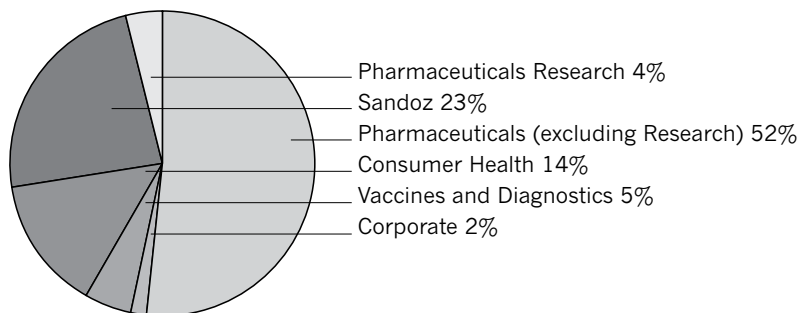


## Associates

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With nearly 100 000 full-time positions worldwide, Novartis associates share a vision of a better today and tomorrow for patients – a vision that drives our growth and success. The greatest job satisfaction for Novartis associates is the knowledge that they improve the quality of life for patients worldwide with increasing precision and efficiency through breakthrough science and innovation.

### 2007 associates by division



### 2007 associates by region

