

999999

Mr. Hans Muster
Musterstrasse 1
9999 Musterstadt**Registration/Appointment of Proxy for the Extraordinary General Meeting of
Novartis AG to be held on September 15, 2023 at 10:00 CEST in the St.
Jakobshalle, Basel**

Returning this form as early as possible will facilitate the preparations for the General Meeting. Returned forms will be processed by Devigus Shareholder Services, Birkenstrasse 47, 6343 Rotkreuz, Switzerland. For replies arriving later than **September 13, 2023** the processing cannot be guaranteed.

Personal Attendance at the General Meeting

- I/we shall attend the General Meeting and request an admission ticket in my/our name along with voting materials.

Admission tickets and voting materials will be sent out from September 5, 2023 to September 13, 2023.

or Appointment of Proxy

I/we shall not attend the General Meeting and hereby appoint as my/our proxy to vote my/our shares:

- the Independent Proxy, lic. iur. Peter Andreas Zahn, Attorney at Law, St. Jakobs-Strasse 7, 4052 Basel, Switzerland, or any substitute Independent Proxy as may be designated in replacement of lic. iur. Peter Andreas Zahn by the Board of Directors.

The votes of my/our shares represented by the Independent Proxy are to be cast in accordance with the motions of the Board of Directors in all instances, except to the extent I/we have given different instructions (whether individual instructions in respect of the motions published in the Invitation to the General Meeting, or general instructions) on the Instruction Form.

- the following person:

Full name / company name: _____

Street address: _____

Postal code and city / country: _____

If Novartis AG or members of the Board of Directors or of the Executive Committee are appointed as proxies, the power of attorney will be delegated to the Independent Proxy.

A shareholder who has not ticked any of the above three boxes will receive an admission ticket.

A proxy appointment is only acceptable and valid if this form is duly signed.

Date

Signature

PTO

EA

3



999999

Voting Instructions to the Independent Proxy

A Individual instructions in respect of the motions published under the agenda items in the Invitation to the General Meeting (Agenda)	Please tick only one box per agenda item		
	Yes	No	Abstention
1 Special Distribution by Way of a Dividend in Kind to Effect the Spin-off of Sandoz Group AG	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Reduction of Share Capital in Connection with the Spin-off of Sandoz Group AG	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

B General instructions in case of alternative motions under the agenda items published in the Invitation to the General Meeting, and/or of motions relating to additional agenda items according to Article 704b of the Swiss Code of Obligations
I/we instruct the Independent Proxy to vote as follows: <input type="checkbox"/> According to the motion of the Board of Directors <input type="checkbox"/> Against alternative and/or additional motions <input type="checkbox"/> Abstain from voting

SAMPLE

EB

3



999999