Novartis Ethics, Risk and Compliance (ERC)

Risk management is an essential part of our ERC organization

1 Member of Executive Committee of Novartis
Novartis Risk & Resilience (R&R)

Our continued success depends on our ability to manage risks and respond to crises.

Chief Ethics, Risk and Compliance Officer  
Member of Executive Committee of Novartis

Risk and Resilience: We safeguard Novartis from risks so that we can reimagine medicine.  
1 mission, 4 areas, 7 teams.

Risk and Crisis Management
- Enterprise Risk Management
- BC and NEM

Enterprise Assurance Standards
- Enterprise Policy and Controls
- Third Party Risk Management
- HSE Domain

Compliance Management
- Review, Monitoring and Remediation

Enable and Support
- Innovation and Resilience Programs
Novartis Enterprise Risk Management (ERM)

Our process to manage risk

Novartis established a harmonized Enterprise Risk Management process

The ERM process plays a key role in integrating risk management across our organization to create a holistic view of the top risks that could limit our ability to deliver on our strategic priorities and of the key opportunities of which we could take advantage.

The risk management process involves the systematic application of standardized practices and methodologies to assessing, treating, monitoring, reviewing, recording and reporting risk.

Effective risk management requires the development and implementation of treatment activities (action plans), which must be monitored on a regular basis.
Novartis Risk Compass

**Strategic risks**
are the most consequential to our ability to execute our strategy or achieve our business objectives.

**Operational risks**
relate to internal processes or systems, employee errors or external events.

**Emerging risks**
require close monitoring and have the potential to become strategic or operational risks.

**Awareness topics**
are longer-term trending topics that have the potential to become new risks.
Thank you