

2026 Annual General Meeting

Date: Friday, March 6, 2026

Place: Basel, Switzerland

Important information regarding the inclusion of agenda items

One or more shareholders whose combined shareholdings represent an aggregate nominal value of at least 1 million Swiss francs may demand that an item be included in the agenda. The demand must be made in writing, must specify the items and proposals of the shareholder, and the Company must receive it at its Registered Office* by **January 20, 2026**, at the latest. If an explanatory statement is to be included in the notice of meeting, it must be submitted within the same period and formulated in a short, clear and concise manner.

No resolution shall be passed at a General Meeting on matters for which no proper notice was given. This provision shall not apply to proposals to convene an Extraordinary General Meeting or to initiate a special investigation.

* Novartis AG, Corporate Secretary, Novartis Campus, 4002 Basel, Switzerland
