

## Investor Contacts <sup>[1]</sup>

For questions about Investor Relations or the Share Registry, please contact our team.

For all other queries:

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- **US Switchboard**  
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**Tab:**

## Private investors <sup>[2]</sup>

For information relating to the registration of your shares, including name or address changes, please contact us by mail or telephone:

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<sup>[3]</sup>

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### **Links**

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[3] <mailto:share.registry@novartis.com>

[4] <https://www.novartis.com/our-company/contact-us/investor-contacts#tab-2>

[5] <mailto:investor.relations@novartis.com>

[6] <https://www.novartis.com/our-company/contact-us/investor-contacts#tab-3>

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