pe	erformance	In	nnovation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

ianalumab - BAFF-R inhibitor

NCT05653349 VAYHIT1 (CVAY736I12301)

Indication	1L Immune Thrombocytopenia			
Phase	Phase 3			
Patients	225			
Primary Outcome Measures	Time from randomization to treatment failure (TTF)			
Arms Intervention	Arm 1: Experimental: lanalumab Lower dose administered intravenously with corticosteroids oral or parentally (if clinically justified)			
	Arm 2: Ianalumab Higher dose administered intravenously with corticosteroids oral or parentally (if clinically justified) Arm 3: Placebo Comparator administered intravenously with corticosteroids oral or parentally (if clinically justified)			
Target Patients	Adult patients with primary ITP			
Readout Milestone(s)	2025			
Publication	TBD			

NCT05653219 VAYHIT2 (CVAY736Q12301)

Indication	2L Immune Thrombocytopenia
Phase	Phase 3
Patients	150
Primary Outcome Measures	Time from randomization to treatment failure (TTF)
Arms Intervention	Arm 1: Experimental: eltrombopag and ianalumab lower dose Arm 2: Experimental: eltrombopag and ianalumab higher dose Arm 3: eltrombopag and placebo
Target Patients	Primary ITP patients who failed steroids
Readout Milestone(s)	2025
Publication	TBD

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Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial pe	erformance	Innova	ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

NCT05648968 VAYHIA (CVAY736O12301)

Indication	Warm autoimmune hemolytic anemia
Phase	Phase 3
Patients	90
Primary Outcome Measures	Binary variable indicating whether a patient achieves a durable response Durable response: hemoglobin level ≥10 g/dL and ≥2 g/dL increase from baseline, for a period of at least eight consecutive weeks between W9 and W25, in the absence of rescue medication or prohibited treatment
Arms Intervention	Arm 1: experimental lanalumab low dose (intravenously) Arm 2: experimental lanalumab high dose (intravenously) Arm 3: placebo Comparatorn (intravenously)
Target Patients	Previously treated patients with warm Autoimmune Hemolytic Anemia
Readout Milestone(s)	2026
Publication	TBD

Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	rformance	Innova	ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

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iptacopan - CFB inhibitor

NCT04889430 APPELHUS (CLNP023F12301)

Indication	Atypical haemolytic uraemic syndrome			
Phase	Phase 3			
Patients	50			
Primary Outcome Measures	Percentage of participants with complete TMA response without the use of PE/PI and anti-C5 antibody			
Arms Intervention	Single arm open-label with 50 adult patients receiving 200mg oral twice daily doses of iptacopan			
Target Patients	Adult patients with aHUS who are treatment naive to complement inhibitor therapy (including anti-C5 antibody)			
Readout Milestone(s)	2025			
Publication	TBD			

Company overview	Fii	nancial review	Conclusions		Ар	opendix		References	f
Innovation: Pipeline overview		Financial performance		Innovation: Clinical trials		Abbreviations			
Cardiovascular		Immunology	Neuros	science		Oncology		Other	

Jakavi[®] - JAK1/2 inhibitor

Jakavi[®] - JAK1/2 inhibitor

NCT03774082 REACH5 (CINC424G12201)

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NCT03491215 REACH4 (CINC424F12201)

Indication	Acute graft versus host disease	Indication	Chronic graft versus host disease
Phase	Phase 2	Phase	Phase 2
Patients	45	Patients	45
Primary Outcome	Measurement of PK parameters	Primary Outcome	Overall Response Rate (ORR)
Measures	Overall Response Rate (ORR)	Measures	
Arms Intervention	Ruxolitinib	Arms Intervention	Ruxolitinib 5mg tablets / pediatric formulation
Target Patients	Pediatric patients with grade II-IV acute graft vs. host disease after allogeneic hematopoietic stem cell transplantation	Target Patients	Pediatric subjects with moderate and severe chronic Graft vs. Host disease after allogeneic stem cell transplantation
Readout Milestone(s)	2023	Readout Milestone(s)	2023
Publication	TBD	Publication	TBD

Company overview	Fi	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial pe	erformance	Innovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

JDQ443 - KRAS inhibitor

NCT05132075 KontRASt-02 (CJDQ443B12301)

Indication	Non-small cell lung cancer, 2/3L
Phase	Phase 3
Patients	360
Primary Outcome Measures	Progression free survival (PFS)
Arms Intervention	Arm 1 Experimental: JDQ443 Arm 2 Active Comparator: Participant will be treated with docetaxel following local guidelines as per standard of care and product labels
Target Patients	Patients with advanced non-small cell lung cancer (NSCLC) harboring a KRAS G12C mutation who have been previously treated with a platinum-based chemotherapy and immune checkpoint inhibitor therapy either in sequence or in combination.
Readout Milestone(s)	2024
Publication	NA

Company overview	Fii	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overview		Financial pe	erformance	Ince Innovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

Kisqali[®] - CDK4 inhibitor

NCT03701334 NATALEE (CLEE011012301C)

Indication	Adjuvant treatment of hormone receptor (HR)-positive, HER2-negative, early breast cancer (EBC)				
Phase	Phase 3				
Patients	5101				
Primary Outcome Measures	Invasive Disease-Free Survival for using STEEP criteria (Standardized Definitions for Efficacy End Points in adjuvant breast cancer trials)				
Arms	Ribociclib + endocrine therapy				
Intervention	Endocrine therapy				
Target Patients	Pre and postmenopausal women and men with HR-positive, HER2-negative EBC, after adequate surgical resection, who are eligible for adjuvant endocrine therapy				
Readout Milestone(s)	2023 (actual)				
Publication	TBD				



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Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

niseovkitug - TGF-beta 1 inhibitor

NCT04935359 daNIS-2 (CNIS793B12301)

Indication	1L metastatic pancreatic ductal Adenocarcinoma				
Phase	Phase 3				
Patients	501				
Primary Outcome	Safety run-in part: Percentage of participants with dose limiting toxicities (DLTs) during the first cycle (4 weeks) of treatment				
Measures	Randomized part: Overall survival (OS)				
Arms Intervention	Safety run-in part: NIS793+gemcitabine+nab-paclitaxel				
	Randomized portion of the study:				
	Arm 1: NIS793+gemcitabine+nab-paclitaxel				
	Arm 2: placebo+gemcitabine+nab-paclitaxel				
Target	Patients with Metastatic Pancreatic Ductal Adenocarcinoma (mPDAC), first				
Patients	line treatment				
Readout	Primary: 2024				
Milestone(s)					
Publication	NA				
a blication					



Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial pe	formance Innovation: Clinical trials		Abbreviations		
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

Piqray[®] - PI3K-alpha inhibitor

NCT04729387 EPIK-O (CBYL719K12301)

Indication	Ovarian Cancer			
Phase	Phase 3			
Patients	358			
Primary Outcome Measures	Progression Free Survival (PFS) based on Blinded Independent Review Committee (BIRC) assessment using RECIST 1.1 criteria			
Arms Intervention	Arm 1 Experimental: Alpelisib+olaparib: Alpelisib 200 mg orally once daily and olaparib 200 mg orally twice daily on a continuous dosing schedule			
	Arm 2 Active Comparator: Paclitaxel or PLD. Investigator's choice of one of 2 single agent cytotoxic chemotherapies: Paclitaxel 80 mg/m2 intravenously weekly or Pegylated liposomal Doxorubicin (PLD) 40-50 mg/m2 (physician discretion) intravenously every 28 days.			
Target Patients	Patients with platinum resistant or refractory high-grade serous ovarian cancer, with no germline BRCA mutation detected			
Readout Milestone(s)	2023			
Publication	TBD			

Company overview	Fir	nancial review	Conclusions		Appendix	References	f
Innovation: Pipeline overviev		Financial performance Innovation: Clinical trials		Abbreviations			
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

Pluvicto[®] - Radioligand therapy target PSMA

NCT04689828 PSMAfore (CAAA617B12302)

Indication	Metastatic castration-resistant prostate cancer, pre-taxane
Phase	Phase 3
Patients	450
Primary Outcome Measures	Radiographic Progression Free Survival (rPFS)
Arms Intervention	Arm 1: Participants will receive 7.4 GBq (200 mCi) +/- 10% ¹⁷⁷ Lu-PSMA-617 once every 6 weeks for 6 cycles. Best supportive care, including ADT may be used Arm 2: For participants randomized to the ARDT arm, the change of ARDT treatment will be administered per the physician's orders. Best supportive care, including ADT may be used
Target Patients	mCRPC patients that were previously treated with an alternate ARDT and not exposed to a taxane-containing regimen in the CRPC or mHSPC settings
Readout Milestone(s)	Primary Analysis: 2022 (actual) Final Analysis: 2025
Publication	TBD

Pluvicto[®] - Radioligand therapy target PSMA

NCT04720157 PSMAddition (CAAA617C12301)

Indication	Metastatic hormone sensitive prostate cancer				
Phase	Phase 3				
Patients	1126				
Primary Outcome Measures	Radiographic Progression Free Survival (rPFS)				
Arms Intervention	Arm 1: ¹⁷⁷ Lu-PSMA-617 Participant will receive 7.4 GBq (+/- 10%) ¹⁷⁷ Lu-PSMA- 617, once every 6 weeks for a planned 6 cycles, in addition to the Standard of Care (SOC); ARDT +ADT is considered as SOC and treatment will be administered per the physician's order				
	Arm 2: For participants randomized to Standard of Care arm, ARDT +ADT is considered as SOC and treatment will be administered per the physician's order				
Target Patients	Patients with metastatic Hormone Sensitive Prostate Cancer (mHSPC)				
Readout Milestone(s)	Primary Analysis: 2024				
Publication	TBD				

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Company overview	Fir	nancial review	Conclusions		Appendix	References	
Innovation: Pipeline overviev		Financial pe	erformance	Innovation: Clinical trials		Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

Rydapt[®] - Multi-targeted kinase inhibitor

NCT03591510 (CPKC412A2218)

Indication	Acute myeloid leukemia, pediatrics
Phase	Phase 2
Patients	20
Primary Outcome Measures	Occurrence of dose limiting toxicities Safety and Tolerability
Arms Intervention	Chemotherapy followed by Midostaurin
Target Patients	Newly diagnosed pediatric patients with FLT3 mutated acute myeloid leukemia (AML)
Readout Milestone(s)	2026
Publication	TBD



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Innovation: Pipeline overview		Financial pe	Financial performance		Innovation: Clinical trials		Abbreviations		
Cardiovascular		Immunology	Neuros	Neuroscience		Oncology		Other	

sabatolimab - TIM3 antagonist

sabatolimab - TIM3 antagonist

NCT04150029 STIMULUS-AML1 (CMBG453C12201)

NCT04266301 STIMULUS-MDS2 (CMBG453B12301)

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Indication	Unfit acute myeloid leukaemia	Indication	Myelodysplastic syndrome
Phase	Phase 2	Phase	Phase 3
Patients	86	Patients	500
Primary Outcome Measures	Incidence of dose limiting toxicities (Safety run-in patients only) Percentage of subjects achieving complete remission (CR)	Primary Outcome Measures	Overall survival
Arms Intervention	Single arm safety and efficacy study of sabatolimab in combination with azacitidine and venetoclax	Arms Intervention	Sabatolimab 800 mg + azacitidine 75 mg/m2 Sabatolimab 800 mg + azacitidine 75 mg/m2 + placebo
Target Patients	Newly diagnosed adult AML patients who are not suitable for treatment with intensive chemotherapy	Target Patients	Patients with intermediate, high or very high risk Myelodysplastic Syndrome (MDS) as Per IPSS-R, or Chronic Myelomonocytic Leukemia-2 (CMML-2)
Readout Milestone(s)	2023	Readout Milestone(s)	2024
Publication	TBD	Publication	TBD

Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overviev	view Financial pe		erformance Innov		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

Scemblix[®] - BCR-ABL inhibitor

NCT04971226 ASC4FIRST (CABL001J12301)

Indication	Chronic myeloid leukemia, 1st line
Phase	Phase 3
Patients	402
Primary Outcome Measures	Major Molecular Response (MMR) at week 48
Arms Intervention	Arm 1: asciminib 80 mg QD Arm 2: Investigator selected TKI including one of the below treatments: - Imatinib 400 mg QD - Nilotinib 300 mg BID - Dasatinib 100 mg QD - Bosutinib 400 mg QD
Target Patients	Patients with newly diagnosed philadelphia chromosome positive chronic myelogenous leukemia in chronic phase
Readout Milestone(s)	2024
Publication	TBD

Company overview	Financial review		Conclusions		Appendix	References	
Innovation: Pipeline overview Fina		Financial pe	Financial performance		ation: Clinical trials	Abbreviations	
Cardiovascular		Immunology	Neuros	cience	Oncology	Other	

TNO155 - SHP2 inhibitor

NCT03114319 (CTNO155X2101)

Indication	Solid tumors (single agent)
Phase	Phase 1
Patients	255
Primary Outcome Measures	Number of participants with adverse events Number of participants with dose limiting toxicities
Arms Intervention	Drug: TNO155 Drug: TNO155 in combination with EGF816 (nazartinib)
Target Patients	Adult patients with advanced solid tumors in selected indications
Readout Milestone(s)	2024
Publication	TBD



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Innovation: Pipeline overview	vation: Pipeline overview			ce	Inn	novation: Clinical t	rials		Abbreviations	
Cardiovascular		Immunology	Neuroscience				Oncology		Other	
Ophthalmology			Global Health			Biosimilars				

Other



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Innovation: Pipeline overviev		Financia	l performance	Innova	ation: Clinical t	rials		Abbreviations	
Cardiovascular		Immunology	Neuros	science	Oncology			Other	
Ophthalmolo	ogy		Global Health			Biosimilars			

Ophthalmology



Company overview	Financial review		review Conclusions			Appendix		References		
Innovation: Pipeline overview F			ancial perform	nance	Inne	ovation: Clinical t	rials	Abbreviations		
Cardiovascular		Immunology	Neuroscience		cience	Oncology			Other	
Ophthalmology			Global Health				Biosimilars			

Beovu[®] - VEGF Inhibitor

NCT04278417 CONDOR (CRTH258D2301)

Diabetic retinopathy
Phase 3
694
Change from Baseline in BCVA
Arm 1: RTH258 (brolucizumab) 6 mg/50uL Arm 2: Panretinal photocoagulation laser initial treatment followed with additional PRP treatment as needed
Patients with proliferative diabetic retinopathy
2024
TBD

Company overview	Financial review		Conclusions		Appendix			References		
Innovation: Pipeline overview			al performance		I	Innovation: C	Clinical trials	Abbreviations		
Cardiovascular		Immunology	Neuroscience				Oncology		Other	
Ophthalmolo		Global Health				Biosimilars				

libvatrep - TRPV1 antagonist

NCT04630158 SAHARA (CSAF312B12201)

Indication	Chronic ocular surface pain
Phase	Phase 2
Patients	150
Primary Outcome Measures	Change in mean pain severity Visual Analog Scale
Arms Intervention	Placebo Comparator: SAF312 Placebo. Randomized to a 1:1:1 topical eye drops, twice daily
	Experimental: SAF312 dose 1. Randomized to a 1:1:1 topical eye drops, twice daily
	Experimental: SAF312 dose 2. Randomized to a 1:1:1 topical eye drops, twice daily
Target Patients	Subjects with CICP persisting at least for 4 months after refractive surgery and chronicity confirmed during the observational period.
Readout Milestone(s)	2023
Publication	2023



Company overview	Financial review			Conclusions		Appendix		References		f
Innovation: Pipeline overview		Finar	ncial performance Innovation: Clinical trials			Abbreviations				
Cardiovascular		Immunology	Neuroscience		cience		Oncology		Other	
Ophthalmology			·	Global Health			Biosimilars			

Global Health



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Innovation: Pipeline overview		Financia	ancial performance Innovation: Clinical trials				Abbreviations			
Cardiovascular		Immunology	ology Neuroscience			Oncology			Other	
Ophthalmology			Global Health				Biosimilars			

Adakveo[®] - P-selectin inhibitor

NCT03474965 SOLACE-Kids (CSEG101B2201)

Indication	Sickle cell disease, pediatrics
Phase	Phase 2
Patients	100
Primary Outcome Measures	PK/PD and safety of SEG101 at 5 mg/kg
Arms Intervention	SEG101 (crizanlizumab) at a dose of 5 mg/kg by IV infusion ± Hydroxyurea/Hydroxycarbamide
Target Patients	Pediatric SCD patients with VOC
Readout Milestone(s)	H2-2021 (pediatric patients ≥12 year old) 2024 (pediatric patients <12 year old)
Publication	1. Matthew M. Heeney, David C. Rees, Mariane de Montalembert, Isaac Odame, R. Clark Brown, Yasser Wali, Thu Thuy Nguyen, Du Lam, Raquel Merino Herranz, Julie Kanter; Study Design and Initial Baseline Characteristics in Solace Kids: Crizanlizumab in Pediatric Patients with Sickle Cell Disease. Blood 2020; 136 (Supplement 1): 22–24. doi: https://doi.org/10.1182/blood-2020-137081
	 Matthew M. Heeney, David C. Rees, Mariane De Montalembert, Isaac Odame R. Clark Clark Brown, Yasser Wali, Thu Thuy Nguyen, Du Lam, Nadege Pfender, Julie Kanter; Initial Safety and Efficacy Results from the Phase II, Multicenter, Open-Label Solace-Kids Trial of Crizanlizumab in Adolescents with Sickle Cell Disease (SCD). Blood 2021; 138 (Supplement 1): 12. doi: https://doi.org/10.1182/blood-2021-144730

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Innovation: Pipeline overview		Financi	ial performance	rformance Innovation: Clinical trials			Abbreviations		
Cardiovascular		Immunology	Neuroscience		Oncology			Other	
Ophthalmology			Global Health			Biosimilars			

cipargamin - PfATP4 inhibitor

NCT04675931 KARISMA (CKAE609B12201)

	· · ·
Indication	Malaria severe
Phase	Phase 2
Patients	252
Primary Outcome Measures	Percentage of participants achieving at least 90% reduction in Plasmodium falciparum (P. falciparum) at 12 hours [Time Frame: Day 1 (12 Hours)]
Arms Intervention	Arm 1: experimental, IV KAE609 Dose regimen 1 Arm 2: experimental, IV KAE609 Dose regimen 2 Arm 3: experimental, IV KAE609 Dose regimen 3 Arm 4: active comparator, IV Artesunate Arm 5: Coartem, Standard of care
Target Patients	Patients with Malaria, severe
Readout Milestone(s)	2024
Publication	TBD
-	

Company overview	Fir	nancial review	Conclusions App		Append	dix		References	f	
Innovation: Pipeline overview		Financia	Innovation: Clinical trials				Abbreviations			
Cardiovascular		Immunology	nology Neuroscience			Oncology		Other		
Ophthalmology			Global Health			Biosimilars				

Coartem[®] - PGH-1 (artemisinin combination therapy)

NCT04300309 CALINA (CCOA566B2307)

Indication	Malaria, uncomplicated (<5kg patients)
Phase	Phase 3
Patients	44
Primary Outcome Measures	Artemether Cmax
Arms Intervention	Experimental: artemether lumefantrine (2.5 mg:30 mg) artemether lumefantrine (2.5 mg:30 mg) bid over 3 days, from 1-4 tablets per dose
Target Patients	Infants and Neonates <5 kg body weight with acute uncomplicated plasmodium falciparum malaria
Readout Milestone(s)	Primary outcome measure: 2023
Publication	TBD

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Innovation: Pipeline overview		Financia	ancial performance Innovation: Clinical trials				Abbreviations			
Cardiovascular		Immunology	ology Neuroscience			Oncology			Other	
Ophthalmology			Global Health				Biosimilars			

ganaplacide - Non-artemisinin plasmodium falciparum inhibitor

NCT04546633 KALUMI (CKAF156A2203)

Indication	Malaria, uncomplicated
Phase	Phase 2
Patients	292
Primary Outcome Measures	PCR-corrected and uncorrected Adequate Clinical and Parasitological Response (ACPR)
Arms Intervention	KAF156 and LUM-SDF QD (once daily) for 2 days in fasted condition KAF156 and LUM-SDF QD (once daily) for 2 days in fed condition
Target Patients	Malaria patients 6 months to < 18 years old
Readout Milestone(s)	2023
Publication	TBD



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Innovation: Pipeline overview		Financi	al performance	Innovation: Clinical tria		rials	Abbreviations			
Cardiovascular		Immunology	Neuroscience		Oncology			Other		
Ophthalmology			Global	Global Health			Biosimilars			

Biosimilars



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Innovation: Pipeline overview		Finar	Financial performance Innovation: Clinical			Innovation: Clinical trials			Abbreviations		
Cardiovascular		Immunology	Neuroscience		cience		Oncology		Other		
Ophthalmology			Global Health			Biosimilars					

aflibercept - VEGF inhibitor

NCT04864834 Mylight (CSOK583A12301)

Ophthalmology indication (as originator)
Phase 3
460
Best-corrected visual acuity (BCVA) will be assessed using the ETDRS testing charts at an initial distance of 4 meters. The change from baseline in BCVA in letters is defined as difference between BCVA score between week 8 and baseline
Arm 1 Biological: SOK583A1 (40 mg/mL) Arm 2 Biological: Eylea EU (40 mg/mL)
Patients with neovascular age-related macular degeneration
2023
tbd



Company overview	Fii	nancial review	Conclusions		Appendix	References	
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Abbreviations

AI	Auto-injector	IgAN
AIH	Autoimmune hepatitis	IPF
aHUS	atypical Hemolytic Uremic Syndrome	ITP
ALL	Acute lymphoblastic leukemia	LBCL
ALS	Amyotrophic lateral sclerosis	LN
AML	Acute myeloid leukemia	mCRPC
BC	Breast cancer	MDS
C3G	C3 glomerulopathy	mHSPC
CART	Chimeric androgen receptor T	mPDAC
CLL	Chronic lymphocytic leukemia	MS
CML	Chronic myeloid leukemia	NASH
CRC	Colorectal cancer	nmCRPC
COPD	Chronic obstructive pulmonary disease	NPR1
COSP	Chronic ocular surface pain	nr-axSpA
CSU	Chronic spontaneous urticaria	NSAI
CVRR-Lp(a)	Secondary prevention of cardiovascular events in patients with elevated levels of lipoprotein (a)	NSCLC
CVRR-LDLC	Secondary prevention of cardiovascular events in patients with elevated levels of LDLC	OS
DME	Diabetic macular edema	PFS
DLBCL	Diffuse large B-cell lymphoma refractory	PNH
ESCC	Esophageal squamous-cell carcinoma	PsA
FL	Follicular lymphoma	rHR
GCA	Giant cell arteritis	rMS
GVHD	Graft-versus-host disease	rPFS
GRPR	Gastrin releasing peptide receptor	SLE
HCC	Hepatocellular carcinoma	SMA Type 1
HD	Huntington's disease	SMA Type 2/
HR LBCL	High risk large B-cell lymphoma	SpA
IA	Interim analysis	T1DM
iAMD	Intermediate age-related macular degeneration	wAIHA
IC-MPGN	Immune complex membranoproliferative glomerulonephritis	

IgAN	IgA nephropathy
IPF	Idiopathic pulmonary fibrosis
ITP	Immune thrombocytopenia
LBCL	Large B-cell lymphoma
LN	Lupus nephritis
mCRPC	Metastatic castration-resistant prostate cancer
MDS	Myelodysplastic syndrome
mHSPC	Metastatic hormone sensitive prostate cancer
mPDAC	Metastatic pancreatic ductal adenocarcinoma
MS	Multiple sclerosis
NASH	Non-alcoholic steatohepatitis
nmCRPC	Non-metastatic castration-resistant prostate cancer
NPR1	Natriuretic peptide receptor 1
nr-axSpA	Non-radiographic axial spondyloarthritis
NSAI	Non-steroidal aromatase inhibitor
NSCLC	Non-small cell lung cancer
OS	Overall survival
PFS	Prefilled syringe
PNH	Paroxysmal nocturnal haemoglobinuria
PsA	Psoriatic arthritis
rHR	Resistant hypertension
rMS	Relapsing multiple sclerosis
rPFS	Radiographic progression free survival
SLE	Systemic lupus erythematosus
SMA Type 1	Spinal muscular atrophy (IV formulation)
SMA Type 2/3	Spinal muscular atrophy (IT formulation)
SpA	Spondyloarthritis
T1DM	Type 1 Diabetes mellitus
wAIHA	Warm autoimmune hemolytic anemia

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References

Cosentyx[®]

1 Matusiak Ł. Br J Dermatol. 2020;183(6):e171-e177.

2 G6 market estimations based on IQVIA PADDS 2021.

3 Kimball A, et al. N Engl J Med. 2016;375:422-434.

4 Data on file. IQVIA PADSS. Novartis Pharmaceuticals Corp; March 2023.

5 Kimball A, et al. Lancet. 2023;401(10378):747-761.

6 Post hoc analysis: patients with moderate to severe pain at baseline who improved to mild or no pain at Week 52.

7 Novartis data on file. SUNNY Clinical Study Program pooled data tables and post hoc analyses.

8 Between 1 in 100 and 1 in 1,000 exposed patients.

Kesimpta[®]

1 March 2023, IQVIA NPA (Kesimpta®) and IQVIA NPA adjusted by NSP (all others). B-cell therapies as portion of MS market in NBRx.

2 Refers to US unless otherwise stated.

3 Data on file.

4 The initial dosing period consists of 20 mg subcutaneous doses at Weeks 0, 1 and 2, thereafter once a month. Patient must take pen out of the refrigerator 15-30 minutes before self-administering.

5 Efficacy outcomes as measured by disability progression and brain volume change.

6 Cohen et al, Poster presented at American Academy of Neurology, Boston, 22-27 April 23.

7 Cohen et al, oral presentation at American Academy of Neurology, Boston, 22-27 April 23.

Zolgensma®

1 Based on US SMA incidence from NBS data & Zolgensma sales in eligible patients.

2 Wave 3 and 4 launch countries.

3 Mendell J. et al. Long-Term Follow-Up of Onasemnogene Abeparvovec Gene Therapy in Symptomatic Patients with Spinal Muscular Atrophy Type 1. Abstract presented at the 2023 MDA Clinical & Scientific Conference. March 19-22,2023.

4 Connolly A. et al. Intravenous and Intrathecal Onasemnogene Abeparvovec Gene Therapy in Symptomatic and Presymptomatic Spinal Muscular Atrophy: Long-Term Follow-Up Study. Abstract presented at the 2023 MDA Clinical & Scientific Conference. March 19-22, 2023.

5 All but one achieved walking alone milestone before or without added therapy at the last data cut (May 2022).