

Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Disclaimer

This presentation contains forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995, that can generally be identified by words such as "potential," "expected," "will," "planned," "pipeline," "outlook," or similar expressions, or by express or implied discussions regarding potential new products, potential new indications for existing products, potential product launches, or regarding potential future revenues from any such products; or regarding the impact of the COVID-19 pandemic on parts of our business including oncology and generics; or regarding potential future, pending or announced transactions; regarding potential future sales or earnings of the Group or any of its divisions or products; or by discussions of strategy, plans, expectations or intentions; or regarding the Group's liquidity or cash flow positions and its ability to meet its ongoing financial obligations and operational needs; or regarding our in-licensing of tislelizumab from Beigene. Such forward-looking statements are based on the current beliefs and expectations of management regarding future events, and are subject to significant known and unknown risks and uncertainties. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements. You should not place undue reliance on these statements. In particular, our expectations could be affected by, among other things; liquidity or cash flow disruptions affecting our ability to meet our ongoing financial obligations and to support our ongoing business activities; the impact of the COVID-19 pandemic on enrollment in, initiation and completion of our clinical trials in the future, and research and development timelines; the impact of a partial or complete failure of the return to normal global healthcare systems including prescription dynamics, particularly in oncology and generics, in the fourth quarter of 2021; global trends toward healthcare cost containment, including ongoing government, payer and general public pricing and reimbursement pressures and requirements for increased pricing transparency; uncertainties regarding potential significant breaches of data security or data privacy, or disruptions of our information technology systems; regulatory actions or delays or government regulation generally, including potential regulatory actions or delays with respect to the development of the products described in this presentation; the potential that the strategic benefits, synergies or opportunities expected from the transactions described, may not be realized or may be more difficult or take longer to realize than expected; the uncertainties in the research and development of new healthcare products, including clinical trial results and additional analysis of existing clinical data; our ability to obtain or maintain proprietary intellectual property protection, including the ultimate extent of the impact on Novartis of the loss of patent protection and exclusivity on key products; safety, quality, data integrity, or manufacturing issues; uncertainties involved in the development or adoption of potentially transformational technologies and business models; uncertainties regarding actual or potential legal proceedings, investigations or disputes; our performance on environmental, social and governance measures; general political, economic and business conditions, including the effects of and efforts to mitigate pandemic diseases such as COVID-19; uncertainties regarding future global exchange rates; uncertainties regarding future demand for our products; and other risks and factors referred to in Novartis AG's current Form 20-F on file with the US Securities and Exchange Commission. Novartis is providing the information in this presentation as of this date and does not undertake any obligation to update any forwardlooking statements as a result of new information, future events or otherwise.

Aubagio® is a registered trademark of Sanofi S.A. Tecfidera® is a registered trademark of Biogen MA Inc.



Pharmaceuticals

Participants



Vas Narasimhan Chief Executive Officer



Harry Kirsch
Chief Financial Officer



Marie-France Tschudin
President, Novartis Pharmaceuticals



Susanne Schaffert
President, Novartis Oncology



John TsaiHead of Global Drug Development and CMO



Richard Saynor CEO, Sandoz



Karen Hale
Chief Legal Officer



Samir ShahGlobal Head Investor Relations

Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix Reference

Vas Narasimhan

Chief Executive Officer

Company overview





Pharmaceuticals

Consistent long-term performance driving confidence for the future



All growth % in cc IM – Innovative Medicines division Constant currencies (cc), core results are non-IFRS measures; explanation can be found on page 47 of Condensed Interim Financial Report. Unless otherwise noted, all growth rates refer to same period in PY



Pharmaceuticals

Oncology

Solid Q3 performance across our value drivers

Growth¹

Q3 Group sales **+5%**; 9M +4%

Q3 IM sales **+7%**; 9M +6%

Q3 Sandoz sales -2%; 9M -4%

1

Innovation

¹⁷⁷Lu-PSMA-617 mCRPC post-taxane submission (US)

Kymriah® r/r FL submission (US, EU)

Remibrutinib CSU Ph2b showed rapid, effective disease control

Cosentyx® GCA Ph2 TitAIN positive readout

Canakinumab NSCLC 1L, CANOPY1 Ph3 readout

Iptacopan C3G Ph2 final readout (3mo), IgAN addtl analyses (6mo) positive

Productivity¹

Q3 Group core operating income +9%; 9M +4%

Q3 IM core operating income +13%; 9M +8%

Q3 IM core margin 37.8% (+1.9%pts cc); 9M 37.1%

ESG

Positive Ph2b for next generation antimalarial therapy

Commitment to **net zero** (2040) with **Science-Based Targets**

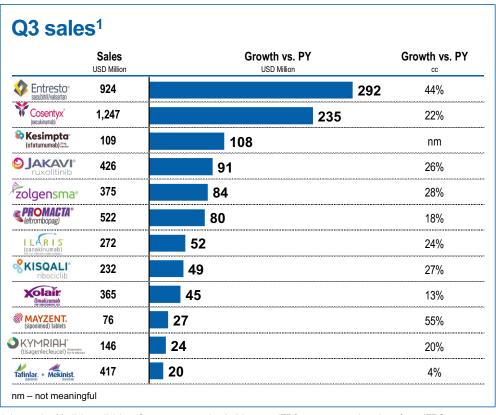
Reached **~29m patients** in LMICs to date in 2021 through our flagship program and strategic innovative brands

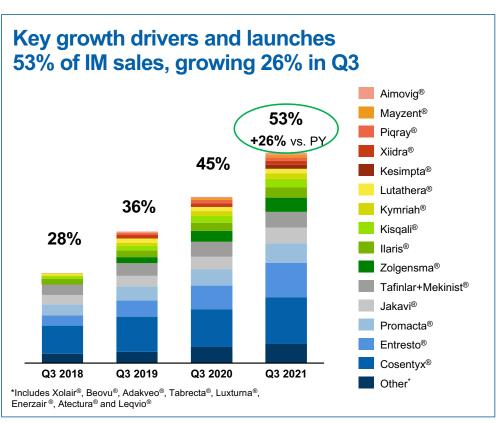
All growth % in cc IM – Innovative Medicines division BTD – Breakthrough Therapy designation 1. Constant currencies (cc), core results are non-IFRS measures; explanation can be found on page 47 of Condensed Interim Financial Report. Unless otherwise noted, all growth rates refer to same period in PY.





Key growth drivers and launches continue momentum in Q3





^{1.} Innovative Medicines division. Constant currencies (cc) is a non-IFRS measure; explanation of non-IFRS measures can be found on page 47 of Condensed Interim Financial Report. Unless otherwise noted, all growth rates refer to same period in PY





Particularly strong YTD growth for key brands



USD 3.5bn

+18%



USD 2.6bn

+41%



USD 1.0bn

+49%



USD 0.7bn

+27%



USD 0.2bn

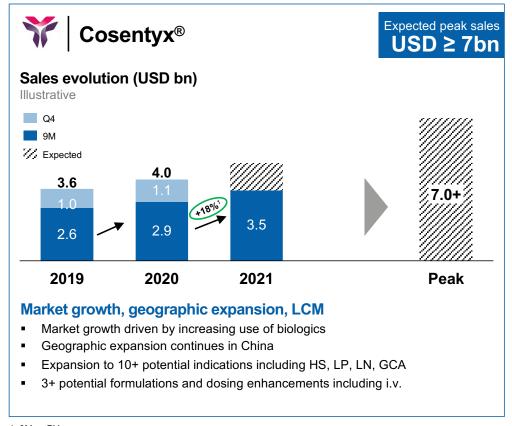
nm

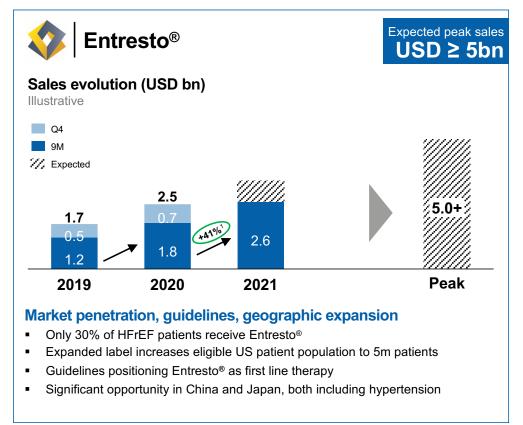
All growth rates in constant currencies (cc)





Raising peak sales guidance for Cosentyx® to at least USD 7bn and Entresto® to at least USD 5bn



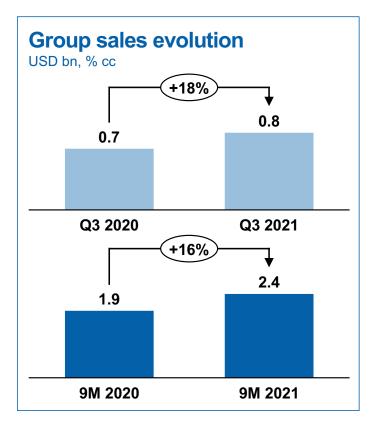


1. 9M vs PY

Company overview Participants



China sales on track to double by 2024



Strong performance of growth drivers following NRDL inclusion¹

- Solid momentum for Cosentyx[®] and Entresto[®]
- All key products included in NRDL, outperforming multinational companies by sales growth for those brands
- Limited exposure to VBP

Expanding commercial footprint for additional reach

- Ramping up activities in lower tier cities and hospitals
- Broadening presence in retail and e-pharmacy channels
- Increasing cross-functional account management for higher productivity

Late stage pipeline to fuel further growth

- Entresto® HTN, Lucentis® PDR/ROP, Cosentyx® PedPsO approved in Q3
- Tafinlar®+Mekinist® lung cancer, Kisgali® submitted in Q3
- Additional ~50 submissions planned in next 5 years

NRDL – National Reimbursement Drug List
IL – Interleukin
HTN – Hypertension
PDR/ROP – Proliferative Diabetic Retinopathy/ Retinopathy/ Retinopathy of Prematurity Cosentyx® in Q1/2021

PedPsO – Pediatric Psoriasis 1: Entresto® NRDL inclusion in Q1/2020,



Sandoz performance ex-US normalizing, growing +3% in Q3

Q3: Biosimilars, Retail in Europe and ROW gaining share

Q3 sales USD 2.4bn (-2% cc)

- Europe +2% (56% of sales)
 Bio, Retail, gaining market share
- ROW +6% (26% of sales)
 Steady growth across regions,
 Biosimilars and Retail
- US -20% (18% of sales)
 Price erosion, contract terminations

Q3 Core Oplnc 0.6bn (-15%)

Unfavorable gross margin in US

Q4: Performance normalizing ex-US as COVID-19 impact decreases

Direct demand

- Different business segments normalizing at different rates
- Demand impact in Q4 expected to be in line with Q3

Cough & Cold

 Could start to return to pre-Covid levels in several markets

Losartan

Negative impact of recall

All growth rates in constant currencies unless otherwise stated STO – Sandoz Technical Operations



 Company overview
 Pharmaceuticals
 Oncology
 Financial review
 Conclusion
 Appendix
 References



Commencing strategic review of Sandoz

Gx market attractive, Sandoz well placed to capitalize on growth drivers over next decade. Preparing for accretive growth with next wave of Biosimilar launches.

Attractive market

Participants

- Gx business attractive: >USD
 400 bn sales LOE over next 10 years (>170 bn in biologics)
- Gx market estimated CAGR ~4% to 2026 (biosimilar CAGR ~9%)
- Expect gradual post-COVID rebound, particularly antibiotics

Strong presence

- #1 in Europe, only Gx MNC with top 5 position in all main regions
- Europe growing, Emerging Markets accelerating, focus to stabilize US
- Global leadership positions in biosimilars (8 in market), Gx antibiotics, Gx oncology

Strategic focus

- Biosimilars pipeline doubled¹; 15+ assets in development. Aiming for USD 3bn sales by 2025, USD 5bn by 2030
- Complex small molecules: e.g. antibiotics, oncology, respiratory, injectables
- Ongoing COGS improvements: autonomous Sandoz Technical Operations
- Aspiration to become global Gx #1, building on brand, reach, scientific and commercial expertise

Strategic review to maximize shareholder value: Review will explore all options, ranging from retaining business to separation. Update on progress of the review to be provided latest at the end of 2022.

1. Over last 3 years



Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix



References

Broad pipeline of novel medicines continued to progress in Q3

Approvals

Cosentyx® JP, CN: pediatric PsO

Entresto® JP: essential hypertension

Readouts and publications (selected)

Remibrutinib Ph2 – CSU

Canakinumab
 Ph3 – NSCLC 1L¹

• **Kisqali**® Ph3 – aBC OS results (MONALEESA-2)

Cosentyx[®] Ph2 – GCA (TitAIN)

• Iptacopan Ph2 – C3G

Iscalimab
Ph2 – kidney Tx

• **Kymriah**® Ph2 – aNHL 2L (BELINDA)

BYL719 Real world – PROS (EPIK-P1)

Ganaplacide Ph2b – Malaria

NegativePositive

Submissions

¹⁷⁷Lu-PSMA-617</sup> US: mCRPC, post-taxane

Beovu® US, EU, JP: diabetic macular edema

Tislelizumab US: 2L ESCC

Kymriah[®] US, EU: r/r follicular lymphoma

Asciminib JP: chronic myeloid leukemia, 3L

Tafinlar[®] US: tumor agnostic BRAF mutation

Designations

Sabatolimab EU orphan drug designation, MDS

Asciminib FDA priority review, CML 3L

¹⁷⁷Lu-PSMA-617</sup> FDA priority review, mCRPC, post-taxane

LNA043 FDA fast track designation, knee osteoarthritis

NIS793 FDA orphan drug designation, pancreatic cancer 1L

See last slide for all abbreviations 1. Post Q3 event. Ph3 study did not meet primary endpoints. PFS and OS trends support further evaluation with additional analyses ongoing



Pharmaceuticals



Confident in future growth driven by our strength and depth in cardio-renal, immunology, neuroscience...

Selected assets

Cardio-renal				
Leqvio [®]	Hyperlipidemia: FDA action date January 1, 2022			
	CVRR-LDLC: Ph3 ongoing			
Iptacopan	IgAN, C3G, aHUS: Ph3s started 2021			
	iMN: Ph2b ongoing			
Pelacarsen	CVRR-Lp(a): Ph3 ongoing			

Immunology				
Cosentyx [®]	HS: Ph3 SUNRISE, SUNSHINE readout H2 2021			
	GCA: Ph2 readout positive			
	jPsA/ERA (submitted), lupus nephritis (Ph3), lichen planus (Ph2)			
Ligelizumab	CSU: Ph3 PEARL 1, 2 readout 2021 ¹			
	CINDU, food allergy ² : Ph3 starts H2 2021			
Remibrutinib	CSU: Ph2 data positive			
	Other indications being explored			
lanalumab	Sjögren's, SLE, Autoimmune hepatitis: Ph2s ongoing			
Iscalimab	Sjögren's, liver Tx, HS: Ph2s ongoing			

Neuroscience					
Zolgensma [®]	SMA IT: FDA hold lifted, Ph3 initiating				
Branaplam	Huntington's disease: Ph2b start H2 2021				
Remibrutinib	Multiple sclerosis: Ph3 start H2 2021				

'Wild Cards'

LNA043 (osteoarthritis: Ph2 ongoing), CSJ117 (asthma: Ph2 ongoing, COPD Ph2 started), QBW251 (COPD: Ph2 recruitment completed), SAF312 (COSP: Ph2 SAHARA ongoing), UNR844 (presbyopia: Ph2 READER ongoing)

1. Q4/2021-Q1/2022 potential COVID-19 impact 2. Food Allergy indication falls within the Respiratory & Allergy therapeutic area





... and strength and depth in oncology

Selected assets

Participants

Solid tumors			
Kisqali [®]	HR+/HER2- BC (adj) NATALEE readout event-driven, expected end 2022		
Canakinumab	NSCLC adjuvant: Ph3 ongoing		
¹⁷⁷ Lu-PSMA-617	mCRPC post-taxane: submitted		
	mCRPC pre-taxane: Ph3 started		
	mHSPC: Ph3 started		
JDQ443 KRAS inhibitor	2/3L NSCLC: Ph3 start in H1 2022		
TNO155 SHP2 inhibitor combinations	Solid tumors: multiple combinations being explored in ongoing trials		
Tislelizumab	2L esophageal cancer: submitted		
	NSCLC: H1 2022 MAA submission, evaluation of US BLA submission options ongoing. Multiple indications in Ph3		

Hematology				
Asciminib	CML 3L: submitted			
	CML 1L: Ph3 started			
Iptacopan	PNH: Ph3 started			
Sabatolimab	HR-MDS: Ph2 STIMULUS-MDS-1 continues to PFS readout ¹			
	Ph3 STIMULUS-MDS-2 ongoing			
	AML: Ph2 STIMULUS-AML-1 ongoing			
YTB323 CD19 CAR-T	r/r DLBCL: Ph2 (pivotal) start 2022			

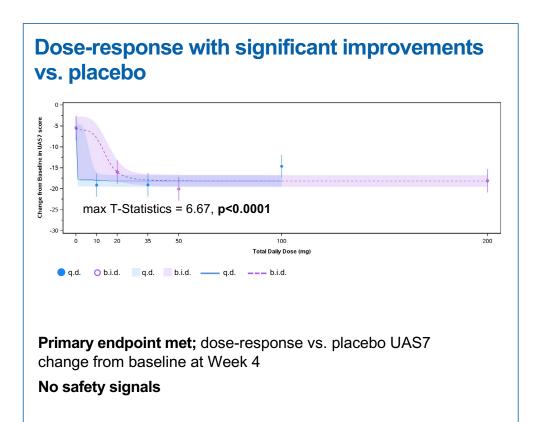
'Wild Cards'

LXH254 (melanoma: combo Ph2, NSCLC combo Ph1), NIS793 (mPDAC: Ph3 started, colorectal cancer Ph2 initiating)

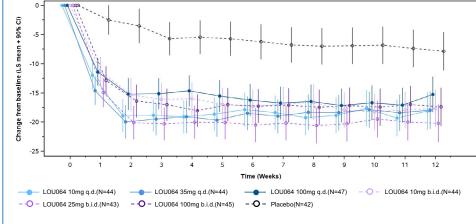


^{1.} Planned DMC readout for CR completed, study continues blinded to PFS readout, with submission in 2022/2023 using PFS and/or OS outcomes of Ph2 and/or Ph3 trial

Remibrutinib maintained robust clinical efficacy throughout treatment period, with fast onset of action in CSU (1/3)







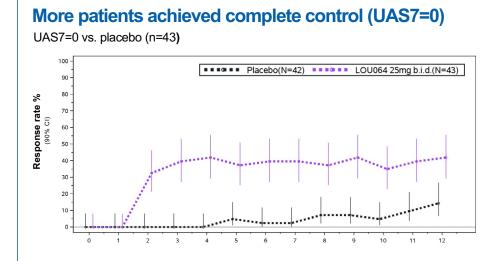
UAS7 scores improved from baseline up to Week 12 for all doses compared with placebo

Improvement was rapid (UAS7) as early as Week 1, and maintained up to Week 12

AE – Adverse events CSU – chronic spontaneous urticaria UAS7 – weekly Urticaria Activity Score b.i.d. – two times a day



Favorable benefit/risk profile across the entire dose range, with no dose-dependent pattern of AEs (2/3)



- More patients on remibrutinib achieved complete control, i.e. complete absence of hives and itch (UAS7=0) over 12 week treatment period
- High response rate maintained, up to end of treatment

Remibrutinib demonstrated good tolerability across the entire dose range tested with no safety signals

Key safety data include:

- ✓ No dose dependent increase of, treatment interruption or discontinuation due to LFT elevations
- No dose dependent cytopenias, treatment interruption or discontinuation due to low blood cell counts
- No clinically relevant adverse events associated with BTK inhibitor class (e.g. infections, cytopenias, bleeding, hepatic events) across the dose range tested

First oral therapy to advance to Ph3 in CSU in 2021 in H1 antihistamines inadequate responders.

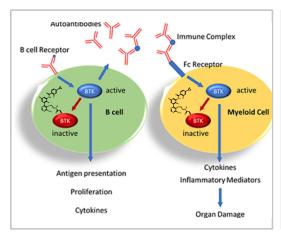
Best-in-class profile based on positive benefit/risk profile. Ph3 studies in CSU expected to start Q4 2021

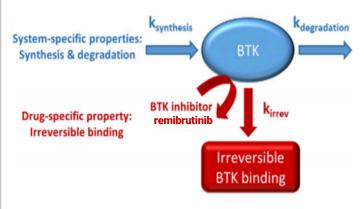
AE – Adverse events CSU – chronic spontaneous urticaria UAS7 – weekly Urticaria Activity Score b.i.d. – two times a day



Initiating Ph3 trials with remibrutinib in relapsing multiple sclerosis (3/3)

<u>Remibrutinib</u>, potential best-in-class potency, selectivity and safety. May offer a more comprehensive and sustained BTK inhibition that allows for maximizing efficacy without compromising patient safety



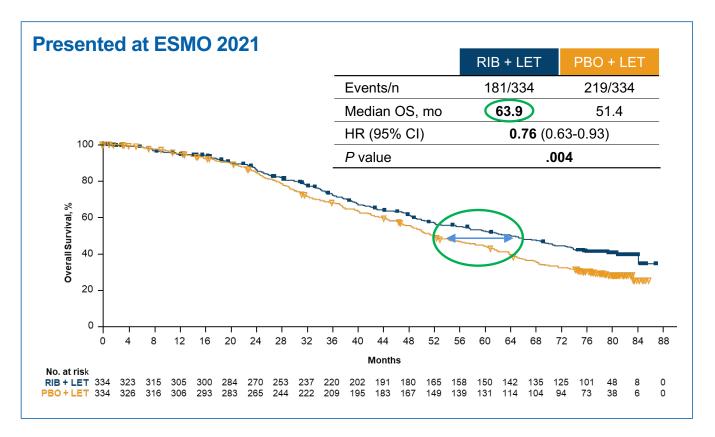


- Covalently binds to the intracellular enzyme BTK in B cells and myeloid cells
- Potent BTK inhibition with brief and low systemic exposure which minimizes risk for AEs and drug-drug interactions
- CSU data no dose-limiting side effects in Ph2a trial
- Move directly into Ph3 in MS, with trials to start in Q4 2021
- Novartis MS portfolio offers treatment options across the MS spectrum



Pharmaceuticals

Kisqali[®] achieved statistically significant OS benefit in MONALEESA-2 Improvement in median OS was 12.5 months with Kisqali [®] plus letrozole



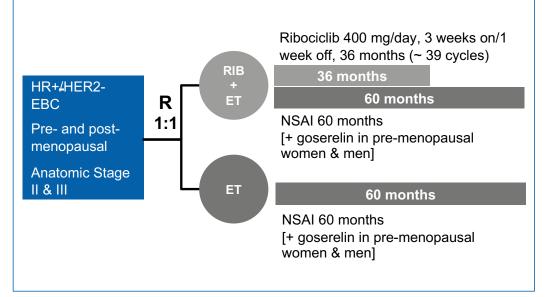
- Longest median OS in advanced breast cancer (>5 yrs)
- Significant survival benefit (>1 yr)
- + endocrine therapy the only firstline treatment with OS benefit
- Considered as preferred treatment option for HR+/HER2- aBC
- Planning to submit this OS data to be incorporated into drug labels

aBC - advanced breast cancer

Kisqali[®] is being investigated in HR+/HER2- early breast cancer (adjuvant) in the Ph3 NATALEE study, expected readout in 2022

NATALEE study design

Primary endpoint: invasive disease-free survival (iDFS), event driven Sample size increased to 5000 – more robust



Early Breast Cancer (EBC)

- 83% of breast cancers are diagnosed as EBC
- EBC treatment objective: cure the patient by preventing disease recurrence while maintaining QoL

What makes NATALEE unique?

- Includes patients with high and intermediate risk of recurrence based on AJCC prognostic staging
- Longer treatment duration: 3 vs. 2 years
- Lower dose compared to metastatic setting (400 vs. 600mg) may improve overall tolerability

Study status

- Enrollment complete; readout event-driven and expected late 2022; planned submission 2023
- FDA feedback confirms iDFS acceptable as primary analysis provided no detriment in OS



Participants

CANOPY-1 Ph3 data support further evaluation of canakinumab in lung cancer

CANOPY-1	Study	Patient population	Hypothesis	Findings
 Did not meet primary endpoints: OS and PFS in previously untreated locally advanced or metastatic NSCLC¹ Potentially clinically meaningful improvements in both 	CANOPY-2 2/3 L NSCLC	Metastatic NSCLC treatment failed. Canakimumab with docetaxel	Reduce progression of treatment resistant tumors	Primary endpoint OS not met. No benefit observed.
 PFS and OS among pre-specified subgroups of patients with inflammatory biomarkers; additional analyses ongoing¹ Results support continued study of canakinumab in earlier stages of lung cancer, further evaluation of Pro-Tumor Inflammation in all lung cancer settings¹. 	CANOPY-1 1L NSCLC	Metastatic NSCLC, treatment naive. Canakimumab combined with pembrolizumab	Reduce progression of treatment naive tumors	Primary endpoints of OS + PFS not statistically significant. Potentially clinically meaningful OS +PFS improvements in pre-specified subgroups (hs-CRP, other biomarker-defined subgroups)
 CANOPY-A study more closely reflect the CANTOS study population vs. CANOPY-1^{2,3,4}. CANTOS the 1st study to suggest that IL-1β inhibition may play a role in lung cancer³ 	CANOPY-A Adjuvant NSCLC	Stage II-III NSCLC. Canakimumab after complete resection and adjuvant chemotherapy	Reduce development of tumors from micro- metastatic disease.	To be determined
 No unexpected safety signals when combined with pembrolizumab plus platinum-based chemotherapy 	CANTOS	Stable post MI with elevated hsCRP > 2mg/L	Alter tumor development in high risk population	Dose-dependent reduction in fatal/non-fatal lung cancer incidence

Developing other potential pro-tumor inflammation pathway inhibitors, which are at various stages of development, incl. gevokizumab5.6

See appendix for references NSCLC - Non-small cell lung cancer OS - Overall survival PFS - Progression-free survival



Participants

Company overview

Accelerated ESG efforts toward increasing access to medicines, improving health equity and achieving net-zero carbon emissions

1

Access in LMICs

Reached nearly 29m patients to date in 2021 through our flagship programs and strategic innovative brands 2

R&D

Achieved positive Ph2b for next generation antimalarial therapy ganaplacide in combination with lumefantrine

3

Health equity

Announced a planned
10-year commitment
with historically black
colleges and universities
in US to address root
causes of systemic
disparities in health
outcomes

4

Environment

Committed to achieving net zero carbon emissions based on Science-Based Targets across our value chain by 2040



Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Marie-France Tschudin

President, Novartis Pharmaceuticals

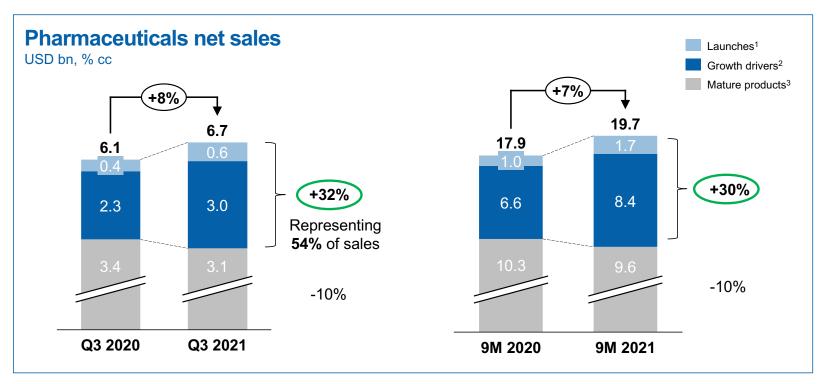




Pharmaceuticals

Pharmaceuticals grew +8% in Q3 with growth drivers and launches showing strong momentum

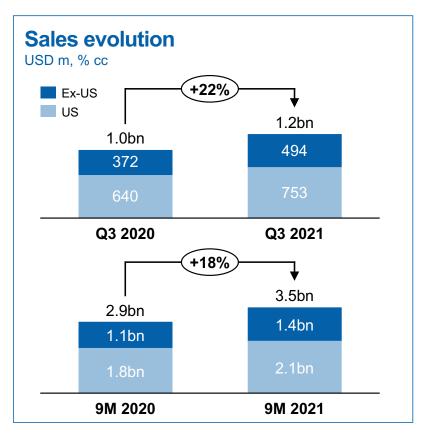
Growth drivers and launches +32% in Q3, representing 54% of sales (up from 44% Q3 2020)



All % growth relate to cc unless otherwise stated 1. Zolgensma®, Kesimpta®, Mayzent®, Beovu®, Luxturna®, Leqvio®, Enerzair® and Atectura® 2. Cosentyx®, Entresto®, Xolair®, Ilaris®, Xiidra® and Aimovig® 3. All other brands.



Cosentyx® grew 22% in Q3; label expansion with pediatric approvals



Strong growth across core indications and markets

- US: growing volume in line with market across indications vs. Q2
- EU: leading biologic in PsO, leading originator biologic in SpA¹

Expanding clinical differentiation with pediatric approvals

- Ped PsO approval in China
- 75mg PFS approval in EU for patients <50kg
- JPsA and ERA indications granted priority review by FDA

Ped PsO – Pediatric Psoriasis PsO – Psoriasis PsO – Psoriasis SpA - Spondyloarthritis PFS – Pre-filled Syringe jPsA – Juvenile psoriasis arthritis ERA – Enthesitis related rheumatoid arthritis 1. EU patient share data June 2021.

Pharmaceuticals

Oncology

Cosentyx® peak sales expectations of at least USD 7bn driven by market growth, geographic expansion and LCM

In-market indications

USD 29bn market growing double-digit¹ Current biologics treated: 15% PsO, 13% axSpA, 23% PsA²

China

China post-NRDL acceleration with potential to expand to PsA and nr-axSpA

Lifecycle management

Expansion to 10+ potential indications:

Hidradenitis Suppurativa (Ph3 readout Q4), GCA (Ph2 positive, Ph3 started), Lichen Planus (Ph2), Lupus Nephritis (Ph2)

Additional potential label enhancements including i.v. for PsA (Ph3 positive) & AS, 300mg autoinjector, PsO flex dosing

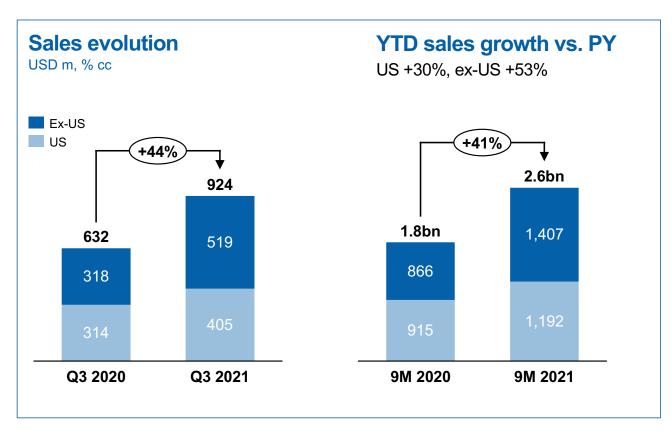
People + excellence in operations

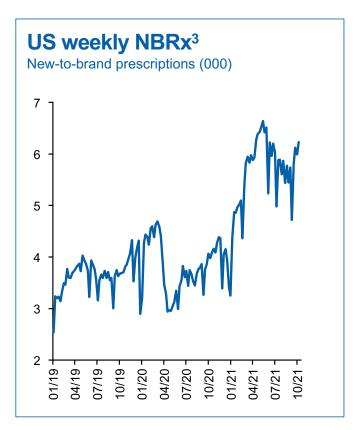
See appendix for references PsO – Psoriasis axSpA – axial Spondyloarthritis nr-axSpA – non-radiographic axial Spondyloarthritis PsA – Psoriatic Arthritis NRDL – National Reimbursement Drug List AS – Ankylosing Spondylitis



Pharmaceuticals

Entresto[®] grew +44% in the quarter driven by expanded label in US, guideline^{1,2} uptake and strong execution





See appendix for references



Entresto[®] peak sales expectations of at least USD 5bn driven by remaining patient potential, guidelines, geographic expansion

In-market indications

~70% of eligible HFrEF patients not currently treated in G7¹

US expanded label increased addressable population to 5m

Guideline implementation

ACC ECDP. ESC and national HF guidelines² recommend ARNI 1L

Entresto to replace ACE/ARB in all appropriate HFrEF patients

Partnerships to implement quality metrics for HF care

Geographic expansion

Strong momentum in HFrEF in China

Long-term growth in Japan across **CHF and HTN**

Additional growth outside of G7 based on expanded HF label and HTN

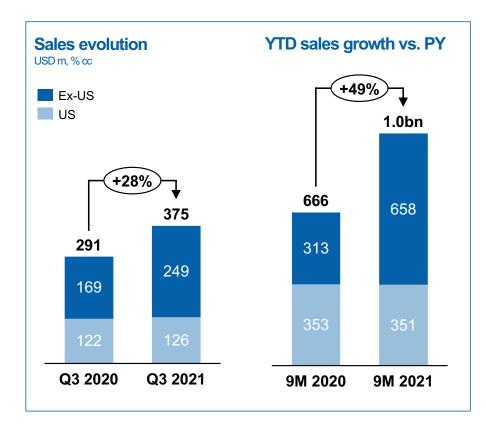
People + excellence in operations

See appendix for references HFrEF - Heart Failure with reduced Ejection Fraction ACC - American College of Cardiology ECDP - Expert Consensus Decision Pathway ESC - European Society of Cardiology HF - Heart Failure ARNI - Angiotensin Receptor Neprylisin Inhibitor ACE - Angiotensin Converting Enzyme ARB - Angiotensin II Receptor Blocker





Zolgensma® grew 28% in the quarter mainly due to geographic expansion, YTD sales over a billion



Q3 highlights

- Growth driven by expanding access in EU, emerging markets
- Steady US sales continue to be driven by incident patients
- Access pathways in 23 countries
- 1.6k+ patients have been treated with Zolgensma[®] worldwide¹

2021 growth drivers

- Reimbursement: Implementation of recent agreements (i.e. Russia, BeneluxA)
- Newborn screening: ~84% in US; on track for 20% in EU end 2021

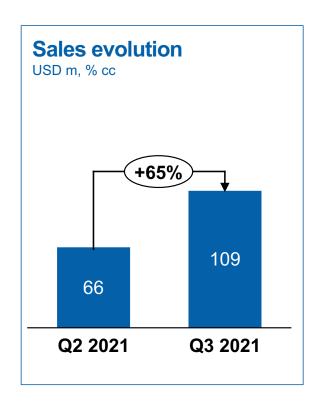
Advancing robust data in SMA

- STEER (global Ph3 OAV101 IT in patients ages 2-18 with lateronset SMA): anticipate screening first patients by end 2021
- **SMART** (Ph3b study for Zolgensma IV in children up to 21 kg²): rapid enrollment reflects real-world interest and use

BeneluxA – Belgium, Netherlands, Luxembourg, Austria 1. Commercially, via managed access programs and in clinical trials 2. SMART is enrolling children ≥ 8.5 kg and ≤ 21 kg



Kesimpta® accelerating launch momentum driving B-cell market growth



Solid launch execution in US

- Strong contributor to B-cell therapy market growth
- NBRx share 12.7%¹, 2nd highest ahead of Aubagio[®] and Tecfidera[®]
- >6k patients treated, majority naive or first switch
- +34% prescribers in the quarter

Continuing clinical differentiation

- ALITHIOS: IgG levels preserved over 3.5 years with low risk of serious infections
- 94% COVID-19 cases mild / moderate in unvaccinated treated adults
- Ongoing / initiating studies include immune response to SARS-CoV-2 mRNA vaccines, efficacy and safety of switching from other therapies, investigating PROs in early RMS population in real-world setting

IgG - Immunoglobulin G PIRA - Progression independent of relapse activity PROs - Patient reported outcomes 1. Unadjusted exit share by end of Q3



Pharmaceuticals

Leqvio[®] on track for US launch with FDA action date January 1; As with other cardiovascular launches, expect slow initial ramp

Launch preparation

Enable health system readiness

 Ensure protocols in place to identify and manage patients in ~200 prioritized systems

Drive awareness among HCPs

- Education: unmet need. importance of LDL-C
- Leveraging strong CV footprint

Facilitate product acquisition

- Field team helping to navigate access complexities
- Network of >1000 AICs to support customers new to buy-and-bill

Evidence generation

V-INITIATE

Explore "Legvio® first" strategy directly after statins1

V-INCEPTION

Investigate Legvio® initiation after recent ACS events¹

H1 2022 expectations

- High interest from early adopters
- Independent HCPs ready for buy-and-bill
- AICs responding to demand
- Temporary J-code

H2 2022 expectations

- Permanent J-code available
- Buy-and-bill capabilities established
- System P&T committee review complete
- Finalization of payer coverage policies

See appendix for references HCP - Healthcare Professional ASCVD - Atherosclerotic Cardiovascular Disease LDL-C - Low Density Lipoprotein Cholesterol AIC - Alternative Injection Center P&T - Pharmacy & Therapeutics Committee



ticipants Company overview Pharmaceuticals **Oncology** Financial review Conclusion Appendix References

Susanne Schaffert

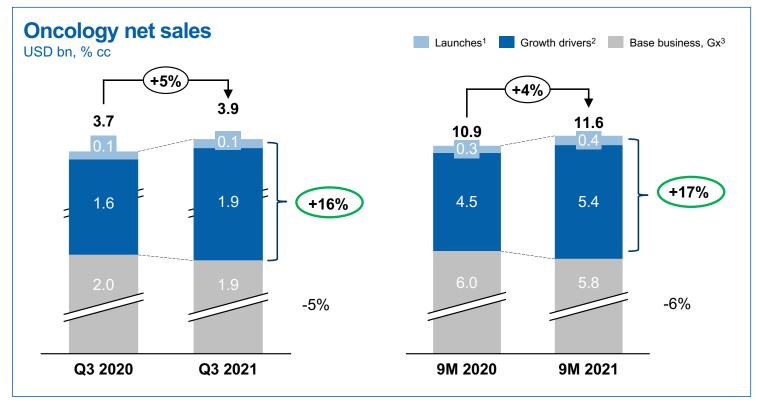
President, Novartis Oncology





Pharmaceuticals

Oncology grew 5% in Q3 driven by strong execution



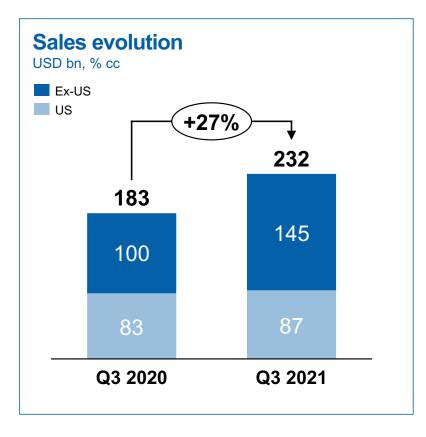
- Growth drivers and recent launches contribute 52% of sales (vs. 47% in Q3 2020)
- Strong double-digit growth for Jakavi[®], Promacta[®]/ Revolade[®] and Kisgali[®]
- COVID-19 situation normalizing with patient visits, diagnosis and treatment rates increasing, but still below pre-COVID



^{1.} Launches include Piqray®, Adakveo® and Tabrecta® 2. Growth drivers include Promacta®/Revolade®, Tafinlar®+ Mekinist®, Kisqali®, Lutathera®, Kymriah® and Jakavi® (marketed by Novartis ex-US). 3. Base business – other brands. Gx include Afinitor®, Exjade® / Jadenu®, Glivec® and Sandostatin® All % growth relate to cc unless otherwise stated.

Pharmaceuticals

Kisqali[®] grew +27% in Q3; MONALEESA-2 OS results reinforcing best-in-class profile



aBC – advanced breast cancer eBC – early breast cancer

Kisqali® well positioned to become first-choice CDK4/6i

- Only CDK4/6i with positive OS results in 3 Ph3 trials
- MONALEESA-2 unprecedented OS results in largest segment of aBC population

Continued growth acceleration, with share gains ex-US

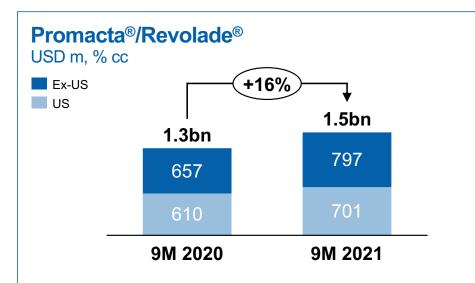
- Ex-US: Market leader in pre-menopausal setting in EU4 and UK
- US demand in pre-menopausal and post-menopausal picking up

Moving forward with confidence in Kisqali® and its unique profile

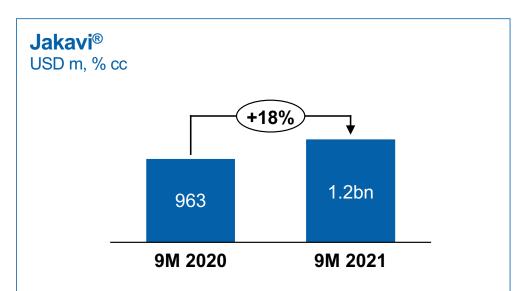
- HARMONIA study to evaluate ribociclib vs. palbociclib in aggressive HER2-enriched intrinsic subtype of HR+/HER2- aBC
- NATALEE study in eBC completed enrollment in Q2 2021; readout event-driven and expected end 2022



Continued double-digit growth with Promacta®/Revolade® and Jakavi® reflect strong execution



- Most used thrombopoietin receptor agonist with the broadest indication
- +10% US NBRx share increase¹ driven by sustained efficacy, oral convenience and non-immunosuppressive profile
- US indication expansion to include persistent ITP expected to fuel further growth



- Standard-of-care JAK inhibitor in MPN with proven overall survival and quality of life benefit
- Strong double-digit growth across regions driven by earlier usage in myelofibrosis and polycythemia vera
- Preparing for launch of acute and chronic GvHD in 2022

MPN – Myeloproliferative neoplasms ITP – Immune thrombocytopenia SAA – Severe aplastic anemia GvHD – Graft versus host disease 1. Data: IQVIA data, August Rolling 3-month data vs last year August



References



Asciminib Scemblix®1

- First STAMP inhibitor, with potential to transform standard of care in CML
- Well positioned to launch in 3L CML with 80% pre-launch awareness
- FDA and EMA 3L CML submission in June 2021
- With FDA BTD and Fast Track designation, US approval expected by end of Q1 2022
- 1L pivotal study initiated



- VISION trial showed significant OS and rPFS benefit in advanced mCRPC
- Awareness campaign on PSMA & Phenotypic Precision Medicine
- Educating community centers on requirements for RLT
- With FDA Priority Review, PDUFA expected H1 2022; EMA submission on track
- Submitted ⁶⁸Ga-PSMA-11 kit for PET imaging to FDA, EMA submission on track
- Moving into earlier lines with Ph3 studies in mHSPC and mCRPC pre-taxane initiated



^{1.} The brand name Scemblix® has been provisionally approved by the FDA for the investigational product asciminib (ABL001), but the product itself has not been approved for sale in any country PSMA – Prostate-specific membrane antigen FPFV – First patient first visit RLT – Radioligand therapy rPFS – Radiographic progression-free survival STAMP – Specifically targeting the ABL myristoyl pocket

Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Harry Kirsch Chief Financial Officer

Financial review and 2021 guidance



Delivering solid results in the quarter; sales +5%, core OpInc +9%

Group ¹	Q3	Change	vs. PY
USD million	2021	% USD	% сс
Net Sales	13,030	6	5
Core Operating income	4,467	10	9
Operating income	3,233	34	32
Net Income	2,758	43	41
Core EPS (USD)	1.71	13	11
EPS (USD)	1.23	45	44
Free Cash Flow	4,423	64	

9M	Change	e vs. PY
2021	% USD	% сс
38,397	7	4
12,769	7	4
9,127	22	18
7,712	29	26
4.88	10	7
3.44	31	28
10,255	23	



^{1.} Core results, constant currencies and free cash flow are non-IFRS measures. Further details regarding non-IFRS measures can be found starting on page 47 of the Condensed Interim Financial Report. All % growth relate to cc unless otherwise stated.

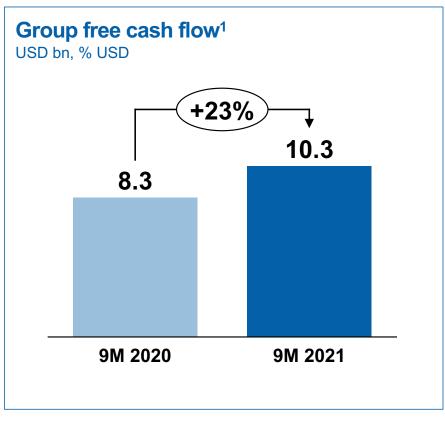
Driven by strong performance of Innovative Medicines, with double digit core OpInc growth in the quarter

		Q3 20)21			9M 20)21	
	Net sales change vs. PY	Core operating income ¹ change vs. PY	Core margin ¹	Core margin ¹ change vs. PY	Net sales change vs. PY	Core operating income ¹ change vs. PY	Core margin ¹	Core margin ¹ change vs. PY
	(in % cc)	(in % cc)	(%)	(%pts cc)	(in % cc)	(in % cc)	(%)	(%pts cc)
Innovative Medicines	7	13	37.8	1.9	6	8	37.1	0.9
Sandoz	-2	-15	23.8	-3.6	-4	-18	21.6	-3.7
Group	5	9	34.3	1.0	4	4	33.3	0.1



^{1.} Core results, constant currencies and free cash flow are non-IFRS measures. Further details regarding non-IFRS measures can be found starting on page 47 of the Condensed Interim Financial Report.

9M 2021 free cash flow growing to USD 10.3bn



Key drivers vs. PY:

- + Higher operating income (adjusted for non-cash items)
- + Lower payments related to legal matters
- + Favorable working capital
- + Higher divestment proceeds
- Tislelizumab in-licensing (upfront payment USD 650m)



^{1.} Free cash flow is a non-IFRS measure. An explanation of non-IFRS measures can be found on page 47 of the Condensed Interim Financial Report.

Pharmaceuticals

2021 Novartis full year guidance

Barring unforeseen events; growth vs. PY in cc

Group

Sales expected to grow low to mid single digit

Core OpInc expected to grow mid single digit, ahead of sales

Innovative Medicines

Sales expected to grow mid single digit

Core OpInc revised upwards from expected to "grow mid to high single digit" to "grow high single digit"

Sandoz

Sales expected to decline low to mid single digit

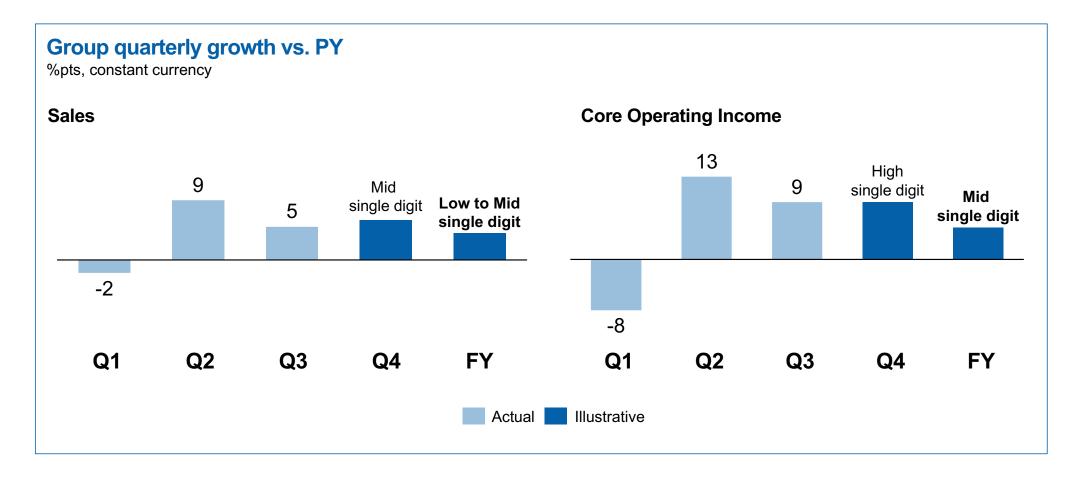
Core OpInc revised downwards from expected to "decline low to mid-teens" to "decline mid to high teens"

Key assumptions

Continuation of the return to normal global healthcare systems including prescription dynamics, in the remainder of the year. In addition, we assume that no Gilenya[®] and no Sandostatin[®] LAR generics enter in 2021 in the US

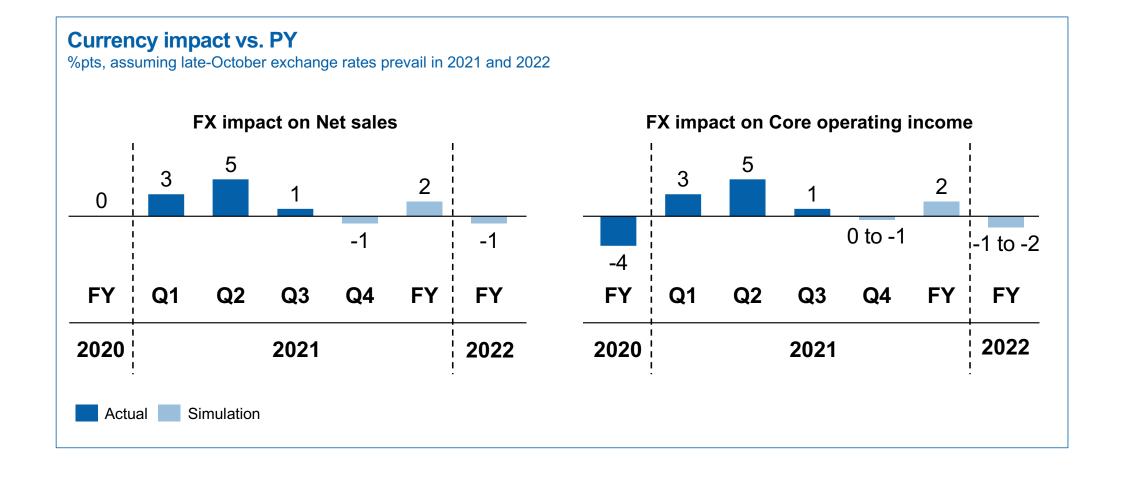


We expect Q4 to reflect continuation of return to normal healthcare systems. Q1 / Q2 impacted by PY COVID-19 stocking / destocking





Expected currency impact for full year 2021 and 2022



icipants Company overview Pharmaceuticals Oncology Financial review **Conclusion** Appendix References

Vas Narasimhan

Chief Executive Officer





Participants

Company overview

Pharmaceuticals

Oncology

Novartis Capital Markets Day, focus R&D

December 2, 2021 Virtual

Key R&D assets include:

Life-cycle management: **Cosentyx* ** LEQVIO* **KISQALI*





Mid-stage: Pelacarsen, iptacopan, ligelizumab, remibrutinib,

canakinumab, 177Lu-PSMA-617, asciminib

Early-stage: including technology platforms

Meet Novartis Management

May 23-24, 2022 In-person



Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References



Novartis delivers solid Q3 results, with strong performance of Innovative Medicines

Raised peak sales guidance for Cosentyx® and Entresto®

We remain confident in the strength of our pipeline and launch brands to fuel the growth of our company in the mid to longer term

Announced strategic review of Sandoz to maximize shareholder value



Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Appendix



Pharmaceuticals

Oncology

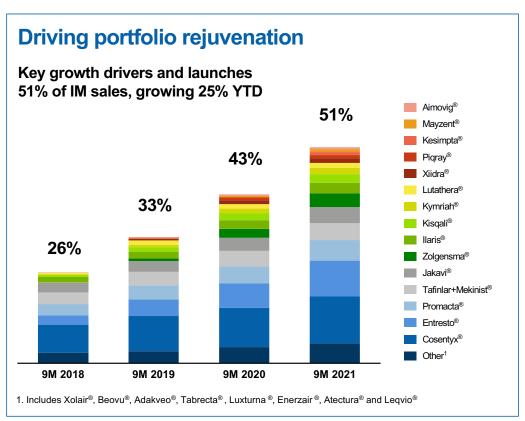
Financial performance

Innovation: Pipeline overview

Innovation: Clinical trials

Strong 9M operational performance from growth drivers





^{1.} Innovative Medicines division. Constant currencies (cc) is a non-IFRS measure. An explanation of non-IFRS measures can be found on page 47 of the Condensed Interim Financial Report. Unless otherwise noted, all growth rates in this Release refer to same period in prior year.



Pharmaceuticals

Oncology

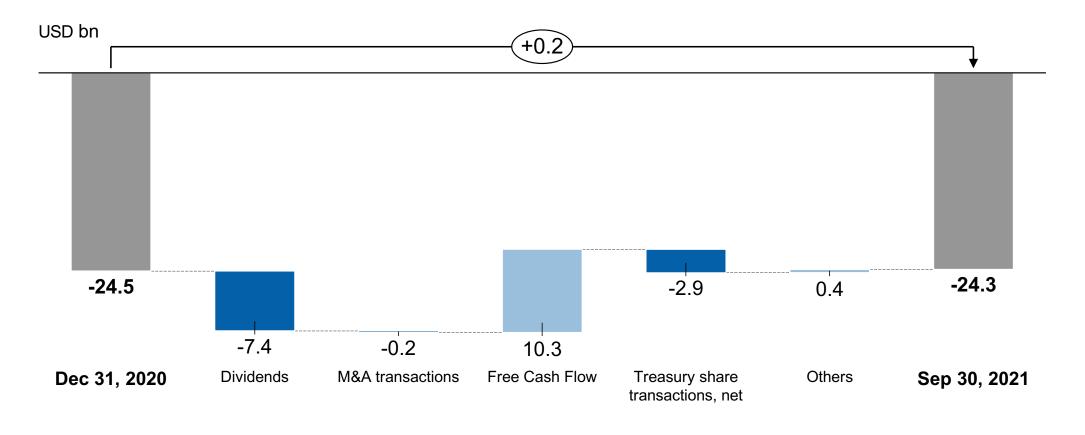
Financial review

Financial performance

Innovation: Pipeline overview

Innovation: Clinical trials

Net debt is broadly in line with December 2020 as FCF was offset by the annual dividend and share buybacks





Pharmaceuticals

Oncology

Financial review

H₂ 2021

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

2021 key pipeline milestones¹

H1 2021

✓ Achieved

✓ Readout not supportive

	111 2021					
Regulatory	Entresto®	HFpEF (US)	\checkmark	Cosentyx [®]	Pediatric psoriasis (US / CN / JP)	\checkmark
decisions and opinions	Kesimpta [®]	Relapsing MS (EU / JP)	✓			
Major	Leqvio [®]	Hyperlipidemia (US) ²	\checkmark	Asciminib (ABL001)	CML 3L (JP)	√
expected	Jakavi [®]	Acute and chronic GvHD (EU / JP)	\checkmark	Beovu®	DME (JP)	1
submissions	Tabrecta [®]	NSCLC (EU)	\checkmark	Alpelisib (BYL719)	PROS (US)	
	Beovu [®]	DME (US / EU)	✓ H2	Kymriah [®]	r/r Follicular lymphoma (US√/EU√/ JP)	
	Asciminib (ABL001)	CML 3L (US /EU)	\checkmark	¹⁷⁷ Lu-PSMA-617	mCRPC (US √/EU)	
	Cosentyx [®]	JIA (US /EU)	✓	Tislelizumab (VDT482)	2L esophageal cancer (US)	√
				Tislelizumab (VDT482)	NSCLC (US / EU)	H1-202
Major	Iptacopan (LNP023)	Ph2 - IgAN	1	Canakinumab (ACZ885)	Ph3 - NSCLC 1L	√ 9
expected	Iptacopan (LNP023)	Ph2 - C3G	✓ H2	ECF843	Ph2 - Dry eye	√ ⁴
rial	Entresto®	Ph3 - Post-AMI	5	Ligelizumab (QGE031)	Ph3 – CSU ⁶	·
readouts*	Canakinumab (ACZ885)	Ph3 - NSCLC 2L	√ ⁷	Kisqali [®]	Ph3 - aBC (MONALEESA-2 OS)	✓
	¹⁷⁷ Lu-PSMA-617	Ph3 - mCRPC	\checkmark	Remibrutinib (LOU064)	Ph2 - CSU	✓
	Cosentyx [®]	Ph3 - JIA	\checkmark	Cosentyx®	Ph3 - HS	•
			·	Sabatolimab (MBG453)	Ph2 – MDS ⁸	
				Kymriah [®]	Ph3 - aNHL 2L	√ 7

^{*}Achieved = on-time readout of data, irrespective of trial outcome. 1. 2021 Key milestone table may evolve based on read-out outcomes as well as BD&L activities. 2. Resubmitted to FDA 3. H1 2022 MAA submission, evaluation of US BLA submission options ongoing. 4. Program discontinued in broad population of moderate to severe DED. 5. Numerical trends consistently favored Entresto® vs. active comparator but did not meet primary composite endpoint. The safety profile of Entresto® was confirmed. No submission planned. 6. Q4/2021-Q1/2022 potential COVID impact. 7. Negative readout 8. Planned DMC readout for CR completed, study continues blinded to PFS readout, with submission in 2022/2023 using PFS and/or OS outcomes of Ph2 and/or Ph3 trial 9. Ph3 study did not meet primary endpoints. PFS and OS trends support further evaluation with additional analyses ongoing



Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Our pipeline projects at a glance

	Phase 1/2	Phase 3	Registration	Total
Oncology	45	27	6	78
Pharmaceuticals	55	26	4	85
Cardiovascular, Renal, Metabolism	5	7	1	13
Immunology, Hepatology, Dermatology	26	9	2	37
Neuroscience	4	5	0	9
Ophthalmology	5	1	1	7
Respiratory & Allergy	8	3	0	11
Global Health	7	1	0	8
Biosimilars	0	2	0	2
Total	100	55	10	165



References

Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Novartis pipeline in Phase 1 (1 of 2)

34 lead indications

Oncology						
Code	Name	Mechanism	Indication(s)			
AAA603	177Lu-NeoB	Radioligand therapy target GRPR	Multiple solid tumors			
ADPT01	ADPT01	-	Colorectal cancer (combos)			
ADPT03	ADPT03	BCL11A	Sickle cell anemia			
DKY709	DKY709 + spartalizumab	Novel immunomodulatory agent	Cancers			
HDM201	HDM201 + MBG453, venetoclax	MDM2 inhibitor	Haematological malignancy			
JBH492	JBH492	-	Haematological malignancy			
JDQ443	JDQ443	KRAS Inhibitor	KRAS G12C mutated solid tumors			
JEZ567	JEZ567	CD123 CAR-T	Acute myeloid leukaemia			
KAZ954	KAZ954	-	Solid tumors			
LXF821	LXF821	EGFR CAR-T	Glioblastoma multiforme			
LXH254	LXH254	cRAF inhibitor	NSCLC (combos)			
MAK683	MAK683	EED inhibitor	Cancers			
MBG453	sabatolimab	TIM3 antagonist	Low risk myelodysplastic syndrome			
MCM998	MCM998, LXG250	BCMA CAR-T, CD19 CAR-T	Multiple myeloma			
MIK665	MIK665	MCL1 inhibitor	Acute myeloid leukaemia (combo)			
NIS793	NIS793, spartalizumab	TGFB1 inhibitor	Solid tumors			
NIZ985	NIZ985, spartalizumab	IL-15 agonist	Solid tumors			
NZV930	NZV930, spartalizumab, NIR178	CD73 antagonist	Solid tumors			
PDR001	spartalizumab	PD1 inhibitor	Solid tumors (combo)			
PHE885	PHE885	BCMA cell therapy	Multiple Myeloma			
SQZ622	SQZ622	CD123xCD3 modulator	Acute myeloid leukaemia			
TNO155	TNO155	SHP2 inhibitor	Solid tumors (single agent)	Solid tumors (combo)	Solid tumors (combo)	
VAY736	ianalumab + ibrutinib	BAFF-R inhibitor	Haematological malignancy			
VOB560	VOB560	-	Cancers			
VPM087	gevokizumab	IL-1 beta antagonist	Colorectal cancer, 1st line			
WNT974	WNT974 + spartalizumab	Porcupine inhibitor	Solid tumors			
WVT078	WVT078	-	Multiple myeloma			
YTB323	YTB323	CD19 CAR-T	r/r DLBCL and r/r adult ALL			



Pharmaceuticals

Oncology

Financial review

Conclusion

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Novartis pipeline in Phase 1 (2 of 2)

34 lead indications

Immu	nology, Hepatolo	ogy, Dermatology			
Code	Name	Mechanism	Indication(s)		
CEE321	CEE321	Pan JAK inhibitor	Atopic dermatitis	5	
FIA586	FIA586	-	Non-alcoholic st	eatohepatitis (NASH)	
MHS552	MHS552	-	Autoimmune ind	ications	
MHV370	MHV370	-	Sjögren's	Systemic lupus erythematosus	
NGI226	NGI226	-	Tendinopathy		

Respi	ratory & Allergy			
Code	Name	Mechanism	Indication(s)	
LTP001	LTP001	-	Respiratory diseases	
NCJ424	NCJ424	-	Respiratory diseases	

Neuro	science			
Code	Name	Mechanism	Indication(s)	
LMI070	Branaplam	mRNA splicing modulator	Huntington's disease	
NIO752	NIO752	Tau antagonist	Progressive supranuclear palsy	

Cardio	ovascular, Renal,	Metabolism		
Code	Name	Mechanism	Indication(s)	
MBL949	MBL949	-	Obesity related diseases	

Ophth	almology			
Code	Name	Mechanism	Indication(s)	
MHU650	MHU650	-	Diabetic eye diseases	

Globa	l Health		
Code	Name	Mechanism	Indication(s)
EYU688	EYU688	NS4B inhibitor	Dengue
KAF156	ganaplacide	-	Malaria prophylaxis
INE963	INE963	-	Malaria, uncomplicated

Participants Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Novartis pipeline in Phase 2

Oncol	Oncology						
Code	Name	Mechanism	Indication(s)				
ABL001	asciminib	BCR-ABL inhibitor	Chronic myeloid leukemia, 2L, pe	ediatrics			
BYL719	alpelisib	PI3Ka inhibitor	PIK3CA-related overgrowth spec	trum			
BLZ945	BLZ945	CSF-1R inhibitor	Solid tumors				
DRB436	Tafinlare + Mekiniste	BRAF inhibitor + MEK inhibitor	HGG/LGG, pediatrics				
INC280	Tabrecta®	Met inhibitor	Non-small cell lung cancer (Com	bo)			
INC424	Jakavi®	JAK1/2 inhibitor	Myelofibrosis (combo)	Acute GVHD, pediatrics	Chronic GVHD, pediatrics		
LXH254	LXH254	cRAF inhibitor	Melanoma (combo)				
MBG453	sabatolimab	TIM3 antagonist	Unfit acute myeloid leukaemia				
NIR178	NIR178, spartalizumab	Ad2AR inhibitor, PD1 inhibitor	Cancers				
NIS793	NIS793	TGFB1 inhibitor	Colorectal cancer (Combos)				
PDR001	spartalizumab	PD1 inhibitor	Metastatic melanoma (combo)				
PKC412	Rydapt®	Multi-targeted kinase inhibitor	Acute myeloid leukemia, pediatrio	cs			
SEG101	Adakveo®	P-selectin inhibitor	Sickle cell anaemia with crisis, pe	ediatrics			

Immunology, Hepatology, Dermatology						
Code	Name	Mechanism	Indication(s)			
ADPT02	ADPT02	-	Non-alcoholic st	eatohepatitis (Cor	mbos)	
AIN457	Cosentyx®	IL17A inhibitor	Lichen planus			
CFZ533	iscalimab	CD40 inhibitor	Sjögren's	Liver Tx	Hidradenitis	
CMK389	CMK389	IL-18 inhibitor	Atopic dermatitis			
DFV890	DFV890	NLRP3 inhibitor	Osteoarthritis			
			Familial cold aut	to-inflammatory sy	ndrome	
LJN452	tropifexor + licogliflozin	FXR agonist	Non-alcoholic st	eatohepatitis (Cor	mbos)	
LNA043	LNA043	ANGPTL3 agonist	Knee osteoarthr	itis	Osteoarthritis (c	combos)
LOU064	remibrutinib	BTK inhibitor	Sjögren's			
LRX712	LRX712	-	Osteoarthritis			
LYS006	LYS006	Anti-inflammatory	Acne	Colitis ulcerative	Hidradenitis	
MAS825	MAS825	TIM3 inhibitor	NLRC4-GOF inc	dications		
VAY736	ianalumab	BAFF-R inhibitor	Sjögren's	Autoimmune hep	oatitis	
			Systemic lupus	erythematosus		

1. Clinical hold lifted

24 lead indications

Ophthalmology					
Code	Name	Mechanism	Indication(s)		
CPK850	CPK850	RLBP1 AAV	Retinitis pigmentosa		
LKA651	LKA651	EPO inhibitor	Diabetic retinopathy		
SAF312	libvatrep	TRPV1 antagonist	Chronic ocular surface pain		
UNR844	UNR844	Reduction of disulfide bonds	Presbyopia		

Respiratory & Allergy						
Code	Name	Mechanism	Indication(s)			
CMK389	CMK389	IL-18 inhibitor	Pulmonary sarcoidosis			
CSJ117	CSJ117	TSLP inhibitor	Asthma Chronic obstructive pulmonary disease		sease	
QBW251	icenticaftor	CFTR potentiator	Chronic obstructive pulmonary disease Bronchie		Bronchiectasis	
QMF149	Atectura®	Combo	Asthma, pediatrics			

Cardiovascular, Renal, Metabolism					
Code	Name	Mechanism	Indication(s)		
CFZ533	iscalimab	CD40 inhibitor	Lupus nephritis Type 1 diabetes mellitus		
HSY244	HSY244	-	Atrial fibrillation		
LNP023	iptacopan	CFB inhibitor	Membranous nephropathy		

Neuroscience					
Code	Name	Mechanism	Indication(s)		
BLZ945	BLZ945	CSF-1R inhibitor	Amyotrophic lateral sclerosis		
MIJ821	MIJ821	NR2B negative allosteric modulator	Depression		

Globa	l Health		
Code	Name	Mechanism	Indication(s)
KAE609	cipargamin	PfATP4 inhibitor	Malaria, severe Malaria, uncomplicated
KAF156	ganaplacide	-	Malaria, uncomplicated
LXE408	LXE408	Proteasome inhibitor	Visceral leishmaniasis

Pharmaceuticals

Financial review

Financial performance **Innovation: Pipeline overview** Innovation: Clinical trials

Novartis pipeline in Phase 3

Oncolo	gy					
Code	Name	Mechanism	Indication(s)			
AAA617	177Lu-PSMA-617	Radioligand therapy target PSMA	mCRPC, pre-taxane			
AAA011	···· Lu-F SIVIA-017	radioligatid therapy target POWA	Metastatic hormone se	nsitive prostate	cancer (mHS	PC)
AAA6011)	Lutathera®	Radioligand therapy target SSTR	Gastroenteropancreati tumors (GEP-NET 1L		ne tumors, 1st	line in G2/3
ABL001	asciminib	BCR-ABL inhibitor	Chronic myeloid leuker	mia, 1st line		
ACZ885	canakinumab	IL-1b inhibitor	Non-small cell lung car	ncer (NSCLC),	1L NSCL	C, adjuvant
BYL719	Piqray®	PI3Kα inhibitor	HER2+ adv BC Triple negative breast cancer Ovarian		Ovarian cancer	
CTL019	Kymriah®	CD19 CAR-T	1L high risk acute lymp	ohocytic leukae	mia, pediatrics	& young adults
DRB436	Tafinlar⊚ + Mekinist⊚	BRAF inhibitor + MEK inhibitor	Thyroid cancer			
ETB115	Promacta®	Thrombopoietin receptor (TPO-R) agonist	r/r Severe aplastic ane	mia		
INC280	Tabrecta®	Met inhibitor	Non-small cell lung car	ncer		
JDQ443	JDQ443	KRAS inhibitor	2/3L Non-small cell lun	ig cancer		
LEE011	Kisqali®	CDK4 Inhibitor	HR+/HER2- BC (adj)			
LNP023	iptacopan	CFB inhibitor	Paroxysmal nocturnal	haemoglobinuri	ia	
MBG453	sabatolimab	TIM3 antagonist	Myelodysplastic syndro	ome		
NIS793	NIS793	TGFB1 inhibitor	Pancreatic cancer			
			1L Nasopharyngeal Ca	arcinoma	Non-small cel	Il lung cancer
VDT482	tislelizumab	PD1 inhibitor	1L ESCC		1L Gastric ca	ncer
VD1402	uolelizuiliab	ו טוטווווו ו ט ו	1L Hepatocellular Card	cinoma	Localized ES	CC
			1L Bladder Urothelial 0	Cell Carcinoma	1L Small Cell	Lung Cancer
YTB323	YTB323	CD19 CAR-T	2L r/r Diffuse large B-c	ell lymphoma		

Immunology, Hepatology, Dermatology						
Code	Name	Mechanism	Indication(s)			
			Lupus Nephritis	AS H2H	Hidradenitis suppurativa	
AIN457	Cosentyx®	IL17A inhibitor	Psoriatic arthritis (IV formulation)			
AIN457			Ankylosing spondylitis (IV formulation)			
			Giant cell arteritis			
QGE031	ligelizumab	laE inhibitor	Chronic spontaneous urticaria			
QGEU31	ilgelizumab	IgE inhibitor	Chronic inducible urticarial (CINDU)			
LOU064	remibrutinib	BTK inhibitor	Chronic spontaneous urticaria			

^{1. &}lt;sup>177</sup>Lu-dotatate in US. 2. Approved in US.

8 lead indications

					Lead indication
Neuro	science				
Code	Name	Mechanism	Indication(s)		
AMG334	Aimovig®	CGRPR antagonist	Migraine, pediatrics		
BAF312	Mayzent®	S1P1,5 receptor modulator	Multiple sclerosi		
LOU064	remibrutinib	BTK inhibitor	Multiple sclerosi	•	
OAV101	AVXS-101	SMN1 gene replacement therapy	SMA IT adminis	tration	
OMB157	Kesimpta®	CD20 Antagonist	Multiple sclerosi	s, pediatrics	
Dooni	rotom (O. Alloway)				
Respi	ratory & Allergy				
Code	Name	Mechanism	Indication(s)	I	
IGE025	Xolair®	IgE inhibitor	Food allergy	Auto-injector	
QGE031	ligelizumab	IgE inhibitor	Food allergy		
0 !'.	Iso Book	Martale all and			
Cardio	ovascular, Renal,	Metabolism			
Code	Name	Mechanism	Indication(s)		
KJX839	Leqvio®	siRNA (regulation of LDL-C)	CVRR-LDLC	Hyperlipidemia, pediatrics	
LCZ696	Entresto®	Angiotensin receptor/neprilysin inhibitor	Congestive hea	rt failure, pediatrics ²⁾	
LNP023	iptacopan	CFB inhibitor	IgA nephropathy	/	
			C3 glomerulopa	thy	
			Atypical haemol	ytic uraemic syndrome	
TQJ230	Pelacarsen	ASO targeting Lp(a)		ention of cardiovascular events i of lipoprotein (a) (CVRR-Lp(a))	n patients with
Biosin	nilars				
Diosili	Illais				
Code	Name	Mechanism	Indication(s)		
GP2411	denosumab	anti RANKL mAb	, ,	ame as originator)	
SOK583	aflibercept	VEGF inhibitor	Ophthalmology	indication (as originator)	
Ophth	almology				
Code	Name	Mechanism	Indication(s)		
RTH258	Beovu®	VEGF inhibitor	Diabetic retinop	athy	
Globa	l Health				
Code	Name	Mechanism	Indication(s)		
COA566	Coartem®	-	Malaria, uncomp	olicated (<5kg patients)	



Participants

Innovation: Clinical trials



Novartis pipeline in registration

4 lead indication

Lead indication

Oncol	Oncology					
Code	Name	Mechanism	Indication(s)			
AAA617	¹⁷⁷ Lu-PSMA-617	Radioligand therapy target PSMA	Metastatic castration-resistant prostate cancer, post-taxane			
ABL001	asciminib	BCR-ABL inhibitor	Chronic myeloid leukemia, 3rd line			
CTL019	Kymriah®	CD19 CAR-T	r/r Follicular lymphoma			
INC424	la la saio	JAK1/2 inhibitor	Acute GVHD			
INC424	Jakavi [®]		Chronic GVHD			
VDT482	tislelizumab	PD1 inhibitor	2L ESCC			

Cardiovascular, Renal, Metabolism					
Code	Name	Mechanism	Indication(s)		
KJX839	Leqvio®	siRNA (regulation of LDL-C)	Hyperlipidemia ¹		
Ophth	almology				
Code	Name	Mechanism	Indication(s)		
RTH258	Beovu®	VEGF inhibitor	Diabetic macular edema		

Immu	Immunology, Hepatology, Dermatology								
Code	Name	Mechanism	Indication(s)						
AIN457	Cosentyx®	IL17A inhibitor	Cosentyx 300mg auto-injector and pre-filled syringe						
			Juvenile idiopathic arthritis						

1. Approved in EU.



Financial performance Innovation: Pipeline overview

Innovation: Clinical trials

Novartis submission schedule

New Molecular Entities: Lead and supplementary indications

	2021		2022			20	23		2024				≥2025			
۱	177Lu-PSMA-617 AAA617 mCRPC 3L	Lead	ligelizumab QGE031 CSU	Lead	iptacopan LNP023 PNH	Lead			JDQ443 JDQ443 2/3L NSCLC (mono)	ead	177 Lu-NeoB AAA603 Multiple Solid Tumors	Lead	ganaplacide KAF156 Malaria uncomplicated	Lead	LXH254 Solid tumors (combos)	Lead
S	asciminib ABL001 CML 3L	Lead	sabatolimab ¹ MBG453 HR-MDS	Lead					remibrutinib LOU064 CSU	ead	branaplam LMI070 Huntington's disease	Lead	iscalimab CFZ533 Sjögren's syndrome	Lead	MIJ821 Depression	Lead
TION	tislelizumab VDT482 2L esophageal cancer	Lead							UNR844 Presbyopia	_ead	CEE321 Atopic Dermatitis	Lead	ianalumab VAY736 Sjögren's syndrome	Lead	NIS793 1L Pancreatic cancer	Lead
DICA									YTB323 L 2L r/r Diffuse large B-cell lymphoma	ead	cipargamin KAE609 Malaria severe	Lead	icenticaftor QBW251 COPD	Lead	pelacarsen TQJ230 CVRR-Lp(a)	Lead
N O											CPK850	Lead	libvatrep SAF312 COSP	Lead	spartalizumab PDR001 Metastatic melanoma (combo)	Lead
LE/											CSJ117 Asthma	Lead	LNA043 Knee osteoarthritis	Lead	TNO155 Solid tumors	Lead
											gevokizumab VPM087 1st line CRC / 1st line RCC	Lead	LXE408 Visceral leishmaniasis	Lead	tropifexor&licoglifloz LJN452 NASH (combos)	Lead
S N O			tislelizumab VDT482 1L Nasopharyngeal Carcinoma	LCM	177Lu-PSMA-617 AAA617 Pre-taxane	LCM	tislelizumab L VDT482 1L ESCC	LCM	177Lu-PSMA-617 AAA617 mHSPC	LCM	asciminib ABL001 CML 1L	LCM	iptacopan LNP023 aHUS	LCM	ligelizumab QGE031 CINDU	LCM
:ATIC			tislelizumab VDT482 NSCLC	LCM	iptacopan LNP023 C3G	LCM	tislelizumab VDT482 Localized ESCC	LCM	sabatolimab MBG453 Unfit AML	LCM	asciminib ABL001 CML, 2L, pediatrics	LCM	iptacopan LNP023 iMN	LCM	remibrutinib LOU064 Sjögren's syndrome	LCM
NEW INDIC					iptacopan LNP023 IgAN	LCM	tislelizumab L VDT482 1L Hepatocellular Carcinoma	LCM	tislelizumab VDT482 1L Small Cell Lung Cancer	LCM	cipargamin KAE609 Malaria uncomplicated	LCM	iscalimab CFZ533 Liver Tx	LCM	remibrutinib LOU064 Multiple sclerosis	LCM
>					tislelizumab VDT482 1L Gastric Cancer	LCM			tislelizumab VDT482 1L Bladder Urothelial Cell Carcinoma	LCM	ianalumab VAY736 AIH	LCM	ligelizumab QGE031 Food allergy	LCM		

^{1.} Filing opportunity in 2022 / 2023, based on PFS and/or OS outcomes from a dual approach based on parallel Phase 2 and Phase 3 trials.

Financial performance Innovation: Pipeline overview Innovation: Clinical trials

Novartis submission schedule

Supplementary indications for existing brands

2021		2022		2023		2024			≥2025		
alpelisib BYL719 PROS	LCM	Cosentyx secukinumab, AIN457 PsA IVIV	LCM	canakinumab ACZ885 Adjuvant NSCLC	LCM	Adakveo SEG101 Sickle cell anaemia with crisis ped	LCM	Atectura LCM indacaterol + mometasone, QMF149 Asthma, pediatrics	Cosentyx LCM secukinumab, AIN457 Lichen Planus	Mayzent ⁴ siponimod, BAF312 Multiple sclerosis, pediatrics	LCM
Beovu brolucizumab, RTH258 DME	LCM	Cosentyx secukinumab, AIN457 AS H2H	LCM	Cosentyx secukinumab, AIN457 AS IVIV	LCM	Coartem artemether + lumefantrine, COA566 Malaria uncompl., formula for <5kg		Aimovig LCM erenumab, AMG334 Pediatric Migraine	Jakavi LCM ruxolitinib, INC424 Myelofibrosis (combination)	Piqray alpelisib, BYL719 HER2+ adv BC	LCM
Cosentyx secukinumab, AIN457 Juvenile idiopathic arthritis	LCM	Cosentyx secukinumab, AIN457 Hidradenitis suppurativa	LCM	denosumab GP2411 anti RANKL mAb	BioS	Cosentyx secukinumab, AIN457 GCA	LCM	aflibercept BioS SOK583 Neovascular age-related macular degeneration	Kesimpta³ LCM ofatumumab Multiple sclerosis, pediatrics	Rydapt midostaurin, PKC412 Acute myeloid leukemia, pediatrics	LCM
Jakavi ruxolitinib, INC424 Chronic GVHD	LCM	Entresto EU ¹ sacubitril/valsartan, LCZ696 Pediatric CHF	LCM	Kisqali I ribociclib, LEE011 HR+/HER2- BC (adj)	LCM	Jakavi ruxolitinib, INC424 Pediatrics Acute GVHD	LCM	Beovu LCM brolucizumab, RTH258 Diabetic retinopathy	Kymriah LCM tisagenlecleucel, CTL019 1L high risk ALL, pediatrics & young adults	AVXS-101 OAV101	LCM
Jakavi ruxolitinib, INC424 Acute GVHD	LCM	Tafinlar + Mekinist dabrafenib + trametinib, DRB436 HGG/LGG - Pediatrics	LCM	Lutathera L 177Lu-oxodotreotide ² GEP-NET 1L G3	LCM	Jakavi ruxolitinib, INC424 Pediatrics Chronic GVHD	LCM	Cosentyx LCM secukinumab, AIN457 Lupus Nephritis	Leqvio LCM KJX839 CVRR-LDLC		
Kymriah tisagenlecleucel, CTL019 r/r Follicular lymphoma	LCM	Xolair omalizumab, IGE025 Auto-injector	LCM	Piqray L alpelisib, BYL719 TNBC	LCM	Leqvio KJX839 Ped Hyoerlipidemia	LCM				
				Piqray Lapelisib, BYL719 Ovarian cancer	LCM	Tafinlar + Mekinist dabrafenib + trametinib, DRB436 Thyroid cancer	LCM				
				Promacta L eltrombopag, ETB115 r/r severe aplastic anemia	LCM						
				Xolair Defends a local complex compl	LCM						



Participants

^{1.} Approved in US. 2. 177Lu-dotatate in US. 3. Kesimpta and Mayzent: pediatric study in multiple sclerosis run in conjunction (NEOS)

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion	Appendix	References	A
F	inancial performance		Innovation:	Pipeline overview		Innovation: (Clinical trials	
CRM IHE) Neuroscience	Ophthalmology	Respiratory & Allergy (Oncology: Solid Tumors	Hematology Bios	similars Global H	lealth Abbrevia	tions

Clinical Trials Update

Includes selected ongoing or recently concluded global trials of Novartis development programs/products which are in confirmatory development or marketed (typically Phase 2b or later).

For further information on all Novartis clinical trials, please visit: www.novartisclinicaltrials.com



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	$ \uparrow \uparrow $
	Financial performance		Innovation	: Pipeline overview			Innovation: (Clinical trials	
CRM II-	ID Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosin	nilars Global H	lealth Abbrevia	ations

Cardiovascular, Renal and Metabolic



Participants	Company overview	Pnarmaceuticais	Uncology	Financial review	Con	CIUSION	Appendix	References	
	Financial performance		Innovation: I	Pipeline overview			Innovation: (Clinical trials	·
CRM IH	D Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosin	nilars Global H	lealth Abbrevia	tions

Entresto® - Angiotensin receptor/neprilysin inhibitor

Study	NCT02678312 PANORAMA HF (CLCZ696B2319)	NCT02884206 PERSPECTIVE (CLCZ696B2320)
Indication	Heart failure in pediatric patients	Heart failure
Phase	Phase 3	Phase 3
Patients	360	592
Primary Outcome Measures	Part 1: Pharmacodynamics and pharmacokinetics of sacubitril/valsartan LCZ696 analytes Part 2: Efficacy and safety compared with enalapril	Change from baseline in the CogState Global Cognitive Composite Score (GCCS)
Arms Intervention	Part 1: Sacubitril/valsartan 0.8 mg/kg or 3.1 mg/kg or both; 0.4 mg/kg or 1.6 mg/kg or both (single doses). Part 2: enalapril/placebo 0.2 mg/kg bid (ped. formulation 1mg/ml) and adult formulation (2.5, 5, 10 mg bid); Sacubitril/valsartan (LCZ696)/placebo: Ped. formulation granules (12.5, 31.25 mg in capsules); liquid formulation (1mg/ml and 4mg/ml concentration) and adult formulation (50, 100, 200 mg bid)	Sacubitril/valsartan 50, 100, and 200 mg bid with placebo of valsartan Valsartan 40, 80, and 160 mg bid tablets with placebo for sacubitril/valsartan
Target Patients	Pediatric patients from 1 month to < 18 years of age with heart failure due to systemic left ventricle systolic dysfunction	Patients with chronic heart failure with preserved ejection fraction
Read-out Milesstone(s)	2022; (Analysis of 110 pts from Part 2 formed the basis for pediatric submission in Apr-2019 and approval by the US FDA in Oct-2019 for the treatment of symptomatic HF with systemic left ventricular systolic dysfunction in children aged 1 year and older)	2022
Publication	TBD	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	$ \uparrow \uparrow $
	inancial performance		Innovation: I	Pipeline overview			Innovation: (Clinical trials	
CRM IH	D Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosi	milars Global H	lealth Abbrevia	tions

Entresto® - Angiotensin receptor/neprilysin inhibitor

Study	, N	CT03785405 (C	CLCZ696B2319E1 -	extension study)
Otad	,	010010040010		oxtonioron otday,

Indication	Heart failure in pediatric patients
Phase	Phase 3
Patients	240
Primary Outcome Measures	Number of participants with Adverse Events (AEs) and Serious Adverse Events (SAEs)
Arms Intervention	Single arm, open label sacubitril/valsartan (pediatric formulation granules (12.5, 31.25 mg in capsules); liquid formulation (1mg/ml and 4mg/ml concentration) and adult formulation (50, 100, 200 mg bid))
Target Patients	Pediatric patients with heart failure due to systemic left ventricle systolic dysfunction who have completed study CLCZ696B2319
Read-out Milesstone(s)	2023
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosii	milars Global H	lealth Abbrevia	tions

Leqvio[®] - Inhibitor

Study NCT03705234 ORION-4 (CKJX839B12301)

Indication	Hypercholesterolemia inc. Heterozygous Familial Hypercholesterolaemia (HeFH)
Phase	Phase 3
Patients	~15000
Primary Outcome Measures	A composite of major adverse cardiovascular events, defined as: Coronary heart disease (CHD) death; Myocardial infarction; Fatal or non-fatal ischaemic stroke; or Urgent coronary revascularization procedure
Arms Intervention	Arm 1: every 6 month treatment Inclisiran sodium 300mg (given by subcutaneous injection on the day of randomization, at 3 months and then every 6-months) for a planned median duration of about 5 years Arm 2: matching placebo (given by subcutaneous injection on the day of randomization, at 3 months and then every 6-months) for a planned median duration of about 5 years.
Target Patients	Patient population with mean baseline LDL-C >= 100mg/dL
Read-out Milesstone(s)	2026
Publication	TBD



Participants	Company overview	Pharmaceuticals	Uncology	Financiai review	Con	ciusion	Appendix	References	
	Financial performance		Innovation:	Pipeline overview			Innovation: 0	Clinical trials	
CRM II	HD Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	gy Biosin	nilars Global H	lealth Abbrevia	ations

Leqvio® - siRNA (regulation of LDL-C)

Study	NCT03060577 ORION-3 (CKJX839A12201E1)	NCT03814187 ORION-8 (CKJX839A12305B)
Indication	Hypercholesterolemia inc. Atherosclerotic Cardiovascular Disease (ASCVD) and ASCVD risk equivalents Heterozygous Familial Hypercholesterolaemia (HeFH)	Hypercholesterolemia inc. Heterozygous Familial Hypercholesterolaemia (HeFH) and Homozygous Familial Hypercholesterolemia (HoFH)
Phase	Phase 2	Phase 3
Patients	490	2991
Primary Outcome Measures	LDL-C reduction at Day 210 for Group 1 subjects Changes in other lipids and lipoproteins and reduction of LDL-C of more than 50% for patients that are above LDL-C goal; longer term exposure and safety.	Proportion of subjects achieving pre specified low density lipoprotein cholesterol (LDL-C) targets at end of study Safety and tolerability profile of long term use of inclisiran
Arms Intervention	Group 1 - inclisiran sodium 300mg sc on Day 1 and every 180 days thereafter for up to 4 years. Group 2- Evolocumab 140mg s.c. injection on Day 1 and every 2 weeks until Day 336, followed by inclisiran sodium 300mg on Day 360, Day 450 and then every 6 months for a planned duration of 4 years.	Inclisiran sodium 300mg on day 1 (placebo patients entered into study from ORION 9, 10 & 11) or placebo on Day 1 (inclisiran patients entered into study from ORION 9, 10 & 11) then inclisiran sodium 300mg on Day 90 and every 6 months for a planned duration of 3 years
Target Patients	Patients with HeFH or pre-existing atherosclerotic cardiovascular disease (ASCVD) on background statin +/- ezetimibe therapy	Patients with HeFH or pre-existing atherosclerotic cardiovascular disease (ASCVD) on background statin +/- ezetimibe therapy and risk equivalents (patients from ORION 9, 10 & 11 studies)
Read-out Milesstone(s)	2022	2023
Publication	TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
	Financial performance		Innovation: I	Pipeline overview			Innovation:	Clinical trials	
CRM II	D Neuroscience	Ophthalmology	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global F	lealth Abbrevia	ations

Leqvio® - siRNA (regulation of LDL-C)

Study	NCT03851705 ORION-5 (CKJX839A12302)	NCT04652726 ORION-16 (CKJX839C12301)
Indication	Hypercholesterolemia inc. Homozygous Familial Hypercholesterolemia (HoFH)	Hyperlipidemia, pediatrics
Phase	Phase 3	Phase 3
Patients	56	150
Primary Outcome Measures	LDL-C reduction at Day 150 Changes in PCSK9, other lipids and lipoproteins	Percentage (%) change in low-density lipoprotein cholesterol (LDL-C) from baseline to Day 330
Arms Intervention	Part 1: inclisiran sodium 300mg on Day 1 and Day 90 or placebo on Day 1 and Day 90	Group 1: Inclisiran sodium 300mg on Days 1, 90, 270, placebo on Day 360, inclisiran sodium 300mg on Days 450 and 630;
	Part 2: inclisiran sodium 300mg on Day 180 for patients who were randomized to the placebo group only, inclisiran sodium 300mg on Day 270 and then every 6 months for a planned duration of 2 years for all patients	Group 2: Placebo on Days 1, 90, 270, inclisiran sodium 300mg on Days 360, 450 and 630.
Target Patients	Patients with HoFH with background statin +/- ezetimibe therapy	Adolescents (12 to less than 18 years) with heterozygous familial hypercholesterolemia (HeFH) and elevated low density lipoprotein cholesterol (LDL-C)
Read-out Milesstone(s)	Primary: Q3-2020 (actual); Final: H2-2021	2023
Publication	TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	$ \uparrow \uparrow $
Financial performance			Innovation: Pipeline overview				Innovation: (Clinical trials	
CRM IHE) Neuroscience	Ophthalmology R	espiratory & Allergy O	ncology: Solid Tumors	Hematolo	ogy Biosir	milars Global H	lealth Abbrevia	itions

Leqvio® - siRNA (regulation of LDL-C)

Study NCT04659863 ORION-13 (CKJX839C12302)

Indication	Hyperlipidemia, pediatrics
Phase	Phase 3
Patients	15
Primary Outcome Measures	Percentage (%) change in low-density lipoprotein cholesterol (LDL-C) from baseline to day 330
Arms Intervention	Group 1: Inclisiran sodium 300mg on Days 1, 90, 270, placebo on Day 360, inclisiran sodium 300mg on Days 450 and 630;Group 2: Placebo on Days 1, 90, 270, inclisiran sodium 300mg on Days 360, 450 and 630.
Target Patients	Adolescents (12 to less than 18 years) with homozygous familial hypercholesterolemia (HoFH) and elevated low density lipoprotein cholesterol (LDL-C)
Read-out Milesstone(s)	2023
Publication	TBD



Participants	C	ompany overview	Pharmaceutica	als Uncology	Financial review	Conclusion	Appendix	References	
	Financ	cial performance		Innovat	ion: Pipeline overview		Innovati	on: Clinical trials	
CRM I	HD	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematology B	Biosimilars Glob	al Health Abbre	eviations

iptacopan - CFB inhibitor

Study	NCT03832114 (CLNP023X2202)	NCT03955445 (CLNP023B12001B)
Indication	C3 glomerulopathy (C3G)	C3 glomerulopathy (C3G)
Phase	Phase 2	Phase 2
Patients	27	27
Primary Outcome Measures	Cohort A: Ratio to Baseline of UPCR to Week 12 derived from 24hr urine collection Cohort B: Change from Baseline in C3 Deposit Score (based on immunofluorescence microscopy) at Week 12	Characterize the effect of LNP023 treatment on a composite renal response endpoint at 9 months (1. a stable or improved eGFR and, 2. a reduction in proteinuria and 3. an increase in C3 compared to the CLNP023X2202 baseline visit)
Arms Intervention	Increasing doses of LNP023 up to 200mg bid: Cohort A: Native kidney patients Cohort B: Kidney transplanted patients	Open-label LNP023 200mg bid
Target Patients	Patients with C3 glomerulopathy	Patients with C3 glomerulopathy
Read-out Milesstone(s)	H1-2021 (actual)	2025
Publication	Actual: Interim analysis data from Cohort-A presented at American Society of Nephrology (ASN 2020). Planned: Note not to be communicated externally until accepted. 1) Planned abstract at ERA-EDTA, Q3 2021 2) Planned abstract at ASN, Q4 2021	Wong et al 2021 Nephrology, Dialysis and Transplantation Vol. 36, Suppl. 1: eGFR trajectory



Participants	Company overview	Pharmaceuticais	Uncology	Financial review	Con	ciusion	Appendix	References	
	Financial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global H	lealth Abbrevi	iations

iptacopan - CFB inhibitor

Study	NCT04154787 (CLNP023D12201)	NCT04578834 APPLAUSE-IgAN (CLNP023A2301)
Indication	Idiopathic membranous nephropathy (iMN)	IgA nephropathy
Phase	Phase 2	Phase 3
Patients	72	450
Primary Outcome Measures	Change from baseline of UPCR derived from 24hr urine collections at Baseline and Week 24	Ratio to baseline in urine protein to creatinine ratio (sampled from 24h urine collection) at 9 months Annualized total estimated Glomerular Filtration Rate (eGFR) slope estimated over 24 months
Arms Intervention	LNP023 low dose LNP023 high dose Rituximab	Arm 1 - LNP023 200mg BID Arm 2 - Placebo BID
Target Patients	Patients with biopsy proven iMN who are at high risk of disease progression defined on the basis of antibody anti-PLA2R titre and proteinuria	Primary IgA Nephropathy patients
Read-out Milesstone(s)	2023	2023
Publication	TBD	Perkovic et al. 2021, Nephrology Dialysis Transplantation, Vol. 36, Suppl. 1: Study Design
		Wong et al. 2021, Nephrology Dialysis Transplantation, Vol. 36, Suppl. 1: IPTACOPAN (LNP023): A NOVEL ORAL COMPLEMENT ALTERNATIVE PATHWAY FACTOR B INHIBITOR SAFELY AND EFFECTIVELY STABILISES EGFR IN C3 GLOMERULOPATHY

Participants	C	ompany overview	Pharmaceutica	als Oncology	Financial review	Conclusion	Appendix	References	11
	Financ	cial performance		Innovati	on: Pipeline overview		Innovation:	Clinical trials	
CRM	IHD	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematology Bi	iosimilars Global	Health Abbrevia	ations

iptacopan - CFB inhibitor

Study	NCT04817618 APPEAR-C3G (CLNP023B12301)	NCT04889430 APPELHUS (CLNP023F12301)
Indication	C3 glomerulopathy	Atypical haemolytic uraemic syndrome
Phase	Phase 3	Phase 3
Patients	68	50
Primary Outcome Measures	Log-transformed ratio to baseline in UPCR (sampled from a 24 hour urine collection)	Percentage of participants with complete TMA response without the use of PE/PI and anti-C5 antibody
Arms Intervention	Experimental: iptacopan 200mg b.i.d. Placebo Comparator: Placebo to iptacopan 200mg b.i.d.	Single arm open-label with 50 adult patients receiving 200mg oral twice daily doses of iptacopan
Target Patients	Patients with native C3G	Adult patients with aHUS who are treatment naive to complement inhibitor therapy (including anti-C5 antibody)
Read-out Milesstone(s)	2023	2024
Publication	TBD	TBD

Participants	Company overview	Pharmaceutical	ds Oncology	Financial review	Concl	usion	Appendix	References	lack
	Financial performance		Innovation:	Pipeline overview			Innovation: 0	Clinical trials	-
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolog	y Biosimila	ars Global H	lealth Abbrevia	itions

pelacarsen - ASO targeting Lp(a)

Study	NCT04023552 Lp(a)HORIZON	(CTQJ230A12301)

Indication	Cardiovascular risk reduction
Phase	Phase 3
Patients	7680
Primary Outcome Measures	Time to the first occurrence of MACE (cardiovascular death, non-fatal MI, non-fatal stroke and urgent coronary re-vascularization)
Arms Intervention	TQJ230 80 mg injected monthly subcutaneously or matched placebo
Target Patients	Patients with a history of Myocardial infarction or Ischemic Stroke, or a clinically significant symptomatic Peripheral Artery Disease, and Lp(a) >= 70 mg/dL
Read-out Milesstone(s)	2024
Publication	TBD



Participants	Company overview	Pharmaceutica	ls Oncology	Financial review	Con	nclusion	Appendix	References	f
F	inancial performance		Innovatio	n: Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosim	nilars Global H	lealth Abbrevia	ations

Immunology, Hepatology & Dermatology



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation: 0	Clinical trials	
CRM IH I	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	gy Biosir	milars Global H	lealth Abbrevia	ıtions

LNA043- ANGPTL3 agonist

Study	NCT03275064 (CLNA043X2202)	NCT04864392 ONWARDS (CLNA043A12202)
Indication	Knee osteoarthritis	Knee osteoarthritis
Phase	Phase 2	Phase 2
Patients	133	550
Primary Outcome Measures	Articular cartilage bi-layer collagen organisation evaluated with MRI and measured in milliseconds (ms) (Part A only) Number of patients with any adverse events, serious adverse events and death (Part A and Part B) Change in cartilage volume/thickness in the index region (Part B only)	Change from baseline in the cartilage thickness of the medial compartment of the knee as assessed by imaging
Arms Intervention	LNA043 40 mg Part B LNA043 20 mg Part B LNA043 20 mg Part A Placebo Part A Placebo Part B	LNA043 injection to the knee with dosing regimen A LNA043 injection to the knee with dosing regimen B LNA043 injection to the knee with dosing regimen C LNA043 injection to the knee with dosing regimen D Placebo injection to the knee
Target Patients	Patients with cartilage lesions of the knee (Part A) and knee osteoarthritis (Part B)	Patients with Symptomatic knee osteoarthritis
Read-out Milesstone(s)	2022	Primary 2024
Publication	TBD	TBD

Participants	Company overview	Pharmaceutica	lls Oncology	Financial review	Cond	clusion	Appendix	References	
Financial performance			Innovation	n: Pipeline overview			Innovation: Clinical trials		
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	gy Biosim	nilars Global H	lealth Abbrevia	itions

Study	NCT03031782 (CAIN457F2304)	NCT03259074 SURPASS (CAIN457K2340)				
Indication	Psoriatic arthritis	Ankylosing spondylitis				
Phase	Phase 3	Phase 3				
Patients	80	837				
Primary Outcome Measures	Time to 33 flares	No radiographic structural progression as measured by modified Stoke Ankylosing Spondylitis Spine Score (mSASSS)				
Arms Intervention	Secukinumab (pre-filled syringe) 75 mg Placebo	Secukinumab 150/300 mg Adalimumab biosimilar 40 mg				
Target Patients	Juvenile idiopathic arthritis subtypes of psoriatic and enthesitis-related arthritis	Patients with active ankylosing spondylitis				
Read-out Milesstone(s)	H1-2021	2022				
Publication	H2-2021	Study design manuscript published. Baraliakos et al. Clinical Drug Investigation (2020) 40:269-278.				



Participants	Cor	npany overview	Pharmaceutica	als Oncology	′	Financial review	Con	clusion	Appendix	Referen	ces	11
Financial performance			Inno	ovation: P	ipeline overview		Innovation: Clinical trials					
CRM I	HD	Neuroscience	Ophthalmology	Respiratory & Allergy	or Or	ncology: Solid Tumors	Hematolo	ogy Biosii	nilars Global	Health <i>F</i>	Abbreviation	ıs

Study	NCT03713619 SUNSHINE (CAIN457M2301)	NCT03713632 SUNRISE (CAIN457M2302)
Indication	Hidradenitis Suppurativa (HS)	Hidradenitis Suppurativa (HS)
Phase	Phase 3	Phase 3
Patients	471	471
Primary Outcome Measures	Proportion of participants with Hidradenitis Suppurativa clinical response (HiSCR)	Proportion of patients with Hidradenitis Suppurativa Clinical Response (HiSCR)
Arms Intervention	Secukinumab 300 mg every 2 weeks Secukinumab 300 mg every 4 weeks Placebo (every 2 weeks) Placebo (every 4 weeks)	Secukinumab 300 mg every 2 weeks Secukinumab 300 mg every 4 weeks Placebo (every 2 weeks) Placebo (every 4 weeks)
Target Patients	Patients with moderate to severe Hidradenitis Suppurativa	Subjects with moderate to severe Hidradenitis Suppurativa
Read-out Milesstone(s)	Primary (week 16): H2-2021; Final: 2022	Primary (week 16): H2-2021; Final: 2022
Publication	Study design SHSA 2020; Primary 2022	Study design SHSA 2020; Primary 2022



Participants	Cor	npany overview	Pharmaceutica	als Oncology	′	Financial review	Con	clusion	Appendix	Referen	ces	11
Financial performance			Inno	ovation: P	ipeline overview		Innovation: Clinical trials					
CRM I	HD	Neuroscience	Ophthalmology	Respiratory & Allergy	or Or	ncology: Solid Tumors	Hematolo	ogy Biosii	nilars Global	Health <i>F</i>	Abbreviation	ıs

Study	NCT03769168 (CAIN457F2304E1 - extension study)	NCT04156620 INVIGORATE-1 (CAIN457P12301)
Indication	Psoriatic arthritis	Axial spondyloarthritis
Phase	Phase 3	Phase 3
Patients	64	500
Primary Outcome Measures	Number of participants with JIA ACR30 response	The proportion of subjects achieving an ASAS40 (Assessment of SpondyloArthritis International Society criteria) response
Arms Intervention	Secukinumab 75 mg/0.5 ml Secukinumab 150 mg/1.0 ml	Secukinumab intravenous (i.v.) regimen Placebo intravenous (i.v.) regimen
Target Patients	Patients with juvenile idiopathic arthritis subtypes of juvenile psoriatic arthritis and enthesitis related arthritis	Patients with active axial spondyloarthritis
Read-out Milesstone(s)	2025	Primary (week 16): 2022; Final: 2023
Publication	TBD	2023



Participants	Company overview	Pharmaceutica	lls Oncology	Financial review	Con	clusion	Appendix	References	
Financial performance			Innovation	n: Pipeline overview			Innovation: Clinical trials		
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosim	nilars Global H	lealth Abbrevia	tions

Study	NCT04179175 (CAIN457M2301E1)	NCT04181762 SELUNE (CAIN457Q12301)
Indication	Hidradenitis Suppurativa (HS)	Lupus Nephritis
Phase	Phase 3	Phase 3
Patients	745	460
Primary Outcome Measures	Proportion of patients with Hidradenitis Suppurativa Clinical Response (HiSCR)	Proportion of subjects achieving protocol-defined CRR
Arms Intervention	Secukinumab 300 mg every 2 weeks Secukinumab 300 mg every 4 weeks	Secukinumab 300 mg s.c. Placebo s.c.
Target Patients	Patients with moderate to severe hidradenitis suppurativa completing either of the core trials AIN457M2301 (NCT 0313632) or AIN567M2302 (NCT03713619)	Patients with active lupus nephritis (ISN/RPS Class III or IV, with or without co- existing class V features)
Read-out Milesstone(s)	2025	2026
Publication	Study design SHSA 2020	2026



Participants	Company overview	Pharmaceutical	ls Oncology	Financial review	Con	clusion	Appendix	References	11
	Financial performance		Innovation	n: Pipeline overview			Innovation: (Clinical trials	
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global H	lealth Abbrevia	ations

Study	NCT04209205 INVIGORATE-2 (CAIN457P12302)	NCT04300296 PRELUDE (CAIN457S12201)				
Indication	Psoriatic Arthritis (PsA)	Lichen Planus				
Phase	Phase 3	Phase 2				
Patients	380	108				
Primary Outcome Measures	The proportion of subjects achieving American College of Rheumatology 50 (ACR50) response criteria	Proportion of patients achieving Investigator's Global Assessment (IGA 0/1) score at 16 weeks +30% delta vs placebo				
Arms Intervention	Secukinumab intravenous (i.v.) regimen Placebo intravenous (i.v.) regimen	Secukinumab 300 mg s.c. Placebo s.c.				
Target Patients	Patients with active psoriatic arthritis (PsA) despite current or previous NSAID, DMARD and/or anti-TNF therapy	Adult patients with biopsy-proven lichen planus not adequately controlled by topical therapies				
Read-out Milesstone(s)	H2-2021 (Actual)	2022				
Publication	2023	TBD				



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
Financial performance			Innovation:	Pipeline overview			Innovation: Clinical trials		
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global H	lealth Abbrevia	ations

Study	NCT04930094 (CAIN457R12301)			
Indication	Giant cell arteritis			
Phase	Phase 3			
Patients	240			
Primary Outcome Measures Number of participants with sustained remission				
Arms Intervention	Experimental: Secukinumab 300 mg Placebo Comparator: Placebo			
Target Patients	Patients with Giant Cell Arteritis (GCA)			
Read-out Milesstone(s)	Primary 2023 Final 2025			
Publication	TBD			



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	f
F	inancial performance		Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global H	lealth Abbrevia	ations

ianalumab - BAFF-R inhibitor

Study	NCT03217422 AMBER (CVAY736B2201)
-------	----------------------------------

Indication	Autoimmune hepatitis
Phase	Phase 2
Patients	80
Primary Outcome Measures	Alanine aminotransferase (ALT) normalization
Arms Intervention	VAY736 Placebo control with conversion to active VAY736
Target Patients	Autoimmune hepatitis patients with incomplete response or intolerant to standard treatment of care
Read-out Milesstone(s)	2026
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Conclusion		Appendix	References	11
ı	Financial performance		Innovation:	Pipeline overview			Innovation: 0	Clinical trials			
CRM IH	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global H	lealth Abbrevia	itions		

iscalimab - CD40 inhibitor

Study	NCT03781414 CONTRAIL I (CCFZ533A2202)	NCT03905525 TWINSS (CCFZ533B2201)
Indication	Liver transplantation	Sjögren's syndrome
Phase	Phase 2	Phase 2
Patients	128	260
Primary Outcome Measures	Proportion of patients with composite event (BPAR, Graft Loss or Death) over 12 months	Change in EULAR Sjögren's syndrome Disease Activity Index (ESSDAI) score and EULAR Sjögren's syndrome Patient Reported Index (ESSPRI) score
Arms Intervention	Control/Standard of Care: TAC + MMF + Corticosteroids CFZ533 dose A + MMF + Corticosteroids CFZ533 dose B + MMF + Corticosteroids	Three dose arms of CFZ533 Placebo
Target Patients	Liver transplant recipients	Patients with Sjögren's syndrome
Read-out Milesstone(s)	2023	2022
Publication	2023	2022

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	tions

iscalimab - CD40 inhibitor

Study NCT04541589 TWINSS Extn (CFZ533B2201E1)

Indication	Sjögren's syndrome
Phase	Phase 2
Patients	
Primary Outcome Measures	Incidence of Treatment-emergent AEs (TEAEs) Change in laboratory evaluations for hematology from baseline to each study visit Change in laboratory evaluations for serum chemistry from baseline to each study visit Change in vital sign measurements from baseline for each post-baseline visit
Arms Intervention	Arm 1 - Iscalimab Dose 1 s.c. Q2W Arm 2 - Iscalimab Dose 2 s.c. Q2W and Placebo
Target Patients	Patients with Sjögren's Syndrome, who participated in the TWINSS core study, CCFZ533B2201(NCT03905525)
Read-out Milesstone(s)	Primary completion date: 2024
Publication	



Participants	Company overview	Pharmaceutica	als Oncology	Financial review	Con	clusion	Appendix	References	11
	Financial performance		Innovati	on: Pipeline overview			Innovation:	Clinical trials	
CRM II	ID Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosimi	ilars Global F	lealth Abbrevia	ations

ligelizumab - IgE inhibitor

Study	NCT02649218 (CQGE031C2201E1)	NCT03580356 Pearl 2 (CQGE031C2303)
Indication	Chronic spontaneous urticaria / Chronic idiopathic urticaria	Chronic spontaneous urticarial / Chronic idiopathic urticaria?
Phase	Phase 2	Phase 3
Patients	226	1050
Primary Outcome Measures	Long-term safety; number of participants with treatment-emergent adverse events	Absolute change from baseline in UAS7 (Urticaria Activity Score) at week 12
Arms Intervention	Ligelizumab 240 mg q4wks open label for 52 weeks	Ligelizumab dose A q4w for 52 weeks Ligelizumab dose B q4w for 52 weeks Omalizumab 300 mg q4w for 52 weeks Placebo q4w from randomization to wk20, then ligelizumab dose B from wk24 to wk52
Target Patients	Adult patients with chronic spontaneous urticaria inadequately controlled with H1-antihistamines at approved or increased doses, alone or in combination with H2-antihistamines or leukotriene receptor antagonists.	Adolescents and adults with chronic spontaneous urticaria inadequately controlled with H1-antihistamines
Read-out Milesstone(s)	2019 (actual)	H2-2021 (Q4/2021-Q1/2022 potential COVID impact)
Publication	Manuscript: Primary results extension trial (Allergy), H2 2021	Past publications: Study design presented at UCARE 2018 Congress: primary results EADV 2022 (H2 2022) or AAAAI 2023 Manuscript: primary results, Journal (TBD), 2023



Participants	C	ompany overview	Pharmaceutica	als Uncology	Oncology Financial review Conclusion		Conclusion Append		References	
	Financ	ial performance		Innovat	tion: Pipeline overview			Innovation:	Clinical trials	
CRM I	HD	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global F	lealth Abbrevia	ations

ligelizumab - IgE inhibitor

Study	NCT03580369 Pearl 1 (CQGE031C2302)	NCT04210843 (CQGE031C2302E1)
Indication	Chronic spontaneous urticaria	Chronic spontaneous urticaria
Phase	Phase 3	Phase 3
Patients	1050	800
Primary Outcome Measures	Absolute change from baseline in UAS7 (Urticaria Activity Score) at week 12	The proportion of subjects with well-controlled disease (UAS7 ? 6) at week 12
Arms Intervention	Ligelizumab dose A q4w for 52 weeks Ligelizumab dose B q4w for 52 weeks Omalizumab 300 mg q4w for 52 weeks Placebo q4w from randomization to wk20, then ligelizumab dose B from wk24 to wk52	Ligelizumab Dose 1 and 3 Ligelizumab Dose 2 and 3
Target Patients	Adolescents and adults with chronic spontaneous urticaria inadequately controlled with H1-antihistamines	Patients who completed studies CQGE031C2302, CQGE031C2303, CQGE031C2202 or CQGE031C1301
Read-out Milesstone(s)	H2-2021 (Q4/2021-Q1/2022 potential COVID impact)	2026
Publication	Past publications: Study design presented at UCARE 2018 Congress: primary results EADV 2022 (H2 2022) or AAAAI 2023 Manuscript: primary results, Journal (TBD), 2023	Study design presented at 2020 EAACI



Participants	C	ompany overview	Pharmaceutica	als Uncology	Oncology Financial review Conclusion		Conclusion Append		References	
	Financ	ial performance		Innovat	tion: Pipeline overview			Innovation:	Clinical trials	
CRM I	HD	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global F	lealth Abbrevia	ations

remibrutinib - BTK inhibitor

Study	NCT03926611 (CLOU064A2201)	NCT04109313 (CLOU064A2201E1)
Indication	Chronic spontaneous urticaria (CSU)	Chronic spontaneous urticaria (CSU)
Phase	Phase 2	Phase 2
Patients	308	250
Primary Outcome Measures	Change from baseline in weekly Urticaria Activity Score (UAS7) at Week 4	Long-term safety and tolerability
Arms Intervention	Arm 1 Low dose of LOU064 orally in the morning (once daily) and matching placebo in the evening from Day 1 to 85 Arm 2 Medium dose of LOU064 orally in the morning (once daily) and matching placebo in the evening from Day 1 to 85 Arm 3 High dose of LOU064 orally in the morning (once daily) and matching placebo in the evening from Day 1 to 85 Arm 4 Low dose of LOU064 orally, twice daily from Day 1 to 85 Arm 5 Medium dose of LOU064 orally, twice daily from Day 1 to 85_x0	Selected dose of LOU064 taken orally twice a day (morning and evening) from day 1 to week 52
Target Patients	Adults with CSU inadequately controlled by H1-antihistamines	Patients with CSU who have participated in preceding studies with LOU064
Read-out Milesstone(s)	H2-2021 (actual)	2022
Publication	H2-2021 (EADV)	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	ıtions

tropifexor, licogliflozin - FXR agonist and SGLT 1/2 inhibitor

Study	NCT04065841 ELIVATE (CLJN452D12201C)
Indication	Non-alcoholic steatohepatitis (NASH)
Phase	Phase 2
Patients	380
Primary Outcome Measures	Proportion of patients with resolution of NASH and no worsening of fibrosis OR improvement in fibrosis by at least one stage without worsening of NASH at Week 48 compared with baseline
Arms Intervention	Arm A: combination therapytropifexor + licogliflozin Arm B: tropifexor monotherapytropifexor + licogliflozin placebo Arm C: licogliflozin monotherapylicogliflozin + tropifexor placebo Arm D: licogliflozin placebo + tropifexor placebo
Target Patients	Adult patients with biopsy based non-alcoholic steatohepatitis (NASH) and liver fibrosis
Read-out Milesstone(s)	2023
Publication	2023



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
Financial performance			Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHD	Neuroscience	Ophthalmology I	Respiratory & Allergy O	ncology: Solid Tumors	Hematolo	ogy Biosir	milars Global H	lealth Abbrevia	itions

Neuroscience



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	tions

MIJ821- NR2B negative allosteric modulator (NAM)

Study	NCT04722666 (CMIJ821A12201)
Indication	Major depressive disorder
Phase	Phase 2
Patients	195
Primary Outcome Measures	Change from baseline to 24 hours in the total score of the Montgomery Åsberg Depression Rating Scale (MADRS)
Arms Intervention	MIJ821 (mg/kg) very low dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) low dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) high dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) very high dose for 40 minutes IV infusion on Day 1, Day 15 and Day 29 Placebo 40 minutes IV infusion of 0.9% sodium chloride on Day 1, Day 15 and Day 29 MIJ821 (mg/kg) high dose for 40 minutes IV infusion on Day 1 or 0.9% sodium chloride for
Target Patients	Participants who have suicidal ideation with intent
Read-out Milesstone(s)	2023
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	\blacksquare
Financial performance			Innovation: I	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	espiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	ations

Aimovig® - CGRP receptor antagonist

Study NCT03867201 DRAGON (CAMG334A2304)

Indication	Migraine
Phase	Phase 3
Patients	550
Primary Outcome Measures	Change from baseline in monthly migraine days during the last 4 weeks of the 12-week treatment period
Arms Intervention	Subcutaneous injection of AMG334 (erenumab) 70 mg Subcutaneous injection of placebo
Target Patients	Adult chronic migraine patients
Read-out Milesstone(s)	Double-blind FIR for 100% of pts 2021; Q4 2021 Extension (open-label): 2024
Publication	Planned in H2-2022 for double-blind phase and H1-2025 for open-label extension phase



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
Financial performance			Innovation:	Pipeline overview			Innovation: (Clinical trials	<u>.</u>
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosii	milars Global H	lealth Abbrevia	itions

Kesimpta[®] - CD20 antagonist

Study	NCT03650114 ALITHIOS	(COMB157G2399)

Indication	Multiple Sclerosis
Phase	Phase 3
Patients	2010
Primary Outcome Measures	Evaluate the long-term safety and tolerability of ofatumumab 20 mg subcutaneous (sc) once every 4 (q4) weeks in subjects with RMS from the first dose of ofatumumab
Arms Intervention	Ofatumumab 20 mg every 4 weeks
Target Patients	Patients with relapsing MS
Read-out Milesstone(s)	2028
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	\blacksquare
Financial performance			Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosii	milars Global F	lealth Abbrevia	ations

Mayzent® - S1P1,5 receptor modulator

Study	NCT04926818 NEOS (CBAF312D2301)
Indication	Multiple sclerosis, pediatrics
Phase	Phase 3
Patients	180
Primary Outcome Measures	Annualized relapse rate (ARR) in target pediatric participants
Arms Intervention	Arm 1: Experimental ofatumumab - 20 mg injection/ placebo Arm 2: Experimental siponimod - 0.5 mg, 1 mg or 2 mg/ placebo Arm 3: Active Comparator fingolimod - 0.5 mg or 0.25 mg/ placebo
Target Patients	Children/adolescent patients aged 10-17 years old with Multiple Sclerosis (MS). he targeted enrollment is 180 participants with multiple sclerosis which will include at least 5 participants with body weight (BW) ?40 kg and at least 5 participants with age 10 to 12 years in each of the ofatumumab and siponimod arms. There is a minimum 6 month follow up period for all participants (core and extension). Total duration of the study could be up to 7 years.
Read-out Milesstone(s)	2026
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global F	lealth Abbrevia	ations

Zolgensma® - Gene Therapy

Study	NCT03505099 SPR1NT (COAV101A12303)	NCT03837184 STRIVE Asia Pacific (COAV101A12304)
Indication	Spinal muscular atrophy	Type 1 spinal muscular atrophy
Phase	Phase 3	Phase 3
Patients	30	2
Primary Outcome Measures	[2 copies of SMN2] Percentage of participants achieving functional independent sitting for at least 30 seconds at any visit [3 copies of SMN2] Percentage of participants achieving the ability to stand without support for at least 3 seconds at any visit	Proportion of participants sitting without support
Arms Intervention	Open-label, single-arm, single-dose, intravenous	Open-label, single-arm, single-dose, intravenous
Target Patients	Pre-symptomatic patients with spinal muscular atrophy and multiple copies SMN2	Patients with spinal muscular atrophy Type 1
Read-out Milesstone(s)	H2-2021 (3-copy cohort)	H2-2021
Publication	Final study results of two-copy cohort were presented as late-breaker oral presentation at EAN Jun 22 2021; final study results of three-copy cohort to be presented at 2022 congress.	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	\blacksquare
	Financial performance		Innovation: I	Pipeline overview		Innovation: Clinical trials			_
CRM IH	D Neuroscience	Ophthalmology R	espiratory & Allergy O	ncology: Solid Tumors	Hematolo	ogy Biosii	milars Global F	lealth Abbrevia	ations

Zolgensma® - SMN1 gene replacement therapy

Study	NCT03381729 STRONG (COAV101A12102)
Indication	Type 2 spinal muscular atrophy
Phase	Phase 1
Patients	51
Primary Outcome Measures	Safety and tolerability, incidence of adverse events Proportion of patients achieving Standing Milestone Change in Hammersmith Functional Motor Scale
Arms Intervention	Open-label, single-arm, single-dose, intrathecal
Target Patients	Patients with spinal muscular atrophy with 3 copies of SMN2
Read-out Milesstone(s)	Cohort B: Q4-2019 (actual); Cohort C1: TBC
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	f
F	Financial performance		Innovation: I	Pipeline overview		Innovation: Clinical trials			-
CRM IHE	D Neuroscience	Ophthalmology F	Respiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosir	milars Global H	lealth Abbrevia	itions

Ophthalmology



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	\blacksquare
F	inancial performance		Innovation: I	Pipeline overview			Innovation:	Clinical trials	-
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	itions

UNR844 - Reduction of disulfide bonds

Study	NCT04806503 READER (CUNR844A2022)
Indication	Presbyopia

Indication	Presbyopia
Phase	Phase 2B
Patients	225
Primary Outcome Measures	Characterize the dose response relationship among UNR844 doses 0 mg/mL, 5 mg/mL, 13.3 mg/mL, 23 mg/mL and 30 mg/mL dosed twice-daily after Month 3 of dosing. Change from baseline in Binocular distance-corrected near visual acuity at 40 cm at Month 3.
Arms Intervention	1:1 randomization - UNR844 0 mg/mL, 5 mg/mL, 13.3 mg/mL, 23 mg/mL and 30 mg/mL dosed twice-daily for three months
Target Patients	Presbyopic participants aged 45 to 55 years
Read-out Milesstone(s)	2022: Primary endpoint- when all patients have completed the 3 months treatment period 2023: Final analysis -Study completion (all patients have completed 9 months pots treatment period)
Publication	TBD



Participants	Company overview	Pharmaceuticals	S Oncology	Financial review	Con	clusion	Appendix	References	
F	inancial performance		Innovation	: Pipeline overview			Innovation: (Clinical trials	
CRM IHI) Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global H	lealth Abbrevia	ations

Beovu® - Anti-VEGF

Study	NCT03386474 (CRTH258A2301E1)	NCT04005352 TALON (CRTH258A2303)
Indication	Neovascular age-related macular degeneration (nAMD)	Neovascular Age-related Macular Degeneration (nAMD)
Phase	Phase 3	Phase 3B
Patients	150	
Primary Outcome Measures	Number of treatment-emergent adverse events	Average change in Best-corrected visual acuity Distribution of the last interval with no disease activity (in a Treat-to-Control regimen)
Arms Intervention	Brolucizumab (RTH258) 6 mg/50 μL Aflibercept 2 mg/50 μL	Arm 1: Brolucizumab 6 mg intravitreal injection Arm 2: Aflibercept 2 mg intravitreal injection
Target Patients	Patients with neovascular age-related macular degeneration who have completed the CRTH258A2301 study	Patients with Neovascular Age-related Macular Degeneration (nAMD) who have not previously received anti-VEGF (vascular endothelial growth factor) treatment
Read-out Milesstone(s)	2018 (actual)	2022
Publication	Manuscript planned for submission H2-2021	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	\blacksquare
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	_
CRM IHE	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global F	lealth Abbrevia	ations

Beovu® - Anti-VEGF

Study NCT04047472 HOBBY (CRTH258A2307)

Indication	Macular degeneration
Phase	Phase 3
Patients	494
Primary Outcome Measures	Change from baseline in best-corrected visual acuity (BCVA) at week 48
Arms Intervention	Brolucizumab (RTH258) 6 mg/50 μL Aflibercept 2 mg/50 μL
Target Patients	Chinese patients with neovascular age-related macular degeneration
Read-out Milesstone(s)	2024
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Cond	clusion	Appendix	References	11
	Financial performance		Innovation	: Pipeline overview			Innovation: (Clinical trials	
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	gy Biosir	milars Global H	lealth Abbrevia	ations

Beovu® - VEGF Inhibitor

Study	NCT03481634 KESTREL (CRTH258B2301)	NCT03481660 KITE (CRTH258B2302)
Indication	Diabetic eye disease	Diabetic eye disease
Phase	Phase 3	Phase 3
Patients	534	356
Primary Outcome Measures	Change from baseline in best-corrected visual acuity (BCVA)	Change from baseline in best-corrected visual acuity (BCVA)
Arms Intervention	Brolucizumab (RTH258) 3 mg/50 μL Brolucizumab (RTH258) 6 mg/50 μL Aflibercept 2mg/50 uL	Brolucizumab (RTH258) 6 mg/50 μ L Aflibercept 2 mg/50 μ L
Target Patients	Patients with visual impairment due to diabetic macular edema (DME)	Patients with visual impairment due to diabetic macular edema (DME)
Read-out Milesstone(s)	Primary: Q4-2020 (actual); Final: Q4-2021	Primary: Q3-2020 (actual); Final: Q3-2021 (actual).
Publication	Brown et al., presented at ARVO May 2021 Manuscript submission H2 2021	Brown et al., presented at ARVO May 2021 Manuscript submission H2 2021

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Cond	clusion	Appendix	References	
Financial performance			Innovation	Pipeline overview			Innovation: (Clinical trials	
CRM IHI	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	gy Biosin	nilars Global H	lealth Abbrevia	tions

Beovu® - VEGF Inhibitor

Study	NCT03917472 KINGFISHER (CRTH258B2305)	NCT04058067 KINGLET (CRTH258B2304)
Indication	Diabetic macular edema	Diabetic macular edema
Phase	Phase 3	Phase 3
Patients	500	268
Primary Outcome Measures	Change in best-corrected visual acuity (BCVA) from baseline up to week 52	Change in best-corrected visual acuity (BCVA)
Arms Intervention	Brolucizumab (RTH258) 6 mg/50 μL Aflibercept 2 mg/50 μL	Brolucizumab (RTH258) 6 mg/50 μL Aflibercept 2 mg/50 μL
Target Patients	Patients with visual impairment due to diabetic macular edema	Chinese patients with visual impairment due to diabetic macular edema
Read-out Milesstone(s)	Q3-2021 (Actual)	2023
Publication	Publication planned for H1-2022	Publication planned for 2023

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	$ \uparrow \uparrow \mid$
Financial performance			Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy (Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global H	lealth Abbrevia	ations

Beovu® - VEGF Inhibitor

Study	NCT04278417 (CRTH258D2301)
Indication	Diabetic retinopathy
Phase	Phase 3
Patients	706
Primary Outcome Measures	Change from Baseline in BCVA
Arms Intervention	Arm 1: RTH258 (Brolucizumab) 6 mg3 x q6w loading injections, followed by q12w maintenance through week 90 Arm 2: Panretinal photocoagulation laser initial treatment in 1-4 sessions up to Week 12, followed with additional PRP treatment as needed
Target Patients	Patients with proliferative diabetic retinopathy
Read-out Milesstone(s)	2024
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
F	inancial performance		Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	gy Biosir	milars Global H	lealth Abbrevia	tions

libvatrep - TRPV1 antagonist

Study NCT04630158 SAHARA (CSAF312B12201)

Indication	Chronic ocular surface pain
Phase	Phase 2
Patients	150
Primary Outcome Measures	Change in mean pain severity Visual Analog Scale
Arms Intervention	Placebo Comparator: SAF312 Placebo. Randomized to a 1:1:1 topical eye drops, twice daily Experimental: SAF312 dose 1. Randomized to a 1:1:1 topical eye drops, twice daily Experimental: SAF312 dose 2. Randomized to a 1:1:1 topical eye drops, twice daily
Target Patients	Subjects with CICP persisting at least for 4 months after refractive surgery and chronicity confirmed during the observational period.
Read-out Milesstone(s)	2023
Publication	2023



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
Financial performance			Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IH	D Neuroscience	Ophthalmology I	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	nilars Global H	lealth Abbrevia	itions

Respiratory & Allergy



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	1
F	inancial performance		Innovation	: Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	ations

CSJ117 - Inhibitor

Study	NCT04410523 (CCSJ117A12201C)
Indication	Asthma
Phase	Phase 2
Patients	625
Primary Outcome Measures	Pre-dose FEV1 (Forced Expiratory Volume in 1 second) change from baseline after 12 weeks of treatment. Average change from baseline in pre-dose FEV1 at week 8 & week 12
Arms Intervention	CSJ117 0.5mg CSJ117 1mg CSJ117 2 mg CSJ117 4 mg CSJ117 8 mg Placebo
Target Patients	Asthma patients on background medium or high ICS plus LABA therapy
Read-out Milesstone(s)	2022
Publication	Primary publications planned for 2022



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
Financial performance			Innovation: Pipeline overview			Innovation:	Clinical trials		
CRM IHI) Neuroscience	Ophthalmology R	espiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	itions

icenticaftor - CFTR potentiator

Study	NCT04072887 (CQBW251B2201)
Indication	Chronic obstructive pulmonary disease (COPD)
Phase	Phase 2
Patients	956
Primary Outcome Measures	Trough FEV1 (Forced Expiratory Volume in 1 second) change from baseline after 12 weeks of treatment
Arms Intervention	QBW251 450 mg QBW251 300 mg QBW251 150 mg QBW251 75 mg QBW251 25 mg Placebo
Target Patients	COPD patients on background triple inhaled therapy (LABA / LAMA / ICS)
Read-out Milesstone(s)	2022
Publication	Primary publications planned for 2022



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	nclusion	Appendix	References	\blacksquare
F	inancial performance		Innovation:	Pipeline overview			Innovation: (Clinical trials	u
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosi	milars Global H	lealth Abbrevia	ıtions

Oncology: Solid Tumors



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
Financial performance			Innovation: Pipeline overview			Innovation:	Clinical trials		
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	ıtions

alpelisib - PI3K-alpha inhibitor

NCT04589650 EPIK-P2 (CBYL719F12201) Study

Indication	PIK3CA-related overgrowth spectrum
Phase	Phase 2
Patients	150
Primary Outcome Measures	Proportion of participants with a response at Week 24
Arms Intervention	Arm 1: alpelisib vs. Arm 2: placebo during the 16 first weeks, for each cohort (adult, pediatric), with placebo patients switching to alpelisib thereafter.
Target Patients	Pediatric and adult participants with PIK3CA-related overgrowth spectrum (PROS)
Read-out Milesstone(s)	Primary Analysis: H1-2023
Publication	NA



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	ncology: Solid Tumors	Hematol	ogy Biosi	milars Global F	lealth Abbrevia	tions

canakinumab - IL-1beta inhibitor

Study	NCT03631199 CANOPY-1 (CACZ885U2301)
Indication	1st Line Non-small cell lung cancer (NSCLC)
Phase	Phase 3
Patients	627
Primary Outcome Measures	Safety run-in part: Incidence of dose limiting toxicities Double-blind, randomized, placebo-controlled part: Progression free survival (PFS) Overall survival (OS)
Arms Intervention	Canakinumab or matching placebo in combination with pembrolizumab and platinum-based doublet chemotherapy
Target Patients	Patients with Histologically confirmed Stage IIIB, IV NSCLC with no prior systemic anticancer therapy Squamous and non-squamous NSCLC No EGFR mutation and ALK rearrangement
Read-out Milesstone(s)	H2-2021
Publication	Johnson B et al. Presented at AACR-NCI-EORTC 2019 (safety run-in) Planned abstract submission to congress in 2H 2021



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
Financial performance			Innovation: Pipeline overview		Innovation: Clinical trials				
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	tions

canakinumab - IL-1beta inhibitor

Indication	Adjuvant NSCLC
Phase	Phase 3
Patients	1500

Phase	Phase 3
Patients	1500
Primary Outcome Measures	Disease free survival (primary), overall survival (key secondary)
Arms Intervention	Canakinumab 200mg q3w sc for 18 cycles Placebo q3w sc for 18 cycles
Target Patients	Patients with: High-risk NSCLC (AJCC/UICC v.8 stage II-IIIA and IIIB (T>5cm N2)) after complete resection and standard of care adjuvant cisplatin-based chemotherapy All histologies
Read-out Milesstone(s)	2023
Publication	TBD

NCT03447769 CANOPY-A (CACZ885T2301)

Study

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
Financial performance			Innovation: Pipeline overview		Innovation: Clinical trials				
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	tions

NIS793 - TGFβ1 inhibitor

TBD

Study	NCT04935359 (CNIS793B12301)
Indication	1L Pancreatic cancer
Phase	Phase 3
Patients	490
Primary Outcome Measures	 Safety run-in part: Percentage of participants with dose limiting toxicities (DLTs) during the first cycle (4 weeks) of treatment Randomized part: Overall survival (OS)
Arms Intervention	 Arm 1: Experimental: Safety run-in part: NIS793+gemcitabine+nab-paclitaxel In the safety run-in part, participants will receive a combination of NIS793, gemcitabine and nab-paclitaxel Arm 2: Experimental: Randomized part: NIS793+gemcitabine+nab-paclitaxel Participants will receive a combination of NIS793, gemcitabine and nab-paclitaxel Arm 3: Placebo Comparator: Randomized part: placebo+gemcitabine+nab-paclitaxel Participants will receive a combination of placebo, gemcitabine and nab-paclitaxel
Target Patients	Patients with Metastatic Pancreatic Ductal Adenocarcinoma (mPDAC), first line treatment
Read-out Milesstone(s)	2026



Publication

Participants	cipants Company overview Pharma		lls Oncology	Oncology Financial review Conc			Appendix	References	
Financial performance			Innovatio	n: Pipeline overview			Innovation:	Clinical trials	
CRM I	HD Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosim	nilars Global H	lealth Abbrevia	ations

TNO155 - SHP2 inhibitor

Study	NCT03114319 (CTNO155X2101)	NCT04000529 (CTNO155B12101)
Indication	Solid tumors (single agent)	Solid tumors (combo)
Phase	Phase 1	Phase 1
Patients	255	126
	Number of participants with adverse events Number of participants with dose limiting toxicities	Incidence of dose limiting toxicities (DLTs) during the first cycle of combination treatment during the dose escalation part Incidence and severity of adverse events (AEs) and serious adverse events (SAEs) as per CTCAE v5.0, by treatment Dose tolerability
	Drug: TNO155 Drug: TNO155 in combination with EGF816 (nazartinib)	TNO155 and Spartalizumab (PDR001) TNO155 and Ribociclib (LEE011)
Target Patients	Adult patients with advanced solid tumors in selected indications	Patients with advanced malignancies
Read-out Milesstone(s)	2023	2022
Publication	TBD	TBD

Participants	Company overview	y overview Pharmaceuticals Oncology Financial review Conclus		clusion	Appendix	References			
Financial performance			Innovation: Pipeline overview		Innovation: Clinical trials				
CRM IHD Neuroscience Ophthalmology		Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	atology Biosimilars Global Health		lealth Abbrevi	ations

177Lu-PSMA-617 - Radioligand therapy target PSMA

	NCT04689828 PSMAfore (CAAA617B12302)	NCT04720157 PSMAddition (CAAA617C12301)
Met	Metastatic castration-resistant prostate cancer, pre-taxane	Metastatic hormone sensitive prostate cancer
Pha	Phase 3	Phase 3
450	450	1126
utcome Rad	Radiographic Progression Free Survival (rPFS)	Radiographic Progression Free Survival (rPFS)
ever Arm treat	Arm 1: Participants will receive 7.4 GBq (200 mCi) +/- 10% 177Lu-PSMA-617 once every 6 weeks for 6 cycles. Best supportive care, including ADT may be used Arm 2: For participants randomized to the ARDT arm, the change of ARDT treatment will be administered per the physician's orders. Best supportive care, including ADT may be used	Arm 1: 177Lu-PSMA-617 Participant will receive 7.4 GBq (+/- 10%) 177Lu-PSMA-617, once every 6 weeks (+/- 1 week) for a planned 6 cycles, in addition to the Standard of Care (SOC); ARDT +ADT is considered as SOC and treatment will be administered per the physician's order Arm 2: For participants randomized to Standard of Care arm, ARDT +ADT is considered as SOC and treatment will be administered per the physician's order
	mCRPC patients that were previously treated with an alternate ARDT and not exposed to a taxane-containing regimen in the CRPC or mHSPC settings	Patients with metastatic Hormone Sensitive Prostate Cancer (mHSPC)
	Primary Analysis: 2022 Final Analysis: 2025	Primary Analysis: 2024
n TBD	TBD	TBD
expo Milesstone(s) Prim Fina	exposed to a taxane-containing regimen in the CRPC or mHSPC settings Primary Analysis: 2022 Final Analysis: 2025	Patients with metastatic Hormone Sensitive Prostate Cancer (mHS Primary Analysis: 2024



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	\uparrow
Financial performance			Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHD Neuroscience Ophthalmology		Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors Hematological		ogy Biosir	nilars Global F	lealth Abbrevia	ations

Kisqali[®] - Inhibitor

Study	NCT03701334 NATALEE (CLEE011O12301C)
Indication	Adjuvant treatment of hormone receptor (HR)-positive, HER2-negative, early breast cancer (EBC)
Phase	Phase 3
Patients	5101
Primary Outcome Measures	Invasive Disease-Free Survival for using STEEP criteria (Standardized Definitions for Efficacy End Points in adjuvant breast cancer trials)
Arms Intervention	Ribociclib + endocrine therapy Endocrine therapy
Target Patients	Pre and postmenopausal women and men with HR-positive, HER2-negative EBC, after adequate surgical resection, who are eligible for adjuvant endocrine therapy
Read-out Milesstone(s)	2022
Publication	TBD



Participants	Participants Company overview Pharmaceutic		als Oncology	Oncology Financial review Con			Appendix	References		
Financial performance				Innova	ation: Pipeline overview			Innovation:	Clinical trials	
CRM IHD Neuroscience Ophthalmology		Respiratory & Allergy	Oncology: Solid Tumors	Hematol	ematology Biosimilars Global Health Ab			iations		

Piqray[®] - PI3K-alpha inhibitor

Study	NCT04208178 EPIK-B2 (CBYL719G12301)	NCT04251533 EPIK-B3 (CBYL719H12301)
Indication	HER-2 positive breast cancer	Triple negative breast cancer
Phase	Phase 3	Phase 3
Patients	548	566
Primary Outcome Measures	Progression-free survival (PFS)	Progression-free Survival (PFS) for patients with PIK3CA mutant status
Arms Intervention	Alpelisib + trastuzumab + pertuzumab Trastuzumab + pertuzumab	Alpelisib 300 mg + nab-paclitaxel 100 mg/m² Placebo + nab-paclitaxel 100 mg/m²
Target Patients	Patients with HER2-positive advanced breast cancer with a PIK3CA mutation	Patients with advanced triple negative breast cancer with either Phosphoinositide-3-kinase Catalytic Subunit Alpha (PIK3CA) mutation or Phosphatase and Tensin Homolog Protein (PTEN) loss without PIK3CA mutation
Read-out Milesstone(s)	2025	2023
Publication	TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	
F	inancial performance		Innovation: I	Pipeline overview			Innovation:	Clinical trials	
CRM IHD Neuroscience Ophthalmology		Ophthalmology	Respiratory & Allergy Oncology: Solid Tumors Hematok			ogy Biosii	milars Global F	lealth Abbrevia	ations

Piqray[®] - PI3K-alpha inhibitor

- ·			
Study	NC104/2938/	EPIK-O	(CBYL719K12301)

Indication	Ovarian Cancer
Phase	Phase 3
Patients	358
Primary Outcome Measures	Progression Free Survival (PFS) based on Blinded Independent Review Committee (BIRC) assessment using RECIST 1.1 criteria
Arms Intervention	Arm 1 Experimental: Alpelisib+olaparib: Alpelisib 200 mg orally once daily and olaparib 200 mg orally twice daily on a continuous dosing schedule Arm 2 Active Comparator: Paclitaxel or PLD. Investigator's choice of one of 2 single agent cytotoxic chemotherapies: Paclitaxel 80 mg/m2 intravenously weekly or Pegylated liposomal Doxorubicin (PLD) 40-50 mg/m2 (physician discretion) intravenously every 28 days.
Target Patients	Patients with platinum resistant or refractory high-grade serous ovarian cancer, with no germline BRCA mutation detected
Read-out Milesstone(s)	2023
Publication	TBD



Participants	rticipants Company overview Pharmaceuti		Pharmaceutica	als Oncology	Financial review	Con	nclusion Appendix		References	
Financial performance				Innovat	ion: Pipeline overview			Innovation:	Clinical trials	
CRM	IHD	Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosin	nilars Global F	lealth Abbrevia	ations

Tabrecta[®] - Inhibitor

Study	NCT04427072 (CINC280A2301)	NCT04816214 GEOMETRY-E (CINC280L12301)
Indication	Non-small cell lung cancer	Non-small cell lung cancer
Phase	Phase 3	Phase 3
Patients	90	245
Primary Outcome Measures	Progression free survival (PFS) per blinded independent review committee (BIRC) using RECIST v1.1	Run-in part: Incidence of dose limiting toxicities (DLTs) Randomized part: Progression free survival (PFS)
Arms Intervention	Arm 1: 400mg of capmatinib tablets administered orally twice daily Arm 2: Docetaxel 75 mg/m2 by intravenous infusion every 21 days	Arm 1: Experimental: Combination of capmatinib + osimertinib (run-in part) Arm 2: Experimental: Combination of capmatinib + osimertinib (randomized part) Arm 3: Active Comparator: platinum + pemetrexed based doublet chemotherapy
Target Patients	Previously Treated Patients With EGFR wt, ALK Negative, Locally Advanced or Metastatic (Stage IIIB/IIIC or IV) NSCLC Harboring MET Exon 14 Skipping Mutation (MET?ex14).	Adult subjects with Non-small Cell Lung cancers as second line therapy
Read-out Milesstone(s)	Primary 2022 Final: 2024	Primary: 2025 Final: 2027
Publication	TBD	TBD
· · · · · · · · · · · · · · · · · · ·		

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	f
F	inancial performance		Innovation: I	Pipeline overview			Innovation:	Clinical trials	-
CRM IHE) Neuroscience	Ophthalmology F	Respiratory & Allergy O	ncology: Solid Tumors	Hematolo	ogy Biosii	milars Global F	lealth Abbrevia	itions

Tafinlar + Mekinist® - BRAF inhibitor and MEK inhibitor

Study	NCT04940052 (CDRB436J12301)
Indication	Thyroid cancer
Phase	Phase 3
Patients	150
Primary Outcome Measures	Progression Free Survival
Arms Intervention	Arm 1: Experimental: Dabrafenib plus trametinib Participants will be treated with dabrafenib twice daily and trametinib once daily Arm 2: Placebo Comparator: Placebo dabrafenib plus placebo trametinib Participants will receive placebo dabrafenib twice daily and placebo trametinib once daily
Target Patients	Previously treated patients with locally advanced or metastatic, radio-active Iodine refractory BRAFV600E mutation-positive differentiated thyroid cancer
Read-out Milesstone(s)	2024
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Cond	clusion	Appendix	References	\blacksquare
Financial performance			Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHI) Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	gy Biosir	milars Global H	lealth Abbrevia	tions

Tafinlar + Mekinist® - BRAF inhibitor and MEK inhibitor

Study	NCT02684058 (CDRB436G2201)
Indication	BRAFV600 mutant gliomas
Phase	Phase 2
Patients	142
Primary Outcome Measures	Objective response rate
Arms Intervention	Dabrafenib + trametinib (dose based on age and weight)
Target Patients	Children and adolescent patients with BRAF V600 mutation positive relapsed or refractory high grade glioma (HGG) or BRAF V600 mutation positive low grade glioma (LGG)
Read-out Milesstone(s)	2022
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
F	Financial performance In			Pipeline overview			Innovation: (Clinical trials	
CRM IHI	D Neuroscience	Ophthalmology	Respiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosii	milars Global H	lealth Abbrevia	itions

Hematology



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	♠
Financial performance			Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE) Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosir	milars Global H	lealth Abbrevia	ations

Adakveo® - Inhibitor

Study	NCT03814746 STAND (CSEG101A2301)
Indication	Prevention of Vaso-Occlusive Crises (VOC) in patients with Sickle Cell Disease (SCD)
Phase	Phase 3
Patients	240
Primary Outcome Measures	Rate of VOC events leading to healthcare visit
Arms Intervention	Crizanlizumab 5.0 mg/kg Crizanlizumab 7.5 mg/kg Placebo
Target Patients	Adolescent and adult SCD patients (12 years and older)
Read-out Milesstone(s)	2022
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	A
F	inancial performance		Innovation: I	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosir	milars Global F	lealth Abbrevia	ıtions

Adakveo® - P-selectin inhibitor

Study	NCT03474965 SOLACE-Kids	(CSEG101B2201)
Otaaj	MOTOGAT ACCOUNT INTO	(000001010001)

Indication	Prevention of VOC in pediatric patients with SCD
Phase	Phase 2
Patients	100
Primary Outcome Measures	PK/PD and safety of SEG101 at 5 mg/kg
Arms Intervention	SEG101 (crizanlizumab) at a dose of 5 mg/kg by IV infusion ± Hydroxyurea/Hydroxycarbamide
Target Patients	Pediatric SCD patients with VOC
Read-out Milesstone(s)	H2-2021 (pediatric patients >=12 year old) 2024 (pediatric patients <12 year old)
Publication	Abstract submission to ASH 2021



Participants	Company overview	Pharmaceutical	s Oncology	Financial review	Con	clusion	Appendix	References	
	Financial performance		Innovation	n: Pipeline overview			Innovation:	Clinical trials	
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematol	ogy Biosir	nilars Global F	lealth Abbrevia	ations

Jakavi® - Inhibitor

Study	NCT03491215 REACH4 (CINC424F12201)	NCT03774082 REACH5 (CINC424G12201)
Indication	Acute graft versus host disease	Chronic graft versus host disease
Phase	Phase 2	Phase 2
Patients	45	42
Primary Outcome Measures	Measurement of PK parameters Overall Response Rate (ORR)	Overall Response Rate (ORR)
Arms Intervention	Ruxolitinib	Ruxolitinib 5mg tablets / pediatric formulation
Target Patients	Pediatric patients with grade II-IV acute graft vs. host disease after allogeneic hematopoietic stem cell transplantation	Pediatric subjects with moderate and severe chronic Graft vs. Host disease after allogeneic stem cell transplantation
Read-out Milesstone(s)	2023	2023
Publication	TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	f
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE) Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosir	milars Global H	lealth Abbrevia	tions

Jakavi® - Inhibitor

NCT04097821 ADORE (CINC424H12201) Study

Indication	Myelofibrosis
Phase	Phase 1/2
Patients	130
Primary Outcome Measures	Incidence of dose limiting toxicities within the first 2 cycles Response rate at the end of cycle 6
Arms Intervention	Ruxolitinib Ruxolitinib+Siremadlin Ruxolitinib+Crizanlizumab Ruxolitinib+MBG453 Ruxolitinib+LTT462 Ruxolitinib+NIS793
Target Patients	Patients with Myelofibrosis (MF)
Read-out Milesstone(s)	2024
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	
F	inancial performance		Innovation:	Pipeline overview			Innovation: (Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosi	milars Global H	lealth Abbrevia	tions

Kymriah® - CD19 CAR-T

Study	NCT03570892 BELINDA (CCTL019H2301)	NCT03876769 CASSIOPEIA (CCTL019G2201J)
Indication	2nd line Diffuse large B-cell lymphoma (DLBCL)	1st line high risk acute lymphoblastic leukemia (ALL)
Phase	Phase 3	Phase 2
Patients	318	160
Primary Outcome Measures	Event-free Survival (EFS)	Disease Free Survival (DFS)
Arms Intervention	Tisagenlecleucel versus standard of care	Single-arm study of tisagenlecleucel
Target Patients	Adult patients with aggressive B-cell Non-Hodgkin Lymphoma after failure of rituximab and anthracycline- containing frontline immunochemotherapy	Pediatric and young adult patients with 1st line high risk ALL
Read-out Milesstone(s)	9 Jul 2021 (actual)	2025
Publication	Bishop et al at SITC 2019 Abstract submission TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	y Financial review Conclusion		clusion	Appendix	References	11
ı	Financial performance Innovation: Pipeline overvie			Pipeline overview			Innovation:	Clinical trials	
CRM IHI) Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosin	nilars Global H	lealth Abbrevia	ations

Promacta® - Thrombopoetin receptor agonist

Study	NCT03025698 (CETB115E2201)	NCT03988608 (CETB115E2202)
Indication	Refractory or relapsed severe aplastic anemia	Refractory or relapsed severe aplastic anemia
Phase	Phase 2	Phase 2
Patients	60	20
Primary Outcome Measures	PK of eltrombopag at steady state in pediatric patients with SAA	Hematologic response rate rate up to 26 weeks of treatment
Arms Intervention	Eltrombopag 12.5, 25, 50, 75 mg FCT & 25 mg pFOS Arm A: relapsed/refractory SAA or recurrent AA following IST for SAA: hATG/cyclosporine + eltrombopag or cyclosporine + eltrombopag Arm B: previously untreated SAA: hATG/cyclosporine + eltrombopag	Eltrombopag 25 mg film-coated tablets
Target Patients	Pediatric patients from age 1 <18 years with relapsed/refractory SAA or recurrent AA after IST or previously untreated SAA	Chinese patients with refractory or relapsed severe aplastic anemia
Read-out Milesstone(s)	Primary CSR: 2022 Final CSR: 2025	Primary: 2021; Final: 2023
Publication	TBD	TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
Financial performance			Innovation: I	Pipeline overview			Innovation:	Clinical trials	
CRM IHE) Neuroscience	Ophthalmology R	espiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosii	milars Global F	lealth Abbrevia	ations

Rydapt® - Multi-targeted kinase inhibitor

Study	NCT03591510 (CPKC412A2218)
Indication	Acute myeloid leukemia, pediatrics
Phase	Phase 2
Patients	20
Primary Outcome Measures	Occurrence of dose limiting toxicities Safety and Tolerability
Arms Intervention	Chemotherapy followed by Midostaurin
Target Patients	Newly diagnosed pediatric patients with FLT3 mutated acute myeloid leukemia (AML)
Read-out Milesstone(s)	2026
Publication	TBD



Participants	Company overview	Pharmaceutical	s Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
Financial performance			Innovation	: Pipeline overview			Innovation:	Clinical trials	
CRM IHE) Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematol	ogy Biosin	nilars Global H	lealth Abbrevia	ations

asciminib - BCR-ABL inhibitor

Study NCT04971226 ASC4FIRST (CABL001J12301)

Indication	Chronic myeloid leukemia, 1st line
Phase	Phase 3
Patients	402
Primary Outcome Measures	Major Molecular Response (MMR) at week 48
Arms Intervention	Arm 1: asciminib 80 mg QD Arm 2: Investigator selected TKI including one of the below treatments: - Imatinib 400 mg QD - Nilotinib 300 mg BID - Dasatinib 100 mg QD - Bosutinib 400 mg QD
Target Patients	Patients with newly diagnosed philadelphia chromosome positive chronic myelogenous leukemia in chronic phase
Read-out Milesstone(s)	2024
Publication	TBD

Participants	Company overview	Pharmaceuticais	Uncology	Financiai review	Con	ciusion	Appendix	References	
	Financial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IH	D Neuroscience	Ophthalmology	Respiratory & Allergy (Oncology: Solid Tumors	Hematol	ogy Biosin	nilars Global F	lealth Abbrevia	ations

iptacopan - CFB inhibitor - HEM

Study	NCT03439839 (CLNP023X2201)	NCT03896152 (CLNP023X2204)
Indication	Paroxysmal nocturnal hemoglobinuria (PNH)	Paroxysmal nocturnal hemoglobinuria (PNH)
Phase	Phase 2	Phase 2
Patients	16	13
Primary Outcome Measures	Reduction of chronic hemolysis, based on LDH level at Week 13	Reduction of PNH associated hemolysis, based on percentage of patients with 60% reduction in LDH or LDH below upper limit of normal up to 12 weeks of treatment.
Arms Intervention	10 patients receiving LNP023 high dose daily over up to approximately 3 years 5 patients receiving LNP023 low dose daily over up to approximately 3 years	approximately 2 year Treatment with low LNP023 dose approximately 2 year Treatment with higher LNP023 dose
Target Patients	Patients with PNH, showing signs of active hemolysis despite treatment with SoC (defined as an antibody with anti C5 activity).	Patients with PNH, showing signs of active hemolysis, not treated with any other complement inhibitor less than 3 months prior to study start Day 1
Read-out Milesstone(s)	Primary: Q2-2020 (actual) Extension: 2023	Primary: Q2-2020 (actual) Extension: 2022
Publication	Antonio M. Risitano, MD, PhD1 et al. Presented at EBMT 2020 congress	-Jang JH, et al. Presented at Korean Society of Hematology International Conference and 62nd Annual Meeting (ICKSH 2021)
	Jan 2021Pubs: Addition of iptacopan, an oral factor B inhibitor, to eculizumab in patients with paroxysmal nocturnal haemoglobinuria and active haemolysis: an open-label, single-arm, phase 2, proof-of-concept trial, Risitano, Antonio M et al. The Lancet Haematology, Volume 8, Issue 5, e344 - e354	-Presented as an oral presentation (encore) at the European Haematology Association (EHA 2021) congress -Planned manuscript submission in Q3 2021

Participants	Company overview	rview Pharmaceuticals Oncology Financial review Conclusion		Ciusion	Appendix	References			
	Financial performance		Innovation:	Pipeline overview			Innovation: 0	Clinical trials	
CRM IH	D Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosin	nilars Global H	lealth Abbrevia	ations

iptacopan - CFB inhibitor - HEM

Indication	Paroxysmal nocturnal haemoglobinuria	
maroation	a doxysma noctama nacmoglobinana	Paroxysmal nocturnal haemoglobinuria
Phase	Phase 3	Phase 3
Patients	91	40
Primary Outcome Measures	Percentage of participants achieving a sustained increase in hemoglobin levels of >= 2 g/dL in the absence of red blood cell transfusions Percentage of participants achieving sustained hemoglobin levels >= 12 g/dL in the absence of red blood cell transfusions	Proportion of participants achieving a sustained increase from baseline in hemoglobin levels of ? 2 g/dL assessed , in the absence of red blood cell transfusions
Arms Intervention	Arm 1: Drug: LNP023, taken orally b.i.d. dosage supplied: 200 mg dosage form: hard gelatin capsule Route of Administration: Oral Arm 2: Drug: Eculizumab, administered as intravenous infusion every 2 weeks as per the stable regimen, the maintenance dose is a fixed dose. Dosage supplied: 300 mg/30mL Dosage form: Concentrate solution for infusion Drug: Ravulizumab, administered as intravenous infusion every 8 weeks, the maintenance dose is based on body weight. Dosage Supplied: 300 mg/30mL Dosage f	Iptacopan (LNP023), taken orally b.i.d. (dosage supplied: 200mg)
Target Patients	Adult patients with PNH and residual anemia, despite treatment with an intravenous Anti-C5 antibody	PNH patients who are naive to complement inhibitor therapy, including anti-C5 antibody
Read-out Milesstone(s)	Primary 2022	2023
Publication	Risitano AM, et al. Abstract accepted at the European Hematology Association (EHA 2021) congress (study design abstract; accepted for publication only)	Peffault de Latour R, et al. Abstract accepted at the European Hematology Association (EHA 2021) congress (study design abstract; accepted for publication only)

Participants	Company overview	Pharmaceutical	ls Oncology	Financial review	Cond	clusion	Appendix	References	
	Financial performance		Innovation	n: Pipeline overview			Innovation: (Clinical trials	
CRM II	ID Neuroscience	Ophthalmology	Respiratory & Allergy	Oncology: Solid Tumors	Hematolo	ogy Biosin	nilars Global H	lealth Abbrevia	itions

sabatolimab - TIM3 antagonist

Study	NCT03946670 STIMULUS MDS-1 (CMBG453B12201)	NCT04150029 STIMULUS-AML1 (CMBG453C12201)
Indication	Myelodysplastic syndrome	Unfit acute myeloid leukaemia
Phase	Phase 2	Phase 2
Patients	120	86
Primary Outcome Measures	Complete Remission (CR) rate and Progression Free Survival (PFS)	Incidence of dose limiting toxicities (Safety run-in patients only) Percentage of subjects achieving complete remission (CR)
Arms Intervention	Experimental: Sabatolimab (MBG453) + hypomethylating agents Placebo comparator: Placebo + hypomethylating agents	Single arm safety and efficacy study of sabatolimab in combination with azacitidine and venetoclax
Target Patients	Adult subjects with intermediate, high or very high risk Myelodysplastic Syndrome (MDS) as per IPSS-R criteria	Newly diagnosed adult AML patients who are not suitable for treatment with intensive chemotherapy
Read-out Milesstone(s)	2022-2023	2023
Publication		TBD

Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Conclusion		Appendix	References	f
F	nancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	-
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy C	Oncology: Solid Tumors	Hematol	ogy Biosii	milars Global F	lealth Abbrevia	itions

sabatolimab - TIM3 antagonist

Study NCT04266301 STIMULUS-MDS2 (CMBG453B12301)

Indication	Myelodysplastic syndrome
Phase	Phase 3
Patients	500
Primary Outcome Measures	Overall survival
Arms Intervention	Sabatolimab 800 mg + azacitidine 75 mg/m2 Sabatolimab 800 mg + azacitidine 75 mg/m2 + placebo
Target Patients	Patients with intermediate, high or very high risk Myelodysplastic Syndrome (MDS) as Per IPSS-R, or Chronic Myelomonocytic Leukemia-2 (CMML-2)
Read-out Milesstone(s)	2023
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	f
	Financial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IH	D Neuroscience	Ophthalmology I	Respiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosi	milars Global F	Health Abbrevia	ations

Biosimilars



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	A
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHE	Neuroscience	Ophthalmology F	Respiratory & Allergy O	ncology: Solid Tumors	Hematolo	gy Biosi i	milars Global H	Health Abbrevia	ations

aflibercept - VEGF inhibitor

Study	NCT04864834 Mylight (CSOK583A12301)
Otady	ito i o to to to to i my ngiti (o o o i to o o i i zoo i j

Indication	Aflibercept BioS
Phase	Phase 3
Patients	460
Primary Outcome Measures	Best-corrected visual acuity (BCVA) will be assessed using the ETDRS testing charts at an initial distance of 4 meters. The change from baseline in BCVA in letters is defined as difference between BCVA score between week 8 and baseline
Arms Intervention	Arm 1 Biological: SOK583A1 (40 mg/mL) Arm 2 Biological: Eylea EU (40 mg/mL)
Target Patients	Patients with neovascular age-related macular degeneration
Read-out Milesstone(s)	2023
Publication	tbd



Participants	Company overview	Pharmaceuticals	S Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
F	inancial performance		Innovation:	Pipeline overview			Innovation:	Clinical trials	
CRM IHD	Neuroscience	Ophthalmology	Respiratory & Allergy (Oncology: Solid Tumors	Hematolo	ogy Biosi	milars Global F	lealth Abbrevia	ations

denosumab - anti RANKL mAb

Study	NCT03974100 (CGP24112301)			
Indication	Denosumab BioS			
Phase	Phase 3			
Patients	522			
Primary Outcome Measures	Percent change from baseline (%CfB) in lumbar spine Bone Mineral Density			
Arms Intervention	GP2411 60 mg /mL subcutaneous injection every 6 months Prolia® 60 mg /mL subcutaneous injection every 6 months			
Target Patients	Postmenopausal women with osteoporosis			
Read-out Milesstone(s)	2022			
Publication	Study data publications expected for 2024 and beyond. The overall study design will be published at WCO and ECTS congresses 2020.			



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
Financial performance			Innovation: Pipeline overview				Innovation: (Clinical trials	·
CRM IHI	D Neuroscience	Ophthalmology	Respiratory & Allergy O	ncology: Solid Tumors	Hematol	ogy Biosii	milars Global F	Health Abbrevia	itions

Global Health



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	1
Financial performance			Innovation: Pipeline overview				Innovation:	Clinical trials	
CRM IHD	Neuroscience	Ophthalmology F	Respiratory & Allergy C	ncology: Solid Tumors	Hematolo	ogy Biosii	milars Global H	lealth Abbrevia	ıtions

artemether + lumefantrine - PGH-1

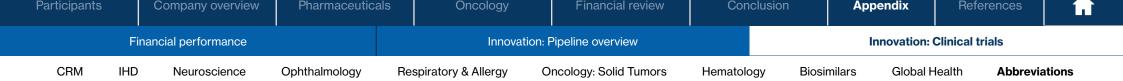
Study	NCT04300309 CALINA (CCOA566B2307)
Indication	Malaria, uncomplicated (<5kg patients)
Phase	Phase 3
Patients	
Primary Outcome Measures	Artemether Cmax
Arms Intervention	Experimental: artemether lumefantrine (2.5 mg:30 mg) artemether lumefantrine (2.5 mg:30 mg) bid over 3 days, from 1-4 tablets per dose
Target Patients	Infants and Neonates <5 kg body weight with acute uncomplicated plasmodium falciparum malaria
Read-out Milesstone(s)	Primary outcome measure: 2023
Publication	TBD



Participants	Company overview	Pharmaceuticals	Oncology	Financial review	Con	clusion	Appendix	References	\blacksquare
Financial performance			Innovation: Pipeline overview			Innovation: Clinical trials			
CRM IHE) Neuroscience	Ophthalmology F	Respiratory & Allergy C	Oncology: Solid Tumors	Hematolo	ogy Biosir	milars Global F	lealth Abbrevia	tions

ganaplacide - Imidazolopiperazines derivative

Study	NCT03167242 (CKAF156A2202)	NCT04546633 KALUMI (CKAF156A2203)
Indication	Malaria	Malaria, uncomplicated
Phase	Phase 2	Phase 2
Patients		
Primary Outcome Measures	PCR-corrected adequate clinical and parasitological response (ACPR)	PCR-corrected and uncorrected Adequate Clinical and Parasitological Response (ACPR)
Arms Intervention	KAF156 and LUM-SDF (different combinations) Coartem	KAF156 and LUM-SDF QD (once daily) for 2 days in fasted condition KAF156 and LUM-SDF QD (once daily) for 2 days in fed condition
Target Patients	Adults and children with uncomplicated Plasmodium falciparum malaria	Malaria patients 12 to < 18 years old with malaria caused by P. falciparum
Read-out Milestone(s)	H2-2021 (actual)	2022
Publication	No new publications	TBD



Financial review

Conclusion

Abbreviations

HF-rEF aBC Advanced breast cancer Chronic heart failure with reduced ejection fraction ΑD Atopic Dermatitis **HNSCC** Head and neck squamous cell carcinoma Adj. Adjuvant HS Hidradenitis suppurativa AIH Autoimmune hepatitis IΑ Interim analysis aHUS atypical Hemolytic Uremic Syndrome **IgAN** IgA nephropathy iMN ALL Acute lymphoblastic leukemia Membranous nephropathy ALS **IPF** Amyotrophic lateral sclerosis Idiopathic pulmonary fibrosis AMI Acute myocardial infarction JIA Juvenile idiopathic arthritis AML iPsA/ERA Acute myeloid leukemia Juvenile psoriatic arthritis / enthesitis-related arthritis **LVEF** Left ventricular ejection fraction aNHL Agressive non-Hodgkin's lymphoma mCRPC AS H2H Ankylosing spondylitis head-to-head study versus adalimumab Metastatic castration-resistant prostate cancer BC Breast cancer **MDR** Multi-drug resistant C3G C3 glomerulopathy MDS Myelodysplastic syndrome CCF MS Congestive cardiac failure Multiple sclerosis **CINDU** NASH Chronic inducible urticaria Non-alcoholic steatohepatitis CLL Chronic lymphocytic leukemia nHCM Non-obstructive hypertrophic cardiomyopathy CML Chronic myeloid leukemia nr-axSpA Non-radiographic axial spondyloarthritis CRC NSCLC Colorectal cancer Non-small cell lung cancer COPD Chronic obstructive pulmonary disease PEF Preserved ejection fraction COSP PedPsO Chronic ocular surface pain Pediatric psoriasis CRSwNP **PNH** Severe chronic rhinosinusitis with nasal polyps Paroxysmal nocturnal haemoglobinuria CSU Chronic spontaneous urticaria PsA Psoriatic arthritis CVRR-Lp(a) Secondary prevention of cardiovascular events in patients with elevated levels of lipoprotein (a) **PROS** PIK3CA related overgrowth spectrum CVRR-LDLC Secondary prevention of cardiovascular events in patients with elevated levels of LDLC RA Rheumatoid arthritis DME Diabetic macular edema rMS Relapsing multiple sclerosis DLBCL Diffuse large B-cell lymphoma refractory **RVO** Retinal vein occlusion **ESCC** Esophageal squamous-cell carcinoma SAA Severe aplastic anemia FL Follicular lymphoma SLE Systemic lupus erythematosus GCA Giant cell arteritis SMA Type 1 Spinal muscular atrophy (IV formulation) **GVHD** Graft-versus-host disease SMA Type 2/3 Spinal muscular atrophy (IT formulation) HCC Hepatocellular carcinoma SpA Spondyloarthritis HD Huntington's disease SPMS Secondary progressive multiple sclerosis **HFpEF** Chronic heart failure with preserved ejection fraction **TNBC** Triple negative breast cancer T1DM Type 1 Diabetes mellitus

Pharmaceuticals



References

Company overview Pharmaceuticals Oncology Financial review Conclusion Appendix References



Top-line results for CANOPY-1

1 Novartis Data on File

Participants

- 2 ClinicalTrials.gov. Brief Title: Study of Efficacy and Safety of Canakinumab as Adjuvant Therapy in Adult Subjects With Stages AJCC/UICC v. 8 II-IIIA and IIIB (T>5cm N2) Completely Resected Non-small Cell Lung Cancer Acronym: CANOPY-A (Canopy-A). Available at: https://www.clinicaltrials.gov/ct2/show/NCT03447769. Accessed on September 10, 2021.
- 3 Ridker PM, Thuren T, Zalewski A, et al. Interleukin-1β inhibition and the prevention of recurrent cardiovascular events: rationale and design of the Canakinumab Anti-inflammatory Thrombosis Outcomes Study (CANTOS). Am Heart J. 2011:162:597–605.
- 4 ClinicalTrials.gov. Study of Efficacy and Safety of Pembrolizumab Plus Platinum-based Doublet Chemotherapy With or Without Canakinumab in Previously Untreated Locally Advanced or Metastatic Non-squamous and Squamous NSCLC Subjects (CANOPY-1). Available at: https://clinicaltrials.gov/ct2/show/NCT03631199. Accessed on September 10, 2021.
- 5 ClinicalTrials.gov. Gevokizumab With Standard of Care Anti-cancer Therapies for Metastatic Colorectal, Gastroesophageal, and Renal Cancers. Available at: https://clinicaltrials.gov/ct2/show/NCT03798626. Accessed September 10, 2021
- 6 Jayaraman. P. Targeting IL-1β pathway for cancer immunotherapy. Proceedings of the AACR-NCI-EORTC International Conference on Molecular Targets and Cancer Therapeutics; 2019 Oct 26-30

Cosentyx® peak sales expectations

- 1 Market defined as US + EU5 Biologics in PsO, PsA and AS. Source: US: IQVIA PADDS Monthly Jul'21 and Indication split% from SHS PTD for disease% for 2018 used for PsA, AS and IQVIA Medical for PSO. EU5- IQVIA Monthly Jul'21, CPO Inputs Jun'21 and IQVIA Padds Jul'21
- 2 PSO: DRG + IQVIA patient equivalents. SpA: Aligned with DRG and multiple internal sources

Entresto® grew +44% in the guarter

- 1 2021 Update to the 2017 ACC Expert Consensus Decision Pathway (ECDP) for Optimization of Heart Failure Treatment: Answers to 10 Pivotal Issues About Heart Failure With Reduced Ejection Fraction. https://www.jacc.org/doi/10.1016/j.jacc.2020.11.022
- 2 2021 ESC Guidelines for the diagnosis and treatment of acute and chronic heart failure https://doi.org/10.1093/eurhearti/ehab368
- 3 IQVIA National Prescription Audit as of 24/09/2021

Entresto® peak sales expectations

- 1 Eligible patients defined as prevalent HFrEF patients within each market's label. G7 = US, CA, JP, DE, FR, IT, UK
- 2 Including but not limited to CA, SP, UK

Legvio® on track for US launch

In patients with elevated LDL-C despite treatment with maximally tolerated statin therapy, V-INITIATE NCT04929249; V-INCEPTION NCT04873934

